

CHELAN COUNTY, WASHINGTON

2002 FINAL BUDGET

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Reader's Guide

Introduction

This document is the 2002 Annual Budget for Chelan County, Washington. It contains a wide variety of information about the programs the county government provides the community. This information ranges from a one-page summary of the entire County budget to a program-by-program breakdown.

The purpose of the Reader's Guide is to explain how the 2002 Budget is organized, and to help you find the information you are looking for.

How This Document Is Organized

The 2002 Annual Budget is divided into three main sections: the Introduction, the Financial Section, and the Program Section. The beginning of each section is divided with descriptive title pages.

The Introduction begins with a brief overview of the 2002 General Fund budget, called the Budget In Brief. This one-page summary shows all of the General Funds, budgeted revenues, and expenditures for 2002, along with comparative numbers for 2000 and 2001.

The Financial Section presents the 2002 budget from the financial perspective. It begins with a short explanation of the accounting practices employed by the County, and continues with a fund-by-fund breakdown of the budget.

The Program Section looks at the budget from a program or service oriented perspective. It begins with an explanation of the nine broad "function categories" into which all County services are organized. Following this are detailed descriptions of all departments and programs in the County (organized by function category). The beginning of each category is divided with a title page for easy reference.

Quick Reference Guide

The following are some of the most commonly asked questions about the Annual Budget, along with section references and pages numbers to help readers find the information they need.

For a one-page overview of the County General Fund Budget, see the Budget in Brief (Introduction title page) or the Budget by Fund (Financial Section title page). The table of contents begins on the following page.

Additional financial information about Chelan County is available in the County's Annual Financial Report.

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To: The Citizens of Chelan County
Elected Officials and Department Directors

2002 BUDGET MESSAGE

Overview

The Chelan County budget for 2002 represents the financial road map for all County activities for the coming year; and, it provides benchmarks for measuring both the receipt of revenues coming into the County, and the expenditure of funds for both infrastructure and services on behalf of Chelan County citizens.

The County budget can be broken down into two major components or “funds”- the Road Fund and the General Fund. In addition, there are smaller funds within the County Budget to cover specific activities like the 911 Communications Fund, Tourist and Convention Fund, and the Boating Safety Fund to name a few. Starting with the 2002 Budget, citizens will also be provided with a separate summarized version of the Budget that groups departments according to category and function such as “Law and Justice”, “Public Works”, “General Government Services”, and “Community Development.” But, the two major components of the Budget will remain the “Road Fund” and the “General Fund”

The “Road Fund” incorporates all of the activities associated with design, construction and maintenance of county owned roads, bridges, bicycle paths and pedestrian walk-ways. The major source of revenue for the “Road Fund” comes from the County Road Property Tax Levy which will be at a rate of \$1.73 per \$1,000 of assessed property valuation for 2002.

The “General Fund”, also referred to as the “Current Expense Fund”, covers the departments of all County Elected Officials, and the day to day operations and basic County services such as law and justice, vital records, elections, tax assessment and collection, building and planning, and accounting services. The primary revenue source for the “General Fund” is the Current Expense Levy Rate, which will be at \$1.58 per \$1,000 of assessed valuation for 2002.

While the levy rates for the “Road Fund” and “General Fund” represent the County’s primary funding sources, Chelan County’s share of sales tax revenue collected, along with State and Federal grant monies, and user fees contribute to total County revenue.

The preparation for the 2002 Budget began last July through the collective efforts of Elected Officials and Department Managers, working with assistance from the Auditor’s and Treasurer’s Offices, to prepare their respective preliminary department budgets.

As part of the budget process, the Commissioners passed two resolutions aimed at working with your other County Officials to raise the bar of fiscal responsibility within County operations.

The first was the “Budget Carry-Over Resolution” written to combat the “use it-or lose it” sentiment that seems to exist at all levels of government. Through the adoption of this resolution, Elected Officials and Department Managers may carry-over 40% of unspent monies in specified controllable expense categories into the next year. Those monies can then be pooled, within the department, to fund a one-time expenditure, most often being a capital item. The remaining 60% of unspent monies go directly to County reserves.

The second resolution established a Financial Reserve within the County’s General Fund. Our first year reserve for 2002 is \$1.36 million, representing 5.3% of total Current Expenses; and, our target is to set aside a reserve of 7% of annual Current Expenses by the end of a three year period. A financial reserve is essential to provide a funding source to meet the needs of an emergency situation.

In October of 2001, each Elected Official and Department Manager had the opportunity to present and explain his or her preliminary budget to the three County Commissioners in open public session; and, those presentations were completed in late October. Immediately following the conclusion of the presentations, the Commissioners conducted a series of Budget Workshops; wherein each account (or line item) in the Budget was examined in terms of:

- a. To what extent was that line item comprised of expenditures for mandated services?
- b. What was the historical pattern in that account over the prior two, and current years versus the amount requested for 2002?
- c. Is there an alternative method to obtain the same services at a lower cost?

This process took place over a three week time frame involving multiple reviews of certain expense categories, particularly in those areas of non-mandated services. Tough decisions had to be made; and funding for some popular programs and services had to be cut below prior levels, in order to limit total expenditures within available revenues projected for the County.

In spite of the available authority to increase the rate of County property taxes by 1%, as provided by I-747, your Commissioners chose not to impose any rate increase for 2002. We simply felt that given the current economic pressures facing our citizens, and the major industries within our County, any tax increase would be regressive. However, by resolution, we did “bank” the authority for a 1% increase in a future year if deemed appropriate.

At the time the 2002 Budget was adopted, our Governor and Legislature had already begun to send the message that the State had a budget crisis of its own; and, one of the proposed remedies was to eliminate future law and justice backfill monies paid to the Counties by the State to fund state mandated Criminal Justice activities. Should this action be taken, Chelan County would lose \$637,000 to fund essential services; and, this loss would be felt in 2003.

However, because of the magnitude of the probable loss of funding, the Commissioners are already working on contingency plans, including a re-opening of the 2002 Budget to further reduce expenditures and build reserves in anticipation of 2003.

The Board of County Commissioners

Ron Walter, Chairman

John A. Hunter, Commissioner

Buell Hawkins, Commissioner

Key Budget Issues for 2002

- Initiative 747** – Voters approved Initiative 747 in November of 2001, which limits property tax levy increases to 1% per year, unless an increase greater than this is approved by the voters at an election. County Commissioners adopted the 2002 Budget with no overall property tax increases.
- Reserves** – Chelan County anticipates the use of \$1,618,458 in reserves to balance the 2002 General Fund budget. Chelan County’s reserve policy is to have 7 % of the current General Fund expenditure budget in available fund balance at all times to maintain desired cash flow for payment of vendors and maintenance of the County’s bond rating, as well as emergency situations.
- State Funding** – Budget shortfalls at the State level will ultimately reduce funding usually provided for criminal justice funding at the local level. The County approached the 2002 Budget assuming there would be no money provided by the State. If funding is reduced or eliminated, cutbacks and/or layoffs would be likely in 2003.
- Program Reductions** – Many departments of the General Fund were asked to reduce their budgets due to projected economic conditions and lack of funding in the Reserve Balance. Departments reduced a total of \$252,228 from their operational budget for 2002.
- Indirect Costs** – In an effort to eliminate drains on the General Fund. This year it began charging outside funds for all direct and indirect costs such as Maintenance, Accounting, Data Processing, etc. This will create over \$700,000 in additional “charges for services” for the General Fund.

General Fund Budget In Brief

Revenue by Source	2000	2001	2002
	Actual	Actual	Budget
Taxes	10,460,857	10,894,757	11,403,445
Licences and Permits	485,118	488,015	435,400
Intergovernmental	5,120,980	7,347,416	5,137,022
Charges for Services	1,702,343	1,986,670	2,862,646
Fines & Forfeits	922,171	841,355	834,195
Miscellaneous Revenues	1,165,647	1,132,212	991,686
Other Financing Sources	153,686	43,175	27,383
Total Revenue	20,010,802	22,733,600	21,691,777
Beginning Fund Balance	1,284,107	1,415,707	3,347,632
Total	21,294,909	24,149,307	25,039,409
<hr/>			
Expenditure By Object	2000	2001	2002
	Actual	Actual	Budget
Salaries & Benefits	12,691,328	13,790,341	15,382,897
Supplies	402,500	506,172	665,137
Other Services & Charges	4,686,059	3,739,522	3,904,037
Intergovernmental	898,931	522,083	484,337
Capital Outlay	119,450	100,721	55,725
Interfund Payments	1,080,934	1,992,931	2,818,102
Other	-	149,905	-
Total Expenditures	19,879,202	20,801,675	23,310,235
Ending Fund Balance	1,415,707	3,347,632	1,729,174
Total	21,294,909	24,149,307	25,039,409
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Expenditure by Function	2000	2001	2002
	Actual	Actual	Budget
Law and Justice	10,660,979	11,362,859	12,898,897
General Government	4,936,331	4,609,784	5,347,555
Community Development	1,721,641	1,667,932	1,103,378
Community Services	236,188	244,413	278,761
Culture & Recreation	286,958	298,971	521,359
Mental/Physical Health	375,603	377,196	342,183
Interfund Payments	1,080,934	1,992,931	2,818,102
Other	580,568	247,589	-
Total	19,879,202	20,801,675	23,310,235
Ending Fund Balance	1,415,707	3,347,632	1,729,174
Total	21,294,909	24,149,307	25,039,409
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Staffing	2000	2001	2002
FTE's	261.35	263.10	275.10

* There was a transfer of 15 existing personnel into the General Fund from the now dissolved Criminal Justice Fund

County Government: An Introduction

County Government in Context

The United States Constitution created two sovereign governments: the federal government and the state governments. Each sovereign is divided into three separate branches (legislative, executive, and judicial). Each branch is independent of the others. Our State legislative branch authorizes and creates local level government entities like cities and counties, and a number of special purpose districts, such as school districts, utility districts, and fire districts. Individual county governments also have three branches of government: legislative, executive and judicial.

All government entities work together to deliver services to the public.

To understand a particular unit of government, it is important to see its place in the overall system. The purpose of this section is to explain how Chelan County fits into this system, and how it relates to the federal government, the State of Washington, the cities within the County's borders, and the many special districts which serve Chelan County's residents.

A county, first of all, is a legal creation of the state. Counties derive their powers and in fact, their existence, from state law. State law also mandates many of the duties and services performed by counties. For example, counties are required to appraise property values for tax purposes, and to collect property taxes from their residents. In this regard, counties act as "agents" for state government.

However, counties are more than agents of the state. Counties are governed by locally elected officials who have considerable latitude to establish policies on the basis of the local community's needs and preferences.

Counties co-exist with a variety of other overlapping local government entities, including cities. The relationship between county and city government can be slightly confusing. Many county services are "regional", meaning that they are provided to all residents of the county, regardless of whether they are also residents of a city. Property appraisal is again a good example. The county appraises all property whether or not it lies within an incorporated city. However, other county services, such as Sheriff's patrol are generally provided only in the unincorporated portion of the county

County Services

Counties are general purpose governments. This means that they provide a wide variety of services to their citizens based on locally determined needs and priorities. In this respect, counties are unlike “Single Purpose” government jurisdictions, like school districts and fire districts. These special districts exist only to provide a single service (or a closely related group of services).

Each county provides a slightly different mix of services, based on the decisions of its locally elected officials. The following discussion reflects the services Chelan County provides.

Major regional services provided by Chelan County include criminal and civil courts, criminal prosecution, indigent defense services, juvenile court and related services, appraisal or property values for tax purposes, collection of property taxes, administration of elections, the issuance of motor vehicle license, and the operation of the county jail. As you can see, these services fall mostly into the categories of law and justice, and general government.

In addition, Chelan County acts as the regional coordinator for a variety of state and federally funded social service programs including assistance for the mentally ill and developmentally disabled, as well as substance abuse programs.

Major services provided only in the unincorporated areas include police protection (Sheriff’s patrol), land use planning and development review, road construction and maintenance, park acquisition, development, and maintenance, and the enforcement of building, and fire codes.

Chelan County provides a number of other services through participation in inter-local agencies. Such agencies are created by agreement between government entities (such as a County and several cities, or even more than one county). Typically, each participating government contributes an amount of money based on an agreed formula, and the inter-local agency provides the required service throughout the geographic areas covered by the participating governments. Inter-local agencies are used to improve the efficiency and coordination of services which do not naturally respect artificial government boundaries. A specific state law, known as the Inter Local Cooperation Act, gives Local Governments the authority to create inter-local agencies and governs their operation.

One service provided through inter-local agencies would be public health (through the Chelan-Douglas County Health District).

Chelan County Elected Officials

Commissioner (District 1): Ron Walter	12/31/04
Commissioner (District 2): John Hunter	12/31/02
Commissioner (District 3): Buell Hawkins	12/31/04
Assessor: Russell Griffith	12/31/02
Treasurer: David Griffiths	12/31/02
Auditor: Evelyn L. Arnold	12/31/02
Prosecutor: Gary A. Riesen	12/31/02
Sheriff: Michael Brickert	12/31/02
Clerk: Siri Woods	12/31/02
Coroner: Gina Fino	12/31/02

Dates shown represent the expiration date of the officials' current term.

The services described are by no means all of the services provided by Chelan County. However, they do represent a good overview of the types of services county governments offer. For a more complete and detailed explanation of Chelan County's services, see the Program Section of this document.

To understand county government, it is also important to know what services counties do not provide. There are several important services which are not delivered by Chelan County, but by special purpose districts or other entities.

Fire protection is one example. In incorporated areas, fire protection service is generally provided by a city fire department. In unincorporated areas, this responsibility falls to special purpose districts (fire districts). Fire districts have their own elected boards, their own taxing authority, and their own budgets. Fire districts are not under the control of the County.

Schools are another example. Like fire districts, school districts have their own boards, their own taxing authority, and their own budgets. They are controlled neither by the County nor by the cities.

Organization of County Government

Chelan County is a non-charter county, which means that the organization of the County is prescribed by state law. The organization chart that follows provides a view of the structure of the County, including its elected officials, administrators, and major departments.

As the chart shows, the voters of Chelan county elect fifteen officials, including three County Commissioners, three Superior Court Judges, two District Court Judges, an Assessor, a Treasurer, an Auditor, a Prosecutor, a Sheriff, a Clerk, and a Coroner.

County Elected Officials

Board of County Commissioners. The three-member Board of County Commissioners is the County's legislative body. The Board levies all County taxes and appropriates all funds for expenditure through the budget process. It sets land use policy in the unincorporated areas and hears appeals to land use decisions. It enacts ordinances which has the force of law in the County. It appoints members of citizen advisory panels, hearing examiners, and members of the Board of Equalization. It approves all contracts and grant agreements. Commissioners serve a four-year term. Election terms are staggered so that no more than two commissioners stand for election in any single year.

Assessor. The Assessor is responsible for the appraisal of all real and personal property in the County for the purpose of assessing property taxes. The Assessor is elected "at large" to a four-year term.

Superior Court Judges

T.W. "Chip" Small	JAN 2005
Lesley Allan	JAN 2005
John E. Bridges	JAN 2005

Dates shown represent the expiration date of the officials' current term.

District Court Judges

Alicia Nakata	JAN 2003
Thomas C. Warren	JAN 2003

Dates shown represent the expiration date of the officials' current term.

Treasurer. The Treasurer is responsible for the collection of all property taxes, the distribution of property tax revenues to the State and other taxing districts, receipting all money received by the County, and cash and investment management. The Treasurer provides services both to the County and to other government entities, including school and fire districts. The Treasurer's elected "at large" to a four-year term.

Auditor. The Auditor is responsible for the recording of documents, titles, and deeds; vehicle licensing; the issuance of marriage licenses; the conduct of all elections. The Auditor also provides accounting services, performs fiscal analysis, conducts audits, produces budget information documents and prepares final budgets, and compiles the Annual Financial Report. The Auditor is elected "at large" to a four-year term.

Prosecutor. The Prosecuting Attorney is responsible for the prosecution of all crimes and violations of County ordinances. The Prosecutor also acts as legal counsel to the County and other local government entities. In addition, the victim/witness assistance program, and the child support enforcement program are under the supervision of the Prosecutor. The State of Washington reimburses the County for one-half of the Prosecutor's salary. The Prosecutor is elected "at large" to a four-year term.

Sheriff. The Sheriff is responsible for the provision of police services in the unincorporated portion of the County, including patrol, criminal investigation, and emergency response. The Sheriff is elected "at large" to a four-year term.

Superior Court Judges. Chelan County Superior Court is a court of original jurisdiction. Consequently, superior court has jurisdiction over all legal disputes except those limited to federal court. Superior court is responsible for hearing and deciding legal issues in matters including adoptions, paternities, divorce, child custody, domestic violence, juvenile criminal, child dependency, all civil matters (including breach of contract, personal injury and property disputes), adult criminal, probates, guardianships and mental health cases.

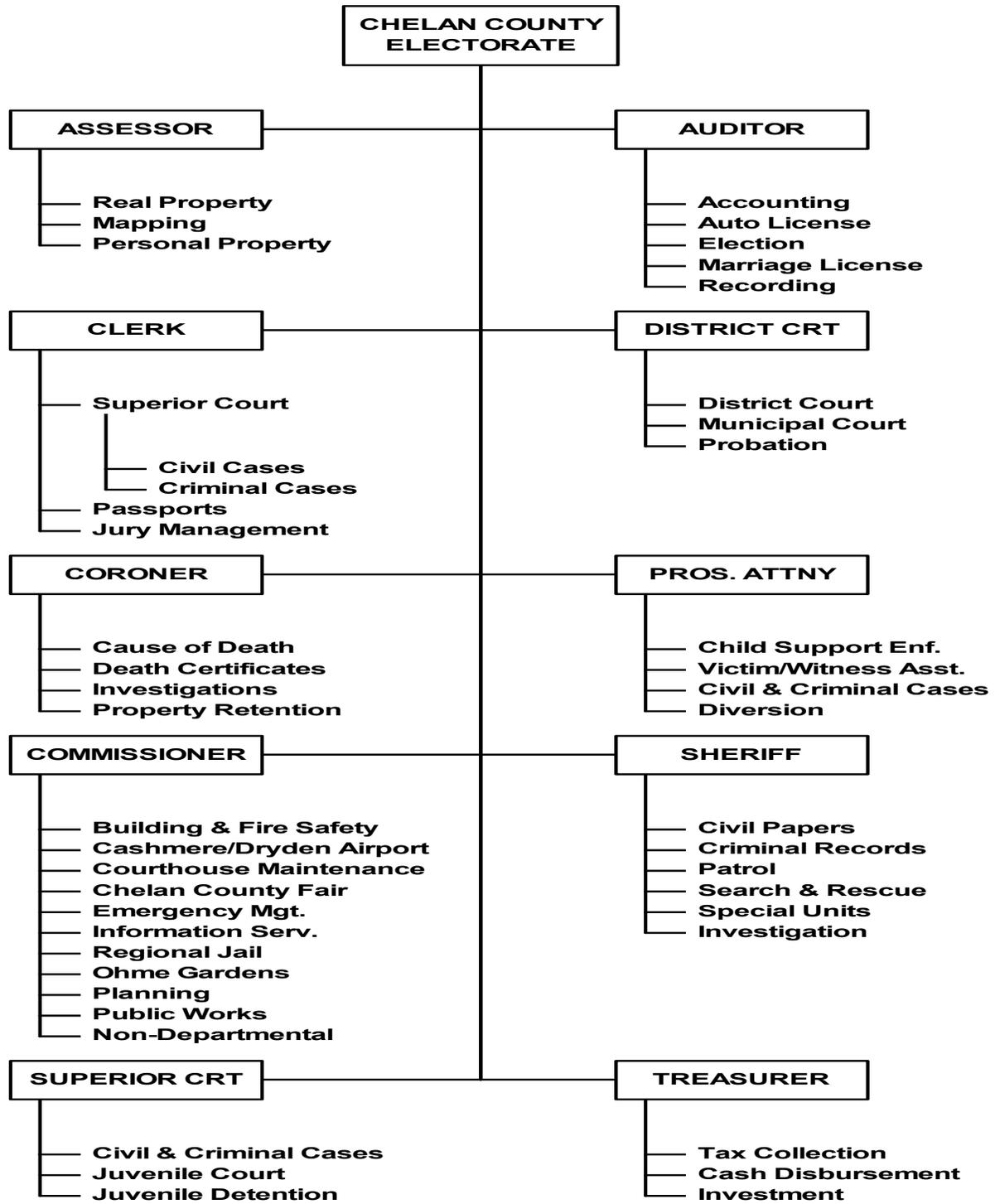
Superior Court Judges are considered to be partially employed by the State of Washington, so the State pays one half of their salaries and benefits. Chelan County has three Superior Court Judges who are elected "at large" to four-year terms.

District Court Judges. District Court is the trial court for ordinance infractions, misdemeanors, and civil cases involving amounts up to \$35,000. Chelan County has two District Court Judges who are elected "at large" to four-year terms.

Clerk. The County Clerk is responsible for maintaining the permanent records of the Superior Court, including all legal filings and records of all court proceedings. The Clerk is elected "at large" to a four-year term.

Coroner. The Coroner is responsible for the investigation of unattended deaths in Chelan County. The Coroner is also responsible for signing all death certificates and for safeguarding the property of decedents. The Coroner's Office provides emergency toxicology services and autopsy services. The Coroner is elected "at large" to a four-year term.

CHELAN COUNTY, WASHINGTON



Introduction

Budget As A Financial Document

Budgets serve a wide variety of purposes. They can serve as policy making tools, management tools, and communication devices. Ultimately, budgets are financial documents. They should provide a snapshot of the overall financial condition of the entity and of its financial plan for the coming year. The Financial Section of Chelan County's Annual Budget document is intended to provide this information. Other sections of the document present the budget in terms of services programs and organizational structures.

The Financial Section is organized into two sections which are described below.

Basis of Accounting. This sub-section explains in brief the County's fund structure and accounting basis.

Budget by Fund. This sub-section is an overview in total of each fund revenue and expenditure budgets in total.

Fund Accounting

The accounts of Chelan County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. Each fund has its own balance sheet and, in effect, is treated as separate "business" for accounting purposes. The County's resources are allocated to and accounted for in individual funds depending on how they are to be spent and controlled. The individual funds are summarized in Program Categories in this budget document.

Fund Types

Funds can be classified according to the accounting conventions which apply to them. "Governmental" type funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Reported fund balance (net current assets) is considered a measure of "available expendable resources". "Proprietary" funds, on the other hand, are governed by the same accounting standards that apply to private business. "Fiduciary" funds account for assets held by the county on behalf of other governments and other funds. These funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

Basis of Accounting

The “basis of accounting” determines when revenues and expenditures are recognized for the purposes of budget control and financial reporting. Accounting on a “cash basis” means that revenues and expenditures are recorded when cash is actually received or paid out. This method is used by many small businesses, but it has limitations which make it unsuitable for larger, more complex organizations. Most larger businesses employ “full accrual accounting”, in which revenues are recorded when earned (rather than when received), and expenditures are recognized when an obligation to pay is incurred (rather than when the payment is made). Capital expenses (the costs of acquiring tangible assets) are recognized over the life of the asset, not when the asset is purchased.

Governments typically employ a hybrid basis of accounting termed “modified accrual”. Under this system, revenues are recognized when they become measurable and available; expenditures are recognized when the obligation to pay is incurred. However, capital expenditures are recognized at the time of the purchase. This means that governments may experience significant increases and decreases in total expenditures from year to year because capital expenses tend to be large and unevenly timed. To help explain year to year expenditure trends, governments frequently report capital expenditures separately from operating costs in their budget documents.

Chelan County employs modified accrual accounting for its governmental fund types, including the General Fund, special revenue funds, debt service funds, and capital project funds. For proprietary fund types, including enterprise funds and internal service funds, the County employs full accrual accounting.

Washington State Budgeting Accounting & Reporting System (BARS)

State law empowers the State Auditor to prescribe a uniform chart of accounts and budgeting, accounting, and reporting system for all local governments in Washington. This system devised by the Division of Municipal Corporations in the State Auditor’s Office and codified in a five hundred page manual, is known as BARS. Part Two of Volume One of the BARS Manual pertains to budgeting. It sets forth both general principles of budgeting and detailed procedural guidelines. These principles and guidelines are incorporated into the County budget process.

2002 Expenditure Budget By Fund With 2001 Comparison (*Includes Fund Balance)

<u>Fund</u>	<u>2001</u>	<u>2002</u>
General Fund	18,561,155	20,492,133
County Roads	5,624,716	6,678,998
Paths & Trails	25,000	5,000
Drug Enforcement	7,344	15,000
Financial Management Fund	0	68,000
Auditor's O & M	81,068	66,350
ORV Education & Enforcement	92,381	86,682
Boating Safety	40,265	25,420
Ohme Gardens	135,179	168,412
Sheriff Donation Fund	0	12,397
LLE Block Grant	0	35,230
Pest Control Internship Fund	4,400	5,766
Noxious Weed	191,680	212,538
Emergency Management	103,661	112,943
911 Communications	350,239	236,896
Parent Education	7,318	19,645
Cashmere-Dryden Airport	112,409	24,993
Law Library	56,733	58,731
Veteran's Relief	67,280	75,000
Mental Health & Retardation	82,556	90,250
Treasurer O & M	6,603	14,700
Tourist & Convention	207,921	194,000
Community Visioning	1,000	13,169
Election Reserve Fund	2,959	40,000
GIS & Mapping	1,738	18,208
Watershed Planning	29,115	2,307,772
Regional Jail Education	23,271	35,767
Distressed Counties Tax Fund	359,494	1,366,976
Total Special Revenue Funds	7,614,330	11,988,843
Debt Service Funds	*3,062,294	3,307,619
Capital Project Funds	*2,316,580	2,196,783
Solid Waste	565,635	904,080
Solid Waste Planning & Programsy	267,384	233,554
County Fair	375,201	380,440
Public Education Fund	6,898	20,005
Regional Justice Center	3,805,381	3,995,942
Total Enterprise Funds	5,020,499	5,534,021
Equipment Rental & Revolving Fund	2,016,089	3,179,041
Industrial Insurance	314,539	350,000
Health Insurance Fund	2,998,885	3,780,054
Unemployment Compensation	58,882	100,000
Tort Claims & Insurance	514,893	675,000
Total Internal Support Funds	5,903,288	8,084,095
Grand Total	37,099,272	49,406,711

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Introduction

Budget As A Program Document

A budget is not solely a financial document. It is also a program document, and a description of the services and functions of a government entity.

The Financial Section of the document presents the budget on the basis of individual funds in total revenue and expenditures. The Program Section presents the budget on the basis of functions, departments, and programs. This section focuses on services and program priorities.

The Program Section is divided into the following sub-sections:

Budget by Function. This sub-section presents the County's budget as broken down into nine broad function categories, along with summary descriptions of these categories.

Guide to Detail. This sub-section explains how to read and interpret the detailed department and program descriptions in the following sub-sections.

Function Sub-Sections. Each of the nine function categories has its own sub-section, which includes an overview of the function, policies and issues associated with it, and detailed budget information on each department and program within the category.

Functions, Departments & Programs

This section of the budget is divided into functions, departments, and programs. A function is a grouping of departments which provide a related set of services. The budget is divided into nine functions: General Government, Law & Justice, Public Works, Community Development, Community Services, Culture & Recreation, Physical & Mental Health, Internal Support, and Capital & Debt.

A department is a distinct organizational or budgetary unit within the County, typically reporting to a single elected official or department head. In certain cases, departments are actually divisions of larger "super-departments" which encompass an entire function. For example, the Planning Division, which is treated here as a "department" is part of the entire Community Development function.

Each department is divided into programs, which represent a specific services delivered by the department. Some departments have only one program while others have several.

2002 Expenditures by Function

General Government	5,536,605
Law & Justice	17,513,905
Public Works	7,821,632
Community Development	2,526,724
Community Services	3,073,837
Culture & Recreation	1,109,861
Mental & Physical Health	432,433
Internal Support	8,084,095
Capital & Debt*	5,504,402
Total	51,603,494

(* Includes Fund Balance)

Budget by Function

The County’s budget is divided into nine function categories, as shown in the table at the left.

Seven of these categories correspond to major types of service provided by the County: General Government, Law & Justice, Public Works, Community Development, Community Services, Culture & Recreation, and Mental & Physical Health. The eighth category, Internal Support, includes those basic functions to support functions necessary to support County operations. Finally, the Capital & Debt category includes general obligation debt payments and purchases and projects developed through capital project funds.

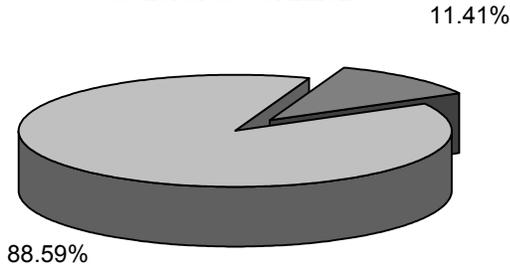
The paragraphs which follow provide additional explanations for each of the function categories.

General Government

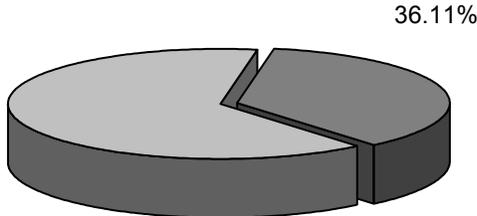
Expenditures.....	5,536,605
Staff.....	66.60

General Government, which accounts for 11.41% of the total County budget, includes such basic government functions as legislation (Commissioners’ Office), property appraisal, tax collection, issuance of marriage licenses, and administration of elections. Also included are services provided as general benefit to the community and support for community organizations. Organizationally, this function consists of several separate departments, many of which are headed by elected officials.

General Government



Law & Justice

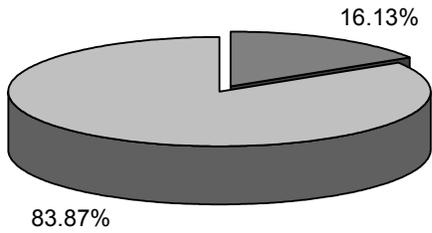


Law & Justice

Expenditures.....	17,513,905
Staff.....	241.50

Law & Justice is the largest function in terms of total expenditures and staffing. This function includes police patrol, crime investigation, jail, juvenile justice, courts (criminal and civil), prosecution, and indigent legal services. Like General Government, this function includes several separate departments, nearly all of which are managed by elected officials.

Public Works

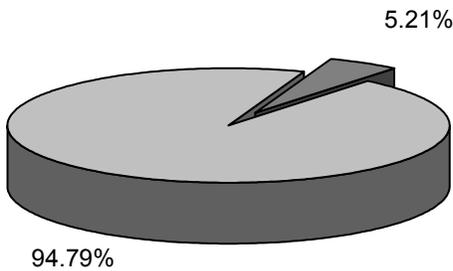


Public Works

Expenditures.....7,821,632
Staff.....66.50

Public Works spending accounts for over 15% of the total County budget. This function includes road design, construction, maintenance; and administration of solid waste collection, disposal, and recycling. Unlike General Government and Law & Justice, this function falls entirely within the jurisdiction of a single “super-department,” the Department of Public Works, whose director is appointed by the County Commissioners. The “departments” shown in the detail section for this function are, in fact, divisions of the Department of Public Works.

Community Development

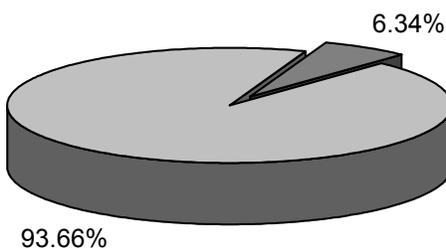


Community Development

Expenditures.....2,526,724
Staff.....19.00

The Community Development function consists of activities which regulate development and enforce compliance with County Codes. Some operations in this area include land use planning and development review, and economic development.

Community Services



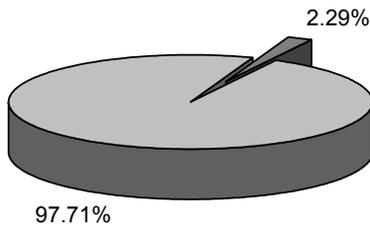
Community Services

Expenditures.....3,073,837
Staff..... 6.00

The Community Services function reflects different services offered to County residents. Some services include Animal Control, Veteran’s Relief, and Watershed Planning. Many of these programs are grant funded or other dedicated revenues from the General Fund.

Culture & Recreation

Culture & Recreation

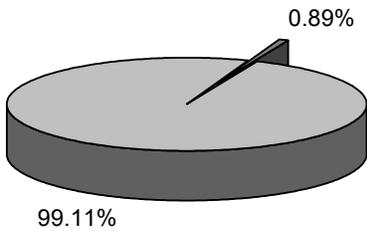


Expenditures.....1,109,861
Staff.....7.00

The Culture and Recreation function consists of activities such as educational programs, community events, and parks. Some of these areas are the County Fair, Cooperative Extension, and Monitor Park.

Mental & Physical Health

Mental & Physical Health

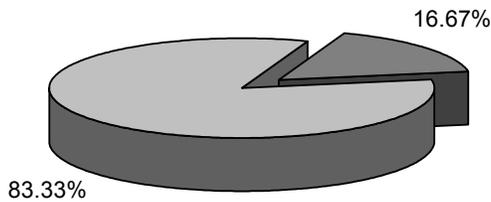


Expenditures.....432,724
Staff.....00.00

The function of Mental & Physical Health provides for the care, treatment, and control of mental and physical illnesses. The two areas of this function are the General Fund's allocation to the Chelan-Douglas Heath District, and the Mental Health Fund.

Internal Support

Internal Support

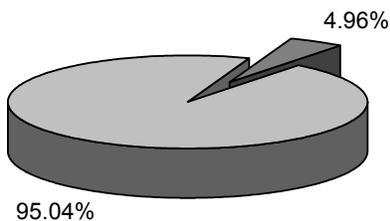


Expenditures.....8,084,095
Staff.....11.00

This function includes the basic internal support functions of the County, including the Equipment Rental & Revolving Fund, liability insurance, health insurance, unemployment insurance and workers' compensation.

Capital & Debt

Capital & Debt



Expenditures.....5,504,402
Staff.....00.00

This function includes capital purchased through the County's Capital Improvement Fund, and debt service paid through the County's Debt Service Funds.

General Government

General Government

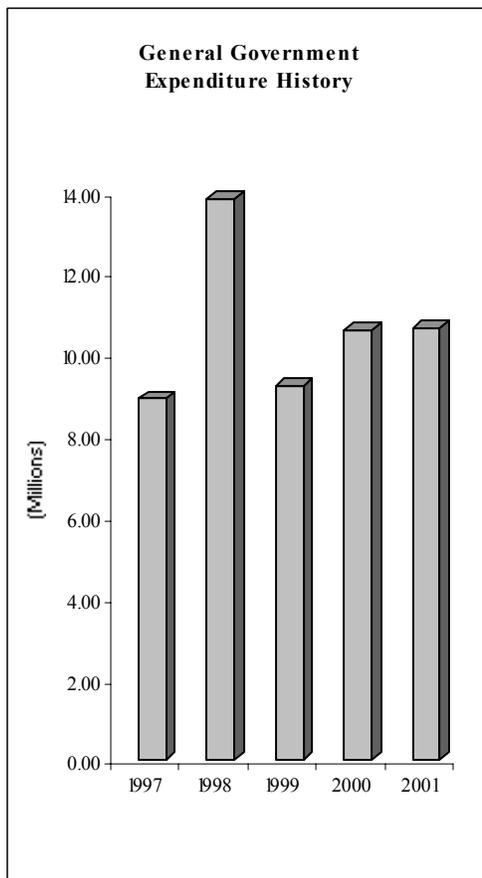
	Budget	FTE's
Assessor	917,356	18.00
Auditor	877,825	14.50
Board of Equalization	7,598	0.00
Commissioners	469,829	5.60
Department of Information	692,982	7.00
Facilities Maintenance	1,273,320	13.00
Non-Departmental	656,914	0.00
Treasurer	451,731	8.00
Financial Management	68,000	0.00
Auditor O & M	66,350	0.50
Treasurer O & M	14,700	0.00
Election Reserve	40,000	0.00
Total	5,536,605	66.60

Summary

The General Government category includes basic governmental functions, such as legislation and policy making, property appraisal, tax collections, issuance of marriage licenses, and elections administration.

The table at the left summarizes the 2002 budget for General Government. Departments as shown in detail in the following pages. The graph shows the five-year trend in total spending for this function.

Operating transfers are interfund transactions equivalent to operating subsidies. Their purpose is to support the normal level of operations in the recipient fund. Below is a list of the departments receiving operating transfers from General Government.

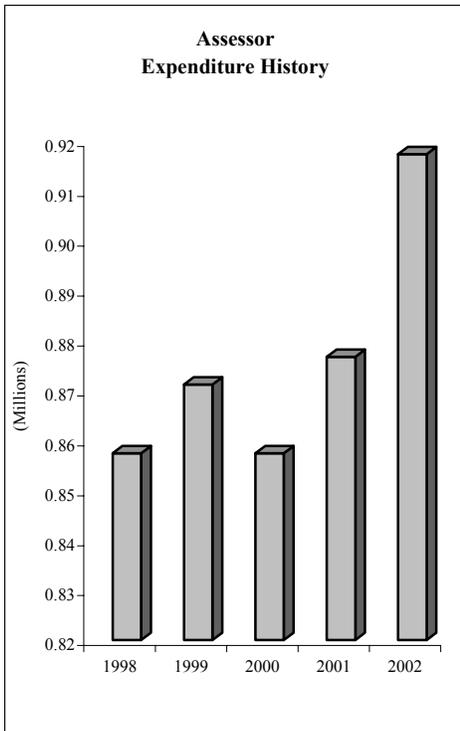


Operating Transfers Out - Recipients

Emergency Management	59,906
Noxious Weed Control	62,000
Total	\$ 121,906

Current Issues

- ✓ In 2002, the County dissolved the Criminal Justice Fund, as a separate fund is no longer required by the State. All fifteen positions and related expenses were integrated into the General Fund. Salary and Benefit expenditures transferred from the Criminal Justice Fund to the General Fund totaled approximately \$725,000. State funding for Criminal Justice Assistance continues to decrease and may cause considerable budget adjustments in 2003.
- ✓ Expenditures in Non-Departmental increased \$353,000 over 2001 largely due to the creation of Campus Security and the Cashmere-Dryden Airport cleanup. The airport cleanup is partially grant funded, receiving approximately \$150,000 from the Department of Ecology.
- ✓ The County's benefit expenses increased approximately \$650,000 in 2002. This was largely due to a 30% cost increase in health insurance for County employees. This and an annual pay increase of 2% account for the majority of budget increases in 2002.



Assessor

Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	668,078	661,556	690,006	698,865
Personnel Benefits	166,920	153,606	153,404	184,827
Supplies	10,381	12,985	6,940	8,685
Other Services & Charges	25,780	29,281	17,711	24,979
Capital Outlay	-	-	8,643	-
Total	871,159	857,428	876,704	917,356
Staffing / FTE's	18.75	18.75	19.00	18.00

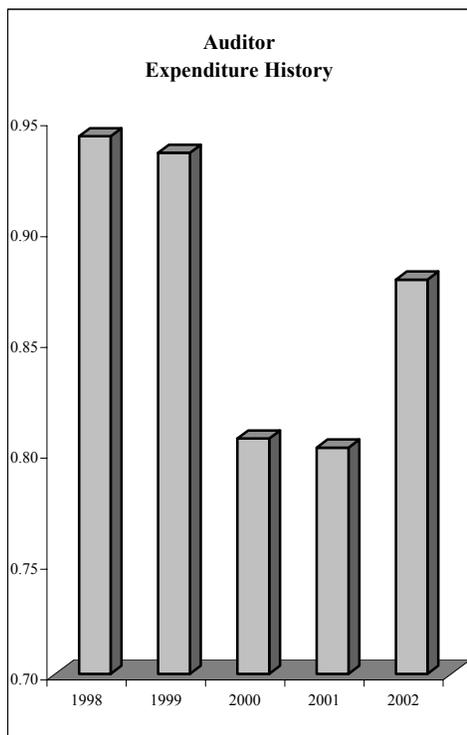
PROGRAM DESCRIPTION:

The County Assessor staff annually maintains and places value on over 41,500 parcels of real property with an assessed value in excess of 5 billion dollars. Our appraisers are required by law to inspect at least one quarter of the real property parcels, which equates to approximately 10,350 parcels each year. Our abstractors administer and maintain approximately 3,600 property ownership and taxpayer transactions, processes property segregations, long plats, short-subdivisions, surveys and annexations each year. Our abstractors also do research for valid parcels prior to 1971 for compliance to the County Subdivision Code. Our office administers, maintain and audit approximately 3,000 personal property accounts on an annual basis. Our staff calculates the budget requests for every taxing district on an annual basis; auditing and verifying that the statutory or 106% limitation is not exceeded, establishes the levy rates based on those district requests, and certifies these rates to the County Treasurer's Office for collection. The Assessor's Office administers over 1,800 Senior Citizen/Disabled applications, renewals, removals, and refunds annually and audits annually on a 4-year basis. Our office administers over 600 Designated Forest Land parcels and approximately 900 Open Space parcels annually, and processes continuances and removals, and additionally audits for compliance of the Forest Land Designation and Open Space Classification. Our staff creates and maintains all new and ongoing parcel mapping information for the county.

MAJOR OBJECTIVES:

- ✓ Continue to provide excellent customer service to the property owners of Chelan County.
- ✓ Continue to respectfully treat all taxpayers and government entities as if I am the one being served.
- ✓ Continue to value all property in Chelan County on a fair and equitable basis.
- ✓ Continue to maintain all special programs provided for by the RCWs and value all property in accordance with these programs.
- ✓ Continue to maintain and constantly upgrade the GIS base and parcel map used by private parties, cities, and local, state, and federal governments.
- ✓ Continue to plan for and implement new legislation such as HB1906 which will be done for the 2002 assessment year.
- ✓ Continue to work toward putting more people on line, installing Internet searches, and purchasing Geo North for the GIS system.

Auditor



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	618,034	522,009	529,012	556,994
Personnel Benefits	156,069	121,460	117,299	143,313
Supplies	22,974	27,567	31,832	17,745
Other Services & Charges	137,969	135,081	123,891	159,773
Capital Outlay				
Total	935,046	806,117	802,034	877,825
Staffing / FTE's	18.50	14.50	14.50	14.50

PROGRAM DESCRIPTION:

The Chelan County Auditor's Office is responsible for four major functions in County programs. The Accounting Division serves as the chief financial officer by supporting the financial needs of the Board of County Commissioners, producing the annual financial report and County budget, maintaining payroll, accounts payable, accounts receivable, and the centralized accounting system.

The Recording Division is responsible for all recording of official public records and maintaining a permanent record of such documents. In addition, the department also issues marriage licenses.

The Licensing Division is an agent of the Washington State Department of Licensing having responsibility for the collection of fees and excise tax on motor vehicles and vessels.

The Auditor is also ex-officio, supervisor of all primary, general and special elections. The Election Division plans, coordinates, and implements all election procedures for the conduct of those elections. The department also maintains the files for all voter registration and all related transactions.

MAJOR OBJECTIVES:

- ✓ Install an Internet Server that will allow County citizens, local agencies, and businesses to view, print, and request certified copies of recording documents (after 1996) online. As a second step to this objective, we hope to convert microfilm before 1997 into a digital format that will be transferred to the Internet server. This conversion could take several years due to budget restraints and limited personnel resources.
- ✓ Install and implement a new decentralized countywide accounting system. This objective is expected to take the entire year to complete. When completed, this system will allow most county agencies to utilize one system, instead of purchasing separate accounting systems, which creates redundant spending by governments. This system also provides a sorely needed general ledger, management reports and analysis on demand, and will increase administrative efficiency to serve everyone better.

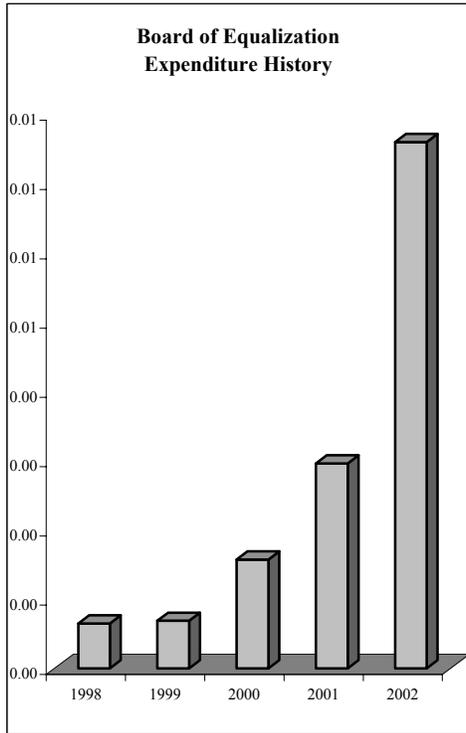
Auditor (continued)

- ✓ Because of the 2000 Census that was compiled and completed by the Federal government, our office is required to redistrict election boundaries to give equal apportionment between Commissioner Districts in Chelan County. As a result of that, we must also adjust all other districts which are affected by the adjustments. In addition, We will change and reduce the number of voting precincts, to not only ensure accurate administration of elections, but to also reduce the confusion for voters and perhaps result in a cost savings to the taxpayers.

REVENUE/EXPENDITURE COMMENT:

The Auditor's primary revenue source is the collection of fees for licensing and registration of motor vehicles and vessels. Approximately \$375,000 will generate from this program. Additional fees collected for the recording of documents and records will amount to approximately \$135,000, and fees for the administration of elections will amount to approximately \$119,000.

Board of Equalization



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	375	850	2,700	4,836
Personnel Benefits	55	76	256	1,450
Supplies	6	-	-	115
Other Services & Charges	249	643	-	1,197
Total	685	1,569	2,956	7,598

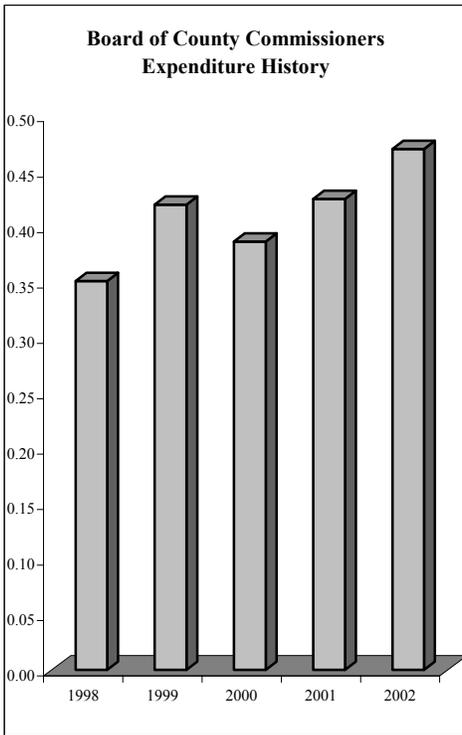
PROGRAM DESCRIPTION:

This department has the authority to hear appeals of the Chelan County Assessor's determination concerning the assessed value of property. The person responsible for payment of taxes on any property may petition the Chelan County Board of Equalization for a change in the assessed valuation placed upon such property. The petition must be filed with the board on or before July 1st of the year of assessment or within 30 days after the date an assessment or value change notice has been mailed.

MAJOR OBJECTIVES:

Ensure that all properties are valued on an equal level at 100% of market value. This means that comparable properties are appraised at comparable values.

Board of County Commissioners

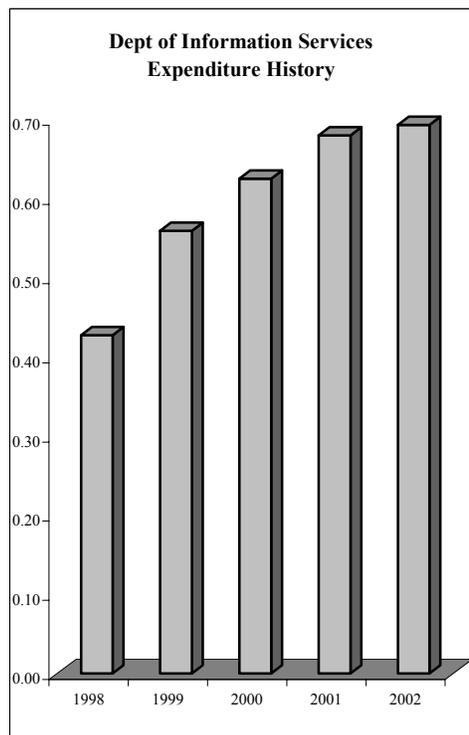


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	231,512	272,894	294,041	304,138
Personnel Benefits	46,341	51,355	55,519	59,541
Supplies	6,278	5,163	15,867	5,500
Other Services & Charges	131,912	56,887	59,394	100,650
Capital Outlay	3,618	-	-	-
Total	419,661	386,299	424,821	469,829
Staffing / FTE's	4.50	5.60	5.60	5.60

PROGRAM DESCRIPTION:

This department is responsible for the overall administration of Chelan County government. The Board of County Commissioners is comprised of three officials elected from designated County districts. The Board's duties include adopting and enacting ordinances and resolutions, levying taxes, establishing County policies, and conducting general administration of the County. As the County's legislative authority, the Board is responsible for adoption of the annual budget, provision and maintenance of public facilities, construction and maintenance of County roads, development and implementation of planning and zoning policies, appointments to advisory committees and boards, and holds the authority to develop and implement various laws and ordinances.

Department of Information Services



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	286,857	281,252	288,516	307,810
Personnel Benefits	68,727	60,945	57,327	71,222
Supplies	79,555	73,996	118,355	80,400
Other Services & Charges	43,966	186,481	215,359	218,550
Capital Outlay	79,904	22,270	-	15,000
Total	559,009	624,944	679,557	692,982
Staffing / FTE's	7.00	8.00	7.00	7.00

PROGRAM DESCRIPTION:

Information Services provides computing hardware and software support, data base management, data communications services, software development, Internet services, and desktop computing support for all departments within the County organization.

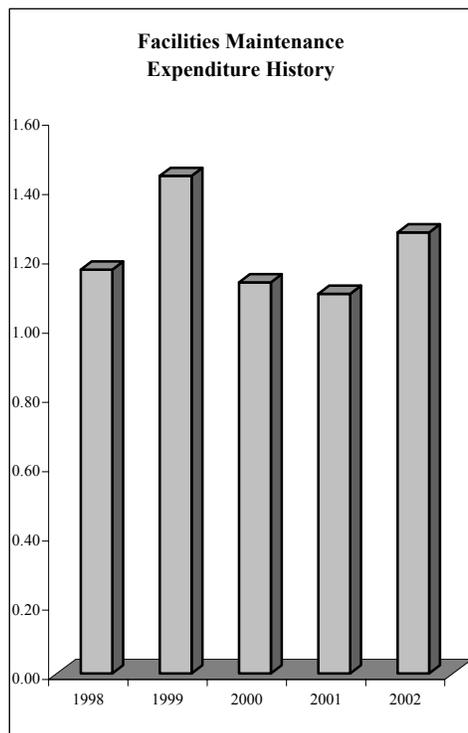
MAJOR OBJECTIVES:

- ✓ Continue implementation of wide area networks for outlying county agencies and other law enforcement agencies.
- ✓ Continue to maintain the Chelan County Home Page on the Internet giving Chelan County an increasing worldwide presence on the information superhighway.
- ✓ Increase distribution of access to the Internet for county departments and continue to provide public access to Chelan County information and data.
- ✓ Provide assistance and network support for the implementation of the new BOS Web, EDEN Accounting System, Liberty Web, and Outlook Web systems.
- ✓ Maintain and administer the Chelan County client/server computing environment, local and wide area networks and systems.
- ✓ Provide hardware and software support for 300 desktop computer systems throughout the county organization.

REVENUE/EXPENDITURE COMMENT:

This program is financed by the General Fund and receives revenue through charges to other funds as part of the general administration of the County.

Facilities Maintenance



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	469,084	427,564	452,857	458,774
Personnel Benefits	128,993	110,887	112,217	123,850
Supplies	122,155	95,676	104,262	105,100
Other Services & Charges	521,745	432,688	426,844	585,596
Capital Outlay	194,247	62,015	-	-
Total	1,436,224	1,128,830	1,096,180	1,273,320
Staffing / FTE's	14.00	13.00	13.00	13.00

PROGRAM DESCRIPTION:

The Facilities Maintenance Fund provides the Chelan County Campus facilities and grounds with necessary repairs, improvements, jail security, fire alarms, telephones, HVAC, and computer control systems.

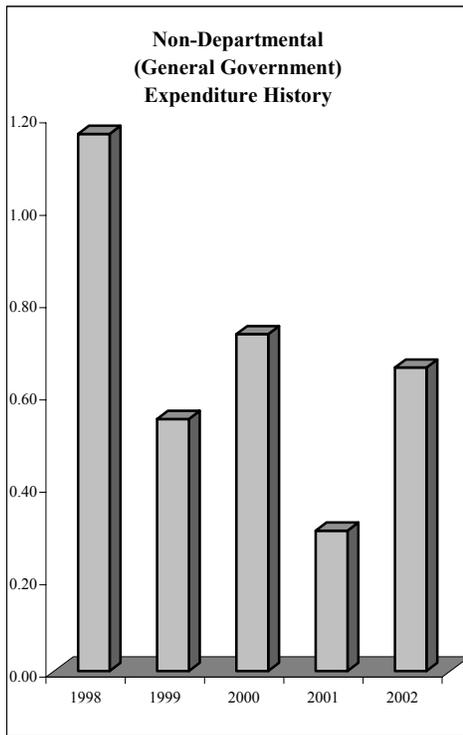
MAJOR OBJECTIVES:

- ✓ Preserve value and functionality of nine county facilities.
- ✓ Provide essential services for the operation of the Regional Jail, Juvenile Detention, County Clerk, Auditor, Treasurer, Sheriff, District Courts, Superior Courts, Assessor, and Board of Commissioners.
- ✓ Adminstrate facility capital improvements.
- ✓ Provide emergency power systems reliability.
- ✓ Maintain and administrate an 800 port telephone system.
- ✓ Repair and administrate a network of computer control systems for operation, monitoring, alarming, and control of Regional Jail and Juvenile detention facilities.
- ✓ Repair plumbing, electrical, and fire alarm systems.
- ✓ Provide repairs of all security locking system components.
- ✓ Insure safe and economical operation of facility heating, ventilation, and air-conditioning systems.
- ✓ Maintain facilities to provide a clean environment for county employees and patrons.
- ✓ Provide a staff of trained professionals to eliminate contractual services.
- ✓ Maintain campus grounds, including grass, shrubs, trees, sidewalks, and signs.
- ✓ Insure parking lots are maintained, safe, and free from snow and ice.
- ✓ Preserve facility historical value
- ✓ Maintain and resurface courthouse marble floors and walls

REVENUE/EXPENDITURE COMMENT:

This program is financed by the General Fund and receives revenue through charges to other funds as part of the general administration of the County.

Non-Departmental

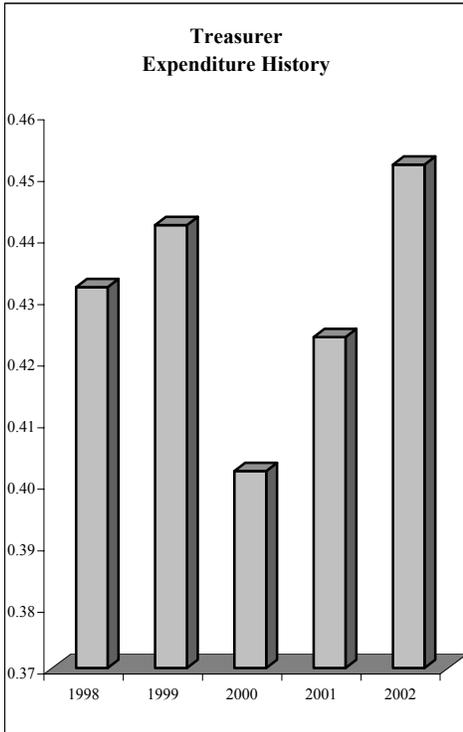


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	96,559	28,225	35,036	50,000
Personnel Benefits	14,422	54,451	4,411	6,000
Supplies	30,011	26,362	23,845	30,000
Other Services & Charges	166,429	114,466	108,348	449,008
Operating Transfers Out	221,187	505,672	132,145	121,906
Capital Outlay	17,086	-	-	-
Total	545,694	729,176	303,785	656,914

Because this department encompasses a wide number of functions, it is also listed in Law & Justice, Community Services, Mental & Physical Health, and Culture & Recreation.

The table above only depicts the General Government portion of Non-Departmental.

Treasurer



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	334,446	317,057	330,244	346,796
Personnel Benefits	81,291	69,152	67,751	80,879
Supplies	3,650	6,222	5,450	5,025
Other Services & Charges	22,539	9,537	20,302	19,031
Capital Outlay	-	-	-	-
Total	441,926	401,968	423,747	451,731
Staffing / FTE's	9.00	8.00	8.00	8.00

PROGRAM DESCRIPTION:

The County Treasurer's Office serves as the receipting and banking center for all Chelan County departments, junior taxing districts, and benefit districts—currently totaling over 62 agencies. This office also bills, collects and distributes property taxes and assessments for all districts, cities and the State. Our other responsibilities include processing real estate excise tax affidavits and mobile home moving permits, billing and collecting the road and local improvement districts. As well as the management of cash flow for the County's general fund, investing and portfolio management for all County agencies, providing forecasting information for major County revenues, and management of debt service for all County agencies.

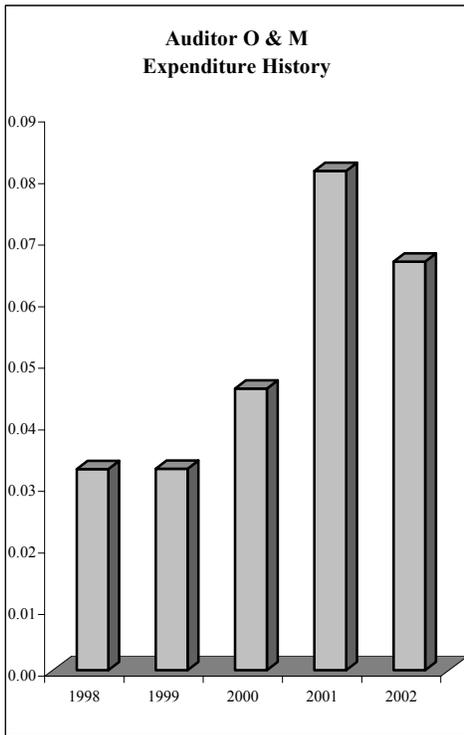
MAJOR OBJECTIVES:

To adapt services that will comply with the budget appropriated for this Office's operations and still meet the mandates from the State and Federal agencies.

REVENUE/EXPENDITURE COMMENT:

The County Treasurer's office sees continual growth in services to the taxpayers of Chelan County as new districts are created and the County population grows which increases the revenues as well as increasing operating expenditures.

Auditor O & M



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries	-	10337	11812	12050
Personnel Benefits	-	1285	2244	4300
Supplies	5,284	-	-	-
Other Services & Charges	17,392	10,107	29,660	25,000
Capital Outlay	10,042	24,015	37,352	25,000
Total Expenditures	32,718	45,744	81,068	66,350
Ending Fund Balance	42,956	72,697	79,343	35,970
Total Budget	75,674	118,441	160,411	102,320
Staffing / FTE's	-	-	0.50	0.50

PROGRAM DESCRIPTION:

The Centennial Document Preservation Act of 1989 was established to add a \$2 surcharge on each document recorded in the County. It is used for the operation and maintenance of the recording system, and for copying, indexing and preserving recorded documents. The Auditor O & M Fund was established to keep an accurate record of monies received for this purpose.

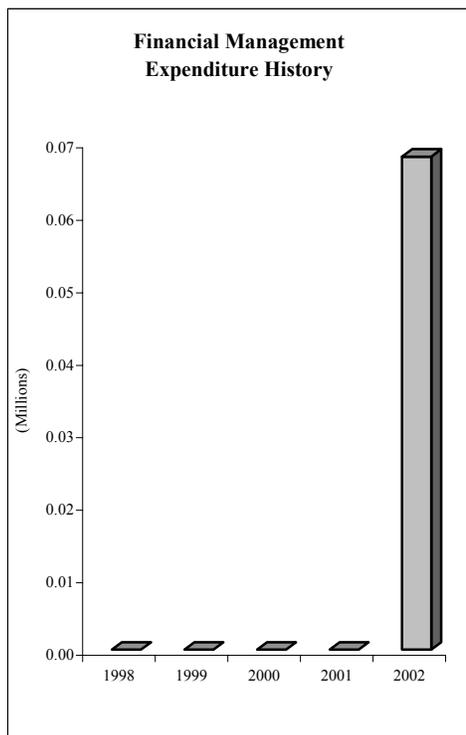
MAJOR OBJECTIVES:

Convert County microfilm into a digital format allowing access via the Internet and the ability to use search engines to locate particular documents. There are approximately 95 years of stored microfilm to convert. This will be an ongoing objective in the Recording Department.

REVENUE/EXPENDITURE COMMENT:

Revenues will be utilized for several projects to ensure integrity of permanent records throughout the County. Revenues are also used to maintain the County recording system, upgrading as necessary.

Financial Management



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries	-	-	-	7,100
Personnel Benefits	-	-	-	900
Supplies	-	-	-	60,000
Total Expenditures	-	-	-	68,000
Ending Fund Balance	-	11,954	56,107	12,653
Total Budget	-	11,954	56,107	80,653

PROGRAM DESCRIPTION:

The Financial Management Fund was created in late 2001. It was established to allocate and preserve funds needed to aid in the conversion to the new accounting system, as well as future upgrades and related costs.

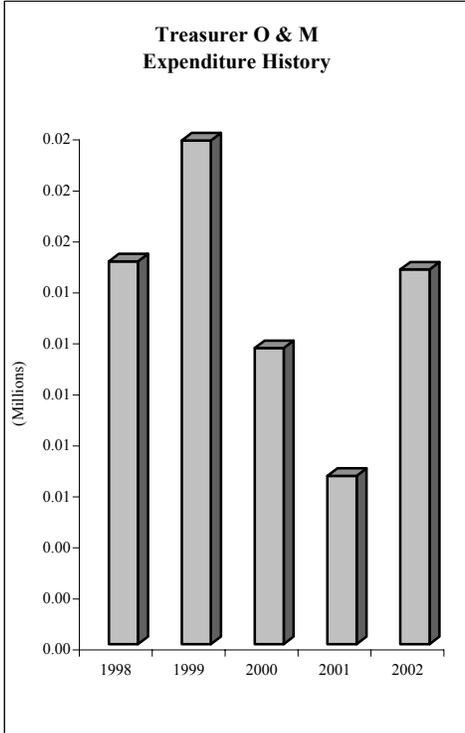
MAJOR OBJECTIVES:

To have the Accounting System fully functional before year's end, and begin to utilizing and understanding all of the tools available to make better informed decisions.

REVENUE/EXPENDITURE COMMENT:

Revenue received is a small percentage of what the Accounting Department charges to those funds other than the General Fund for accounting services.

Treasurer's O & M



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries	1,200	-	-	-
Personnel Benefits	164	-	-	-
Other Services & Charges	18,399	11,615	6,603	14,700
Capital Outlay	-	-	-	-
Total Expenditures	19,763	11,615	6,603	14,700
Ending Fund Balance	69,453	75,650	85,495	85,717
Total Budget	89,216	87,265	92,098	100,417

PROGRAM DESCRIPTION:

The Treasurer's O & M fund is a self-supporting fund, which is established within statutory regulations to recover all administrative costs applicable to the foreclosure distraint and sale of real and personal property for delinquent taxes. This fund is to be used by the County Treasurer to defray the costs of further foreclosure distraint and sale of property because of delinquent taxes.

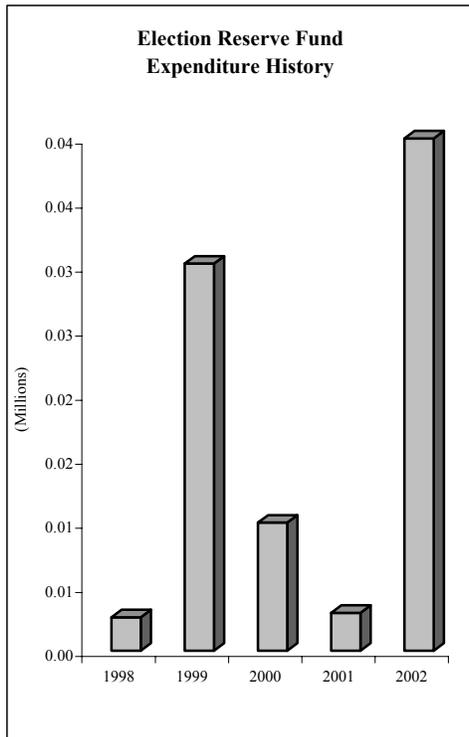
MAJOR OBJECTIVES:

The Treasurer strives to work with delinquent taxpayers to avoid any foreclosure process if possible. Our goal is to provide cost effective professional services within the statutory regulations applicable to foreclosure and distraint activities.

REVENUE/EXPENDITURE COMMENT:

We have maintained a high level of efficiency within this arena in order to insure the collection of taxes certified to this office for collection and to meet the criteria outlined in state property tax regulations. Increased costs result from rising costs of title searches, legal advertising, personnel resources, and for additional legal requirements placed by legislative and/or court case mandates. These costs are passed on to the taxpayers involved in the foreclosure process.

Election Reserve Fund



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	4,824	-	1,530	-
Other Services & Charges	207	-	-	10,000
Capital Outlay	25,191	10,005	1,429	30,000
Total Expenditures	30,222	10,005	2,959	40,000
Ending Fund Balance	17,342	71,789	51,511	23,444
Total Budget	47,564	81,794	54,470	63,444

PROGRAM DESCRIPTION:

The Election reserve fund was established to provide a separate source of revenue for the upgrade, replacement, and purchase of election equipment. With the many new laws being enacted regarding election administration, it is imperative to replace equipment quickly to ensure an efficient election. There can be as many as six elections per year.

MAJOR OBJECTIVES:

To offer the citizens of Chelan County an efficient and accurate means for voting on issues and candidates of local, state and federal jurisdictions. As technology rapidly changes and new laws are enacted on the state and federal level, we will strive to maintain the most reliable system to ensure the intent of the people is accomplished.

REVENUE/EXPENDITURE COMMENT:

The major source of revenue for this fund is a 15% allocation of election fees received by state and local agencies.

Law & Justice

Law & Justice

	Budget	FTE's
Civil Service	27,855	0.50
Clerk	820,333	18.00
Coroner	160,912	2.00
District Court	829,807	14.00
District Court Probation	264,797	5.00
Juvenile Services	2,339,562	43.00
Non-Departmental (L&J)	1,313,031	1.00
Support Enforcement	399,316	6.00
Prosecuting Attorney	1,117,934	17.00
Sheriff	4,830,983	68.00
Superior Court	794,367	10.00
Drug Enforcement	15,000	0.00
ORV Enforcement	86,682	0.00
Boating Safety	25,420	0.00
Sheriff Donation Fund	12,397	0.00
LLE Block Grant	35,230	0.00
Emergency Management	112,943	2.00
911	236,896	0.00
Law Library	58,731	0.00
Jail Education	35,767	0.00
Regional Justice Center	3,995,942	55.00
Total	17,513,905	241.50

Summary

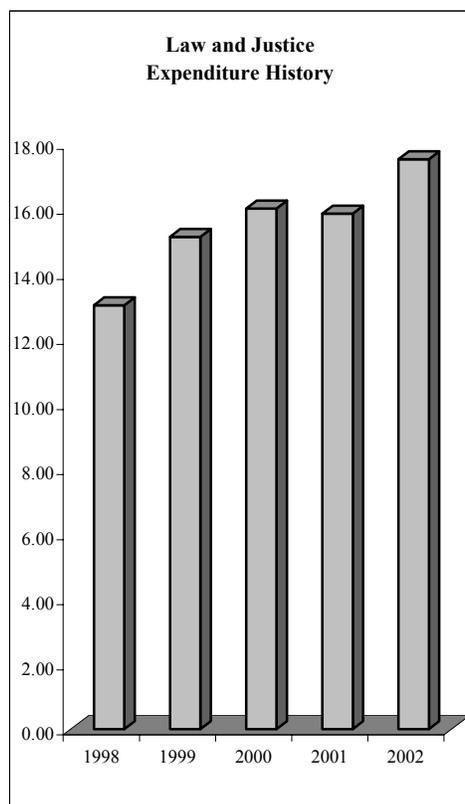
The Law and Justice Category includes the County's police services, civil and criminal courts, indigent defense, and department of corrections. Also included are juvenile court, juvenile incarceration, support and enforcement, and other funds related to Criminal Justice.

Law and Justice is the largest County function in terms of staffing levels and expenditures. With 241.50 full time equivalent positions, Law & Justice accounts for over 57.83% of all County staff.

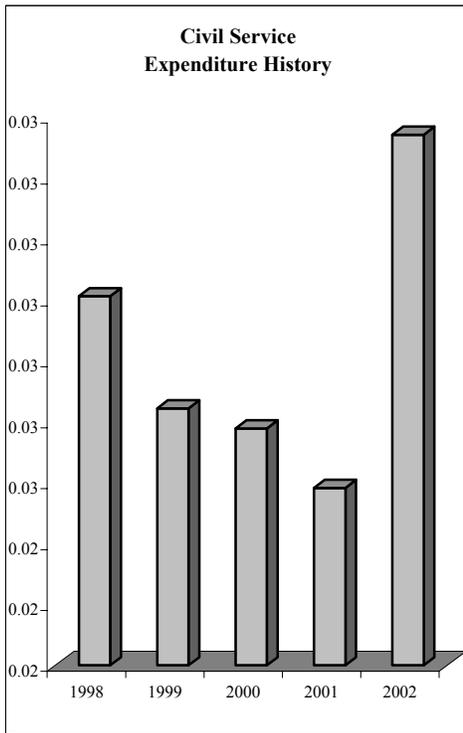
The table at the left summarizes the 2002 budget for Law and Justice. Departments are shown in detail in the following pages. The graph shows the five year trend in total spending for this function.

Current Issues

- ✓ Law & Justice will absorb over 62.95% of the General Fund unrestricted revenues collected in 2002.
- ✓ Law and Justice continues to be one of the fastest growing functions in local government in terms of expenditures. It is anticipated this growth will continue in future years due to unfunded state and legislative changes to be upheld by the County.
- ✓ Budget shortfalls at the State level will ultimately reduce funding usually provided for criminal justice funding at the local level. The County approached the 2002 Budget assuming there would be no money provided by the State. If funding is reduced or eliminated, cutbacks and/or layoffs would be likely in 2003.
- ✓ Juvenile Services – This year, the legislature passed a supplemental budget that left intact funding for local truancy hearings, at-risk youth services, and Chelan County's residential center for runaways. However, state budget shortfalls next year may again threaten the elimination of these and other successful local programs. Staff layoffs and the loss of treatment and court services for kids, schools, and families would result.



Civil Service



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	14,195	14,492	15,056	15,960
Personnel Benefits	2,199	3,137	3,481	4,504
Supplies	350	297	68	250
Other Services & Charges	8,865	7,519	6,351	7,141
Total	25,609	25,445	24,956	27,855
Staffing / FTE	0.50	0.50	0.50	0.50

PROGRAM DESCRIPTION:

The Department of Civil Service implements and maintains a recruitment and testing program to provide qualified applicants for positions with the Sheriff's Department and the Regional Justice Center. Additionally, this department implements and updates physical agility testing standards to conform with State standards, and maintains a regular testing program for promotional candidates.

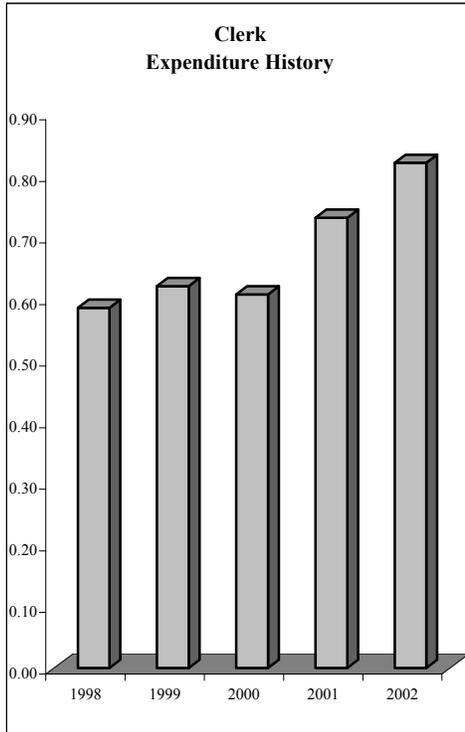
MAJOR OBJECTIVES:

To recruit the best qualified applicants available within our budgetary guidelines.

REVENUE/EXPENDITURE COMMENT:

Revenue sources include charges for testing to funds other than the General Fund, and from fees paid by applicants.

Clerk



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	453,910	467,048	538,063	622,036
Personnel Benefits	118,591	110,188	121,537	166,396
Supplies	6,084	8,008	26,258	6,800
Other Services & Charges	29,459	21,318	27,170	25,101
Capital Outlay	12,162	-	18,068	-
Total	620,206	606,562	731,096	820,333
Staffing / FTE	14.00	14.00	15.00	18.00

PROGRAM DESCRIPTION:

The County Clerk is the financial and executive officer of the Superior Court. The Clerk's office is composed of several departments. Mandated duties include permanent retention of all Superior Court and Juvenile Court records; attending and recording criminal, civil, domestic relations, probate, adoption, mental illness and juvenile court proceedings; receipting, collecting, investing trust funds as required, disbursing all money paid through the Clerk's office; microfilming or electronically preserving all documents filed with the court; perfecting appeals to the Court of Appeals and Supreme Court; holding and releasing exhibits used in court proceedings; dismissing court cases; complying with reporting requirements to other departments and agencies; jury management for superior and district court.

MAJOR OBJECTIVES:

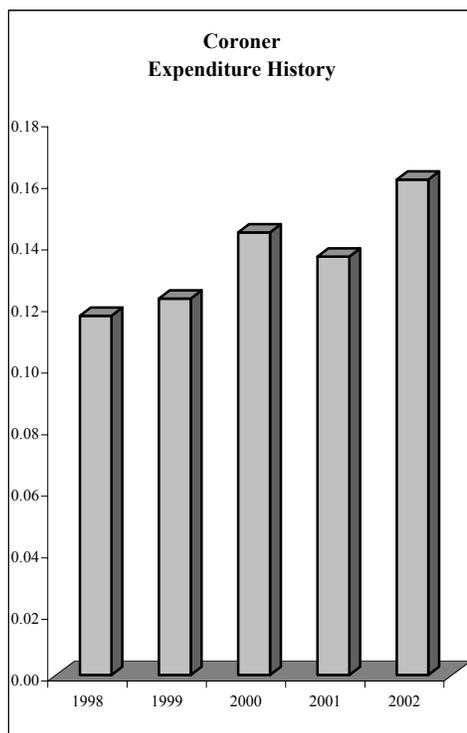
- ✓ Improve public service.
- ✓ Expand access to court records using document imaging technology and the web.
- ✓ Web subscription for attorneys, press and title companies.
- ✓ Continue successful collection of court ordered financial obligations.
- ✓ Complete Self Help Center.
- ✓ Improve public access to court information through web and court technology.

REVENUE/EXPENDITURE COMMENT:

Revenue is generated from Superior Court filing fees, payment of criminal legal financial obligations, investment interest and discretionary contracts with the State. Revenue and expenditures remain fairly constant except for growth associated with the State.

Revenue From Collection Project. The collection rate for felony assessments was 36% prior to this office implementing a collection program. Currently this office collects about 75% of what is assessed by the court. The rate is adversely affected because many of the adult felons who are assessed criminal penalties are deported and/or sent to prison. During this same period the payment rate was also improved by approximately the same rate indicating better compliance with court orders. This program affects expenditures as it has also reduced the number of criminals that must be processed through the jail and court because of violations.

Coroner



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	47,687	66,496	63,455	75,320
Personnel Benefits	9,608	15,620	14,944	19,152
Supplies	530	1,158	1,864	1,175
Other Services & Charges	64,413	60,509	55,668	65,265
Total	122,238	143,783	135,931	160,912
Staffing / FTE	2.00	2.00	2.00	2.00

PROGRAM DESCRIPTION:

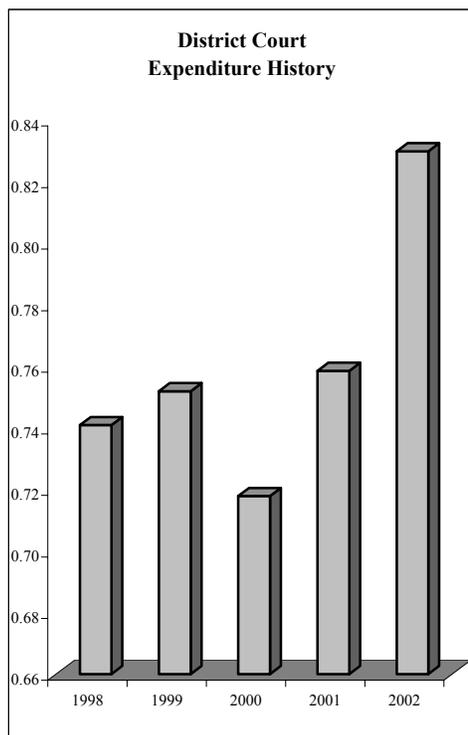
It is the duty of the Coroner to assume jurisdiction over all bodies of deceased persons who come to their deaths under unexplained circumstances. This applies to circumstances which indicate death was caused by unlawful or unnatural means or where a death occurs under suspicious circumstances. It also applies to cases where a Coroner's autopsy or inquest is to be held; or where death is by violence. The jurisdiction of the Coroner also extends to those deaths which occur when the individual was not seen by a physician within 36 hours preceding death.

It is the duty of the Coroner to maintain the morgue facilities.

MAJOR OBJECTIVES:

Continue to provide quality death investigations through cooperation with police agencies, medical community, prosecutor and the funeral home industry.

District Court



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	558,370	551,165	571,759	628,336
Personnel Benefits	131,332	116,737	112,564	143,740
Supplies	8,289	11,033	17,008	9,000
Other Services & Charges	51,188	38,881	46,343	48,731
Capital Outlay	2,718	-	10,789	-
Total	751,897	717,816	758,463	829,807
Staffing / FTE	14.00	13.00	13.00	14.00

PROGRAM DESCRIPTION:

District Court provides limited jurisdiction court services for Chelan County residents. The court handles both criminal and civil matters. Criminal matters in District Court involve crimes punishable by up to one year in jail and a \$5,000 fine and include such charges as theft, domestic violence assaults, driving under the influence of alcohol, hit and run, and driving with a suspended license. The court also handles traffic infractions for such violations as speeding, failure to stop, driving without liability insurance and driving without a driver's license. Civil matters include personal injury, property damage, and contract disputes for amounts up to \$50,000 while Small Claims matters involve claims up to \$4,000. This court's jurisdiction also includes civil anti-harassment actions, name changes, impound hearings, and certain lien foreclosures.

District Court currently has two full-time elected judges, one administrator, one assistant administrator, eight clerks, and two interpreter/bailiffs handling over 16,000 cases per year.

The mission of the Chelan County District Court is: To provide effective and timely resolution of legal matters, assuring dignified and fair treatment to all participants while promoting respect for the justice system and maintaining the independence of the judiciary.

MAJOR OBJECTIVES:

The major objective of the District Court is to continue to provide quality services to the citizens of Chelan County with shrinking resources allotted to it from the county. Chronic under-funding of operations forced the court to reduce our staff by 1 position in order to fund basic operational needs in 2000. Staffing levels are now equivalent to what they were in 1986. Only because of a reduction in filings in recent years from our three largest law enforcement agencies and the staff's continued efforts to maximize their production has the court been able to maintain basic operational needs absent adequate staffing levels and financial resources while handling caseloads within reasonable time frames.

District Court (continued)

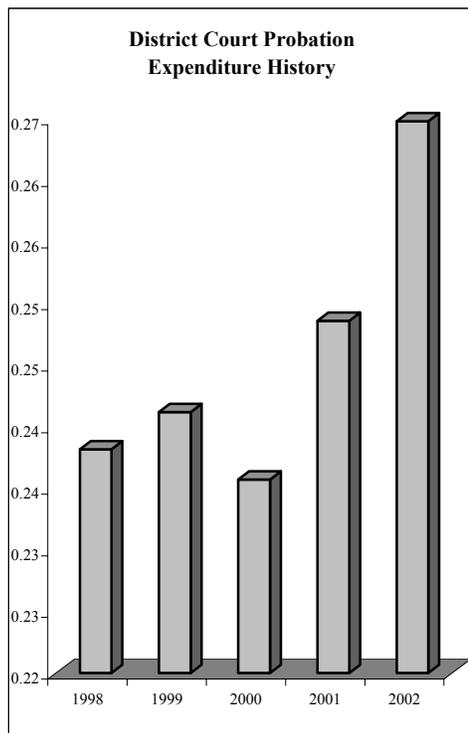
District Court aggressively enforces court-imposed financial sanctions. The implementation of a program using a vendor to collect fines from defendants via credit card at no cost to the county, the installation of a drop box, and the use of an aggressive collection agency to collect unpaid fines have allowed the court to increase the percentage of revenue collected per case. Increasing demands for trials and hearings coupled with the growing complexity of the court's caseload have put enormous strain on the court's ability to provide effective service with current operational budget cuts and constant staffing deficits.

REVENUE/EXPENDITURE COMMENT:

District Court operations are governed by legislative statute and most expenses are beyond the control of the court. Due to budgetary restrictions, District Court will operate in 2002 on less discretionary expenditures than it expended for operations in 1999. (This reduction would be compounded if inflationary and cost indexes over that period to present were applied.) A review of the court's complete expenditure history will show an increase in expenditure growth. However, this growth is accounted for from increased salaries and benefit costs, as well as increases in the cost for interpreter services for non-English speaking defendants, jury and witness fees, and insurance, none of which the court has any direct control over. When reviewing expenditures for such items as office supplies, small tools, travel, printing costs, etc, the court's expenditures have actually been reduced in the past several years even though the court has received only half of what is statutorily mandated for payment of judicial protem services. We have always managed to somehow stay within the allotted budget each year and never have our expenditures been more than our revenue.

While overall revenue collected by the court has increased from \$1,761,897 in 1995 to \$2,181,799 in 2000 (with a high of \$2,386,693 in 1998), the portion retained by the county has decreased significantly. For example, of the total monies collected in 1995, the county retained \$1,071,610 in the current expense fund (approximately 60%). In 2000 the County was only able to retained \$994,382 (approximately 47%). That was the court's lowest collection of local revenue in recent history and the same trend continued into 2001. The decrease in local revenue is a direct result of additional fees imposed on defendants by the Washington Sate Legislature and the Washington State Supreme Court. Historically, as more and more special fees are assessed, less money is retained by the county. A poor local economy also results in lower revenue collections and larger amounts being assigned to our collection agency. Still, a comparison of revenue intake to staff size shows that Chelan County District Court has the highest revenue per clerk ratio in similar sized courts throughout Washington State - proof that the citizens of Chelan County are being served in an exemplary manner by the staff of District Court.

District Court Probation



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	178,084	180,761	192,581	201,869
Personnel Benefits	44,691	41,089	42,002	49,077
Supplies	6,472	4,284	4,659	3,600
Other Services & Charges	11,928	9,576	9,358	10,251
Capital Outlay	-	-	-	-
Total	241,175	235,710	248,600	264,797
Staffing / FTE	5.00	5.00	5.00	5.00

PROGRAM DESCRIPTION:

District Court Probation, under the jurisdiction of the District Court Judges, provides corrections services primarily to adult offenders, supervising cases involving felony reductions, juvenile declines, gross misdemeanors (such as domestic violence assault), serious traffic violations (primarily driving under the influence), and other misdemeanors (such as shoplifting and vehicle/property vandalism). This department also provides sentencing investigations for the judges, community service placement and monitoring of restitution to victims, as well as behavioral/crisis counseling and treatment referral brokerage to the offenders.

For the year 2000, District Court Probation supervised a total of 2,332 probation cases. The staffing levels involve a Director, two full time probation officers, and two office assistants (one of which handles restitution and community service.)

MAJOR OBJECTIVES:

- ✓ Continue our efforts at reducing the County's exposure to liability by formulating policies of operation that are supported and approved by the District Court Judges. These efforts would also include a consistent assessment of the probation caseload in relationship to the staffing levels. This could involve a reduction of probation orders by the courts.
- ✓ Provide staff training opportunities in areas of caseload management, current trends in offender behavior and treatment modalities, as well as enhancing staff knowledge in the use of various computer technologies, specifically in database programming.
- ✓ Continue to expand the offender database program in an effort to more efficiently manage the caseload and reduce stress on the probation officers.
- ✓ Further define the direction and objectives of the offender service fee accounting system put in place during the latter part of 2001.

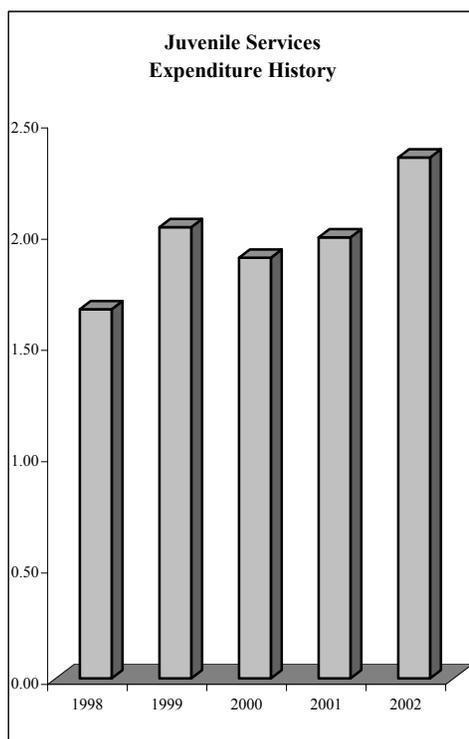
District Court Probation (continued)

REVENUE/EXPENDITURE COMMENT:

District Court Probation is funded by the Current Expense, or general, Fund. RCW 10.64 allows judges to assess service fees upon offenders referred to probation services. This department has been collecting such fees for a number of years, and last year collected enough service fees to fully fund the department's operation. The collection of these fees, however, is contingent upon a number of factors, including the number of probation referrals made by the judges, staffing levels, and the method of collection. In 2001, the current hand process was being converted to a fully automated system.

While we cannot guarantee a self-supporting endeavor, it is clear that our ability to assess fees to the offenders who utilize the service will continue to reduce our dependence upon the taxpayers of Chelan County.

Juvenile Services



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	1,369,301	1,404,841	1,437,743	1,676,529
Personnel Benefits	340,048	314,660	324,718	420,411
Supplies	94,515	89,359	94,835	98,801
Other Services & Charges	221,589	80,456	123,091	143,821
Capital Outlay	346	-	-	-
Total	2,025,799	1,889,316	1,980,387	2,339,562
Staffing / FTE	36.50	38.00	39.00	43.00

PROGRAM DESCRIPTION:

The Chelan County Juvenile Center is responsible for processing all criminal cases involving children who are at least eight and not yet 18 years of age, as well as non-offender juvenile court matters such as At Risk Youth and Truancy petitions. The juvenile court administrator, who is appointed by the superior court judges, directs the activities of the agency. Funding for the Juvenile Center comes primarily from the county, supplemented by money from 16 sources of revenue including state and federal grants and contracts. The functions of the agency are divided into three areas, administration, probation services, and detention.

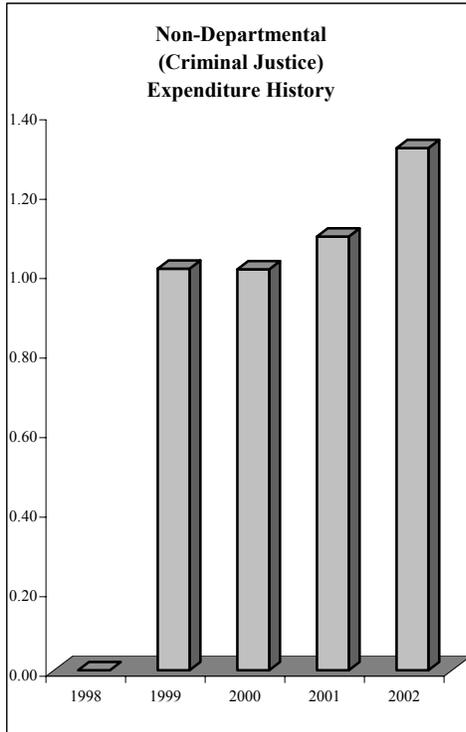
Probation staff serve in either an intake or community supervision role. Intake counselors facilitate court hearings, investigate and write reports, and make recommendations to the court on issues such as release from detention, decline to adult court, and disposition. Supervision counselors monitor offenders who are placed on probation, ensuring that the court's orders are followed. If a youth violates probation, the supervising counselor requests a hearing and recommends sanctions such as confinement in detention.

The Juvenile Center operates a 50-bed detention facility located at the corner of Washington and Orondo in Wenatchee. Youth are brought to detention by law enforcement when arrested for a crime or on a warrant, or when sentenced to confinement by the court. In addition to housing offenders, a Secure Crisis Residential Center located in one wing of the detention facility provides short-term shelter and crisis intervention for runaways under a contract with the state.

MAJOR OBJECTIVES:

- ✓ Continue to provide high quality juvenile probation and detention services, in order to serve the interests of community safety, accountability, and rehabilitation.
- ✓ Seek out new sources of revenue to replace funding lost through state reductions.
- ✓ Continue implementation of the statewide Juvenile Risk Assessment instrument to create a database for accurate measurement of recidivism and for evaluating the cost-effectiveness of programs designed to reduce juvenile crime.

Non-Departmental

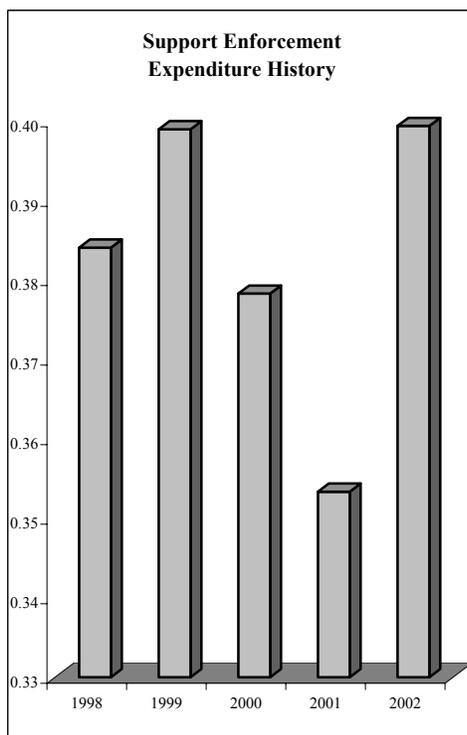


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Leoff Benefits	-	-	-	102,400
Special Legal Services	1,009,475	1,008,295	1,090,474	1,075,000
Campus Security	-	-	-	135,631
Total	1,009,475	1,008,295	1,090,474	1,313,031
Staffing / FTE	-	-	-	1.00

PROGRAM DESCRIPTION:

The Criminal Justice portion of Non-Departmental consists of Leoff Benefits for retired law enforcement personnel, Special Legal services for those who can't afford a defense attorney, and Campus Security which provides courthouse security.

Support Enforcement



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	267,469	255,379	240,079	264,748
Personnel Benefits	65,477	56,903	51,630	61,137
Supplies	3,630	3,612	2,857	4,650
Other Services & Charges	62,321	62,331	58,744	68,781
Capital Outlay	-	-	-	-
Total	398,897	378,225	353,310	399,316
Staffing / FTE	7.00	7.00	6.00	6.00

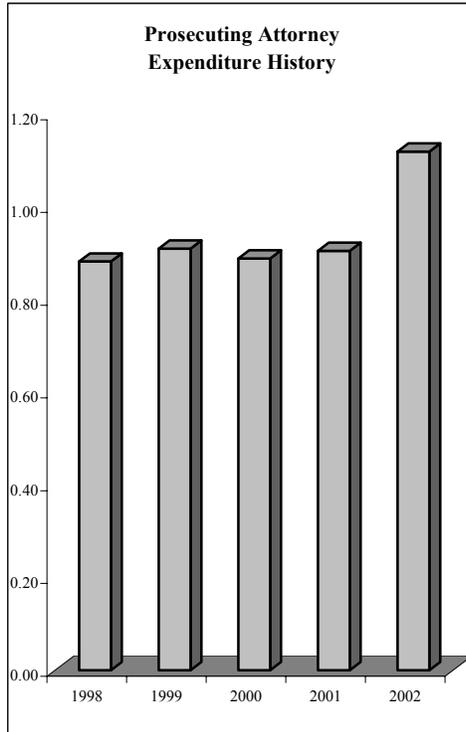
PROGRAM DESCRIPTION:

This Division remains the court arm for the Division of Child Support, (DCS) DSHS, formerly called Office of Support Enforcement, in providing certain services under Title IV-D of the Social Security Act, including establishment of paternity, enforcement of child support (locally and interstate), and modifications of child support orders for Chelan and Douglas Counties. This operation is founded upon an Interagency Agreement between DSHS and Chelan County. The role of this office is to represent the State of Washington and the best interests of children with respect to paternity cases and child support matters in which this office is legitimately involved.

REVENUE/EXPENDITURE COMMENT:

This department is funded through state and federal grant dollars.

Prosecuting Attorney



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	696,174	696,853	710,853	875,472
Personnel Benefits	156,002	141,563	135,488	185,743
Supplies	20,042	18,280	24,822	17,300
Other Services & Charges	36,675	30,730	32,441	39,419
Total	908,893	887,426	903,604	1,117,934
Staffing / FTE	15.00	15.00	14.00	17.00

PROGRAM DESCRIPTION:

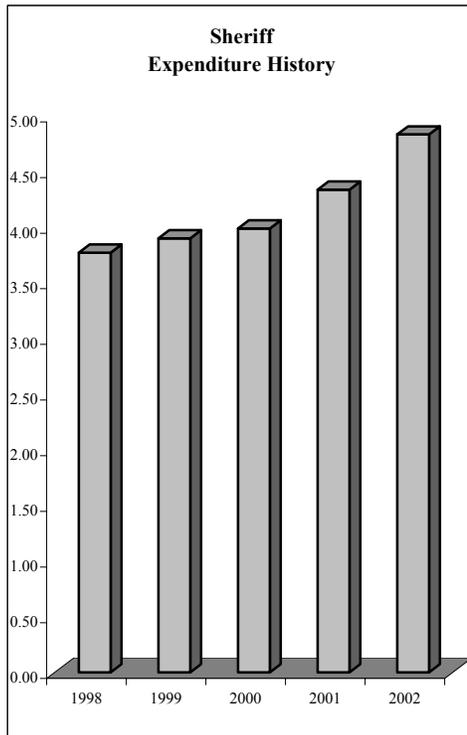
The Criminal Division of the Office of the Chelan County Prosecuting Attorney prosecutes criminal actions for Chelan County and for the State of Washington in the Chelan County Superior Court, Juvenile Court, District Court, the Washington State Court of Appeals and the Washington State Supreme Court. The Prosecutor's Office handled over 2000 criminal matters in 2001. The Civil Division of the Prosecuting Attorney's Office serves as legal advisor to the County Commissioners and all County departments and officials and represents the County in lawsuits brought by or against the County in all Federal courts, State courts, and administrative agencies. The Support Enforcement Division of the Prosecuting Attorney's Office represents the children of Chelan County (and Douglas County by contract) in matters of parentage and to establish and enforce child support orders.

MAJOR OBJECTIVES:

- ✓ Provide consistent review of criminal referrals for decisions related to charging and disposition.
- ✓ Provide within the resources available maximum services for crime victims and witnesses.
- ✓ In conjunction with the Department of Social and Health Services provide for the collection of child support and the determination of parentage.
- ✓ Provide expertise and prosecution support services for the Columbia River Drug Task Force.
- ✓ Provide sound and consistent advise with respect to civil matters including land use practices, zoning, and County risk management.

REVENUE/EXPENDITURE COMMENT:

Most of the revenue to support the Prosecuting Attorney's Office comes from general tax revenue through the Current Expense Fund. However, the Prosecutor's Office does benefit from some State reimbursement in terms of the Criminal Justice Assistance money provided by the State. Some State grants are also available for victim-witness services. In addition, the Support Enforcement Division is fully funded through grants from the Federal government. The Prosecutor's Office does receive a grant to provide payment of a portion of the salaries of Deputy Prosecuting Attorneys who are assisting the Columbia River Drug Task Force. Further, the State pays one half of the salary of the elected Prosecuting Attorney.



Sheriff

Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	2,840,840	2,842,024	3,083,731	3,253,264
Personnel Benefits	812,821	944,724	1,033,308	1,166,017
Supplies	57,968	46,487	58,193	213,591
Other Services & Charges	180,768	153,032	160,230	155,463
Intergovernmental	-	-	-	1,923
Capital Outlay	5,960	-	-	40,725
Total	3,898,357	3,986,267	4,335,462	4,830,983
Staffing / FTE	64.00	62.50	64.00	68.00

PROGRAM DESCRIPTION:

By statute the sheriff is 'the chief executive officer and conservator of the peace of the county.' The functions of the Sheriff's Office primarily fall into three categories: law enforcement, civil process and emergency operations.

The Chelan County Sheriff's Office, through a refocus effort, adapted the following Vision, Mission and Value statements in 2001.

Vision: *Actively promote law enforcement leadership for public service.*

Mission: *To partner with our community to protect and serve.*

Values: *Integrity, respect, service, accountability and dedication.*

The role of the Sheriff's Office in law enforcement entails active involvement in upholding laws and statutes, prevention of crime and accidents through officer presence and education, as well as intervention through proactive action and partnerships with the community and support services. Although this category stands alone in its definition, it also interfaces regularly with civil process and emergency operations.

The civil process involves the recording, service, tracking and enforcement of all civil actions in Chelan County including Sheriff's sales, writs of executions, seizures, and forfeitures.

Emergency operations include all life threatening occurrences from crimes in progress to search and rescue and community disasters.

Each category involves not only active community interaction and public service but upholds laws mandated by state and federal legislation.

Additionally, each category is responsible for articulate record keeping, reporting back to federal, state and local entities for purposes of funding and enhancement of community safety. Consequently these statutory functions require a broad based support system of well-trained and adequately equipped personnel that make up our communications, records, investigations and evidence divisions.

The Chelan County Sheriff's administrative team is committed to leading and supporting all facets of the operation to provide the best service possible for the community.

Sheriff (continued)

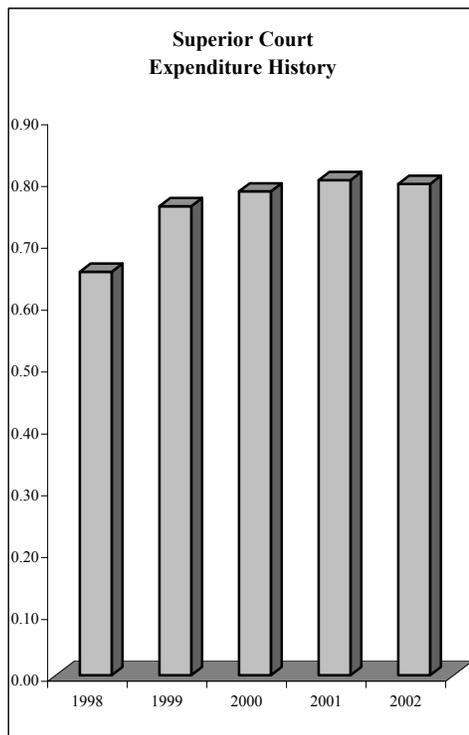
MAJOR OBJECTIVES:

- ✓ Enhance Community Policing tactics through outreach programs such as the Leavenworth Community Resource Office.
- ✓ Actively seek grant resources that support community partnerships to enhance community policing efforts.
- ✓ Enhance computer capabilities within the records and patrol divisions to build a more comprehensive database that more effectively supports the Sheriff Office efforts.
- ✓ Actively pursue partnerships with area law enforcement and community support services to compound our collective effectiveness.
- ✓ Actively participate and support the regional drug task force narcotics investigation activities.

REVENUE/EXPENDITURE COMMENT:

With our focus on furthering our community oriented policing efforts and aggressive grant research and application, we were able to fund two full time deputies through federal grant money to work as community school resource officers. Nearly all of our revenue increases for the year 2001 were attributed to grants supporting personnel, equipment, some training and overtime for specific projects. We anticipate the same trends for 2002 with the exception of a request to the county for additional staffing to support our patrol and records division.

Superior Court



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	448,359	482,165	482,369	524,411
Personnel Benefits	76,797	76,486	79,816	94,455
Supplies	20,417	14,941	15,895	13,800
Other Services & Charges	212,506	208,542	222,496	161,701
Capital Outlay	203	-	-	-
Total	758,282	782,134	800,576	794,367
Staffing / FTE	10.00	10.00	10.00	10.00

PROGRAM DESCRIPTION:

Chelan County Superior Court is a court of original jurisdiction. Consequently, superior court has jurisdiction over all legal disputes except those limited to federal court. Superior court is responsible for hearing and deciding legal issues in matters including adoptions, paternitys, divorce, child custody, domestic violence, juvenile criminal, child dependency, all civil matters (including breach of contract, personal injury and property disputes), adult criminal, probates, guardianships and mental health cases.

MAJOR OBJECTIVES:

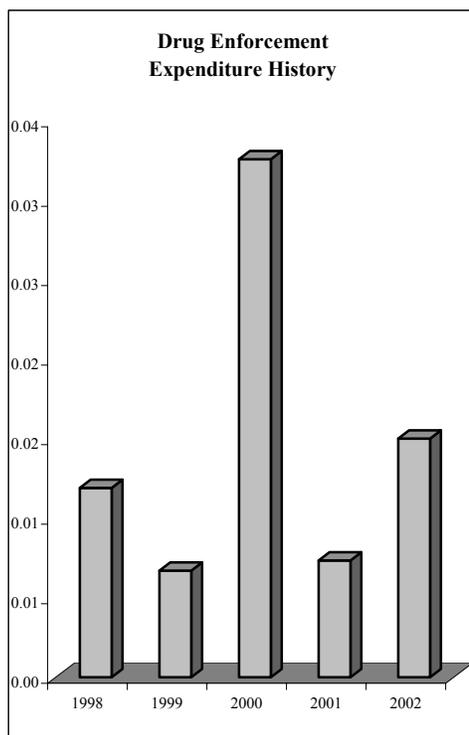
- ✓ The superior court judges request to be actively involved in any facilities planning, especially involving our jury assembly room, the auditorium, the former health district offices, and criminal hearing courtroom.
- ✓ Reinstatement, in part, of a permanent, part-time court commissioner to handle our Thursday afternoon child support contempt calendars. 78% of the costs of that commissioner are reimbursed by the state.

REVENUE/EXPENDITURE COMMENT:

The court receives reimbursement from the State for hearings held by our court commissioner for the non-support calendar. Since we no longer have permanent part-time court commissioners hearing this calendar, the reimbursements we have received for this calendar have decreased. However, we have been advised that the state's percentage of reimbursement will be increased to 78% in 2002. Consequently, if we reinstate a permanent part-time court commissioner for the child support calendar in 2002, then the state will pick up 78% of that expense. It will allow us to schedule 26 more court days of judges' time. We think that is a bargain.

The superior court is required by law to hear all cases filed and noted for hearing before it. Therefore, Special Legal Services, Arbitration Expense and Juror Fees are 100% uncontrollable costs. The cost of attorneys and expert witnesses for sexual violent predator cases are supposed to be paid by the state. The is only paying a portion of these expenses. We believe the county should pursue full reimbursement regardless of what any WAC regulation provides.

Drug Enforcement



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	5,322	32,568	7,344	15,000
Capital Outlay	1,381	-	-	-
Total Expenditures	6,703	32,568	7,344	15,000
Ending Fund Balance	99,140	52,173	53,417	48,066
Total Budget	105,843	84,741	60,761	63,066

PROGRAM DESCRIPTION:

The drug enforcement fund was established by county resolution to administer all proceeds of drug forfeiture cases worked by the Chelan County Sheriff's Office. The fund was also designed to receive drug related, court ordered fines.

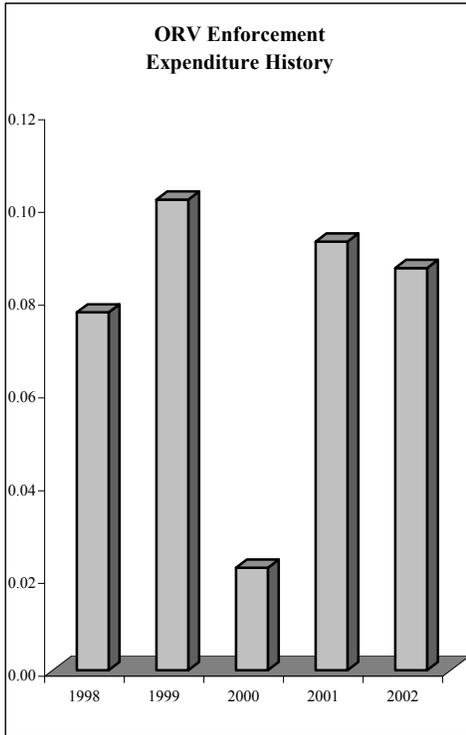
MAJOR OBJECTIVES:

- ✓ To support all drug related enforcement by the Chelan County Sheriff's Office.
- ✓ To support drug related education for the Chelan County Sheriff's Office.
- ✓ To support all other expenses related to drug enforcement by the Chelan County Sheriff's Office.

REVENUE/EXPENDITURE COMMENT:

All revenue directed to the fund has been the result of drug seizures and all expenditures of the fund are according to statute, (RCW69.50.505). 10% of all net proceeds of forfeitures under this statute will be remitted to the state treasurer.

ORV Education and Enforcement



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	2,674	4,662	7,474	5,932
Other Services & Charges	98,735	436	84,907	60,750
Capital Outlay	-	16,981	-	20,000
Total Expenditures	101,409	22,079	92,381	86,682
Ending Fund Balance	43,164	96,295	94,440	59,145
Total Budget	144,573	118,374	186,821	145,827

PROGRAM DESCRIPTION:

The Off Road Vehicle Education and Enforcement program involves patrolling the off road, high recreation areas that include all major trail systems, undeveloped roads and byways. The means of patrol will vary depending on the terrain but can be anything from the standard patrol vehicle to dirt bikes, four wheelers and snowmobiles. These deputies also provide ORV safety classes for all ages and the various types of ORVs. They work to accomplish enforcement of local and state laws, including fire and road closures, as well as intervention through presence and ORV inspection. Additionally they apply prevention practices through their education and high profile patrol.

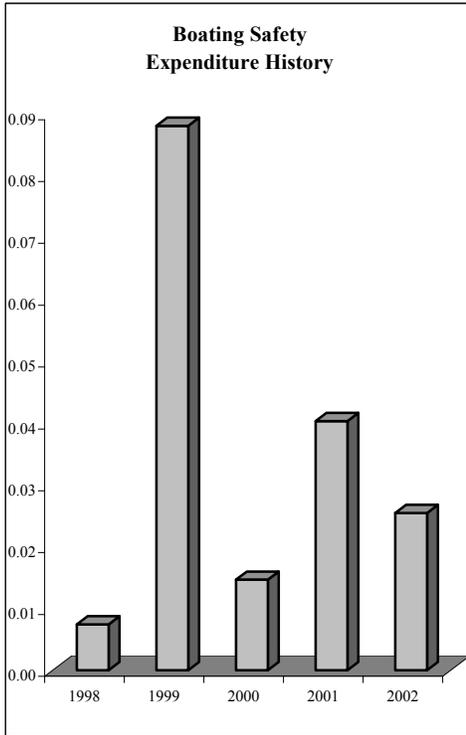
MAJOR OBJECTIVES:

- ✓ Promote safety in ORV operation within Chelan County.
- ✓ Educate and train ORV users.
- ✓ Enforce ORV laws and regulations.

REVENUE/EXPENDITURE COMMENT:

The ORV program funding pays for all ORV related vehicles as well as two deputy salaries for use in ORV enforcement 10 months of the year. The rest of the salary and expense is from the Sheriff's Office Budget. Area businesses and anonymous donors have donated some of the winter specific vehicles and tools.

Boating Safety



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	-	-	8,324	11,353
Personnel Benefits	-	-	830	1,267
Supplies	-	3,961	20,277	5,800
Other Services & Charges	3,519	4,355	10,834	7,000
Capital Outlay	84,501	6,302	-	-
Total Expenditures	88,020	14,618	40,265	25,420
Ending Fund Balance	56,359	42,658	36,649	45,551
Total Budget	144,379	57,276	76,914	70,971

PROGRAM DESCRIPTION:

Developed to administer money received annually from boater registration fees. The fund is used to support the Chelan County Sheriff's Office Marine Patrol unit.

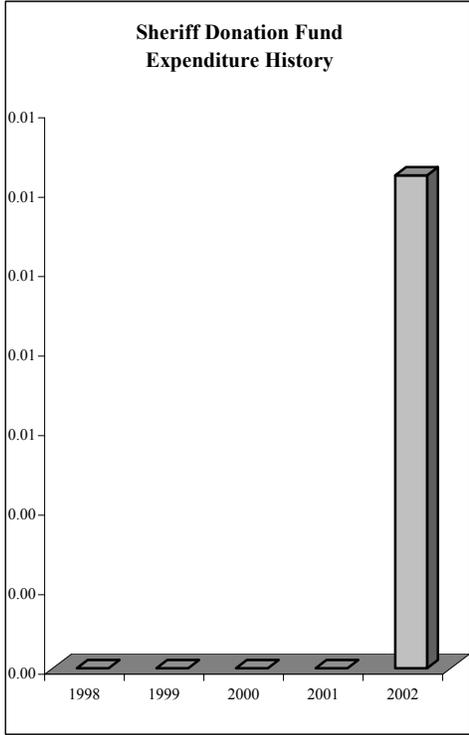
MAJOR OBJECTIVES:

- ✓ Enforce marine laws on the waterways of Chelan County.
- ✓ Provide marine safety inspections and education for marine recreation participants in Chelan County.
- ✓ Enhance the programs effectiveness by dedicating a deputy to full time marine patrol during the summer season.

REVENUE/EXPENDITURE COMMENT:

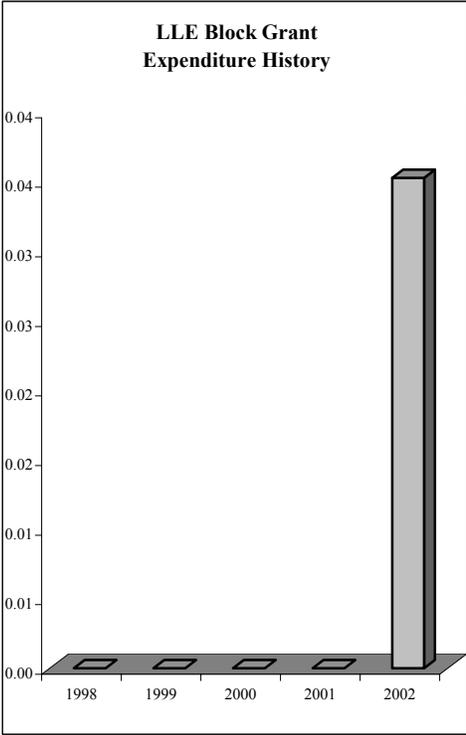
The only revenue source for the fund is state returns on boater registration fees. 10% of the total annual amount received is shared with the City of Chelan to support their marine patrol activity.

Sheriff Donation Fund



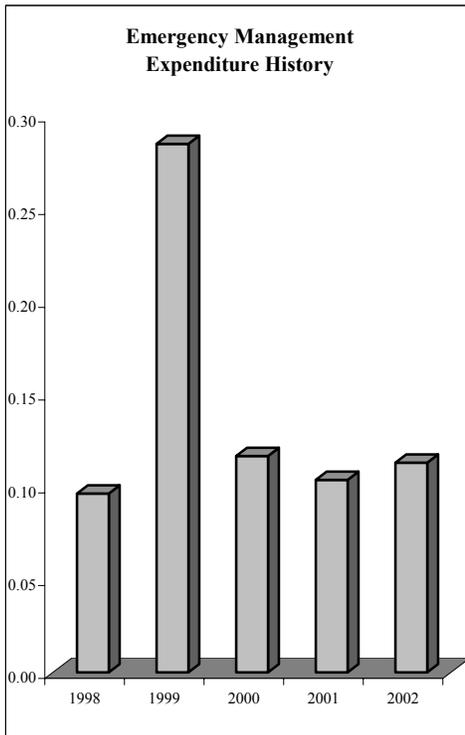
Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	-	-	-	4,765
Other Services & Charges	-	-	-	7,632
Total Expenditures	-	-	-	12,397
Ending Fund Balance	-	-	-	3,668
Total Budget	-	-	-	16,065

LLE Block Grant



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	-	-	-	23,230
Capital Outlay	-	-	-	12,000
Total Expenditures	-	-	-	35,230
Ending Fund Balance	-	-	-	17,393
Total Budget	-	-	-	52,623

Emergency Management



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	62,667	66,597	73,620	69,420
Personnel Benefits	19,563	20,336	22,467	27,123
Supplies	5,275	8,609	1,710	7,500
Other Services & Charges	197,287	20,959	5,864	8,900
Capital Outlay	-	-	-	-
Total Expenditures	284,792	116,501	103,661	112,943
Ending Fund Balance	46,479	57,213	33,088	2,690
Total Budget	331,271	173,714	136,749	115,633
Staffing / FTE	2.00	2.00	2.00	2.00

PROGRAM DESCRIPTION:

The Chelan County Sheriff's Office, Emergency Management represents Chelan County and four contract cities within its boundaries for disaster planning, coordination and exercises, and public education. The mission of EM is to prepare residents and response organizations of Chelan County to respond to and recover from natural and man-made disasters.

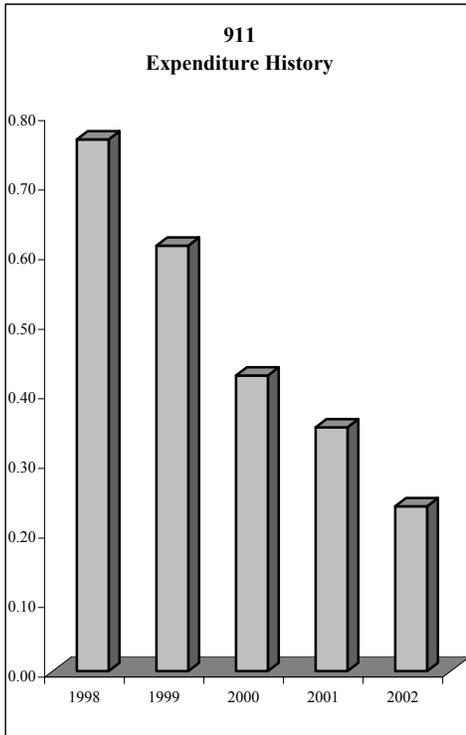
MAJOR OBJECTIVES:

- ✓ Continue participation in the LEPC (Local Emergency Planning Committee) for hazardous material incident response. (RCW 38.52)
- ✓ EM will provide Incident Command System training for first responders in the county. (RCW28.52 WAC118)
- ✓ EM will provide Weapons of Mass Destruction/Terrorist Awareness and Hazmat Response Training for Law Enforcement, Firefighters, EMS and Public Works as requested.
- ✓ EM will continue to provide to the public, emergency preparedness training. (RCW38.53)
- ✓ EM will update and revise the County Comprehensive Emergency Management Plan (CEMP), and the County Hazard Vulnerability Analysis, (HIVA). (RCW38.52)
- ✓ EM will continue to maintain SARA Title III, Tier II Chemical inventory reports as required under the Community Right to Know legislation and EM will maintain the Computer modeling (Cameo, Aloha, and Marplot, for all reporting facilities within the county.
- ✓ EM will continue to support and maintain the Sheriff's office Mountain Top Radio Repeaters, car radios, portable radios, cell phones and the 911 system.
- ✓ EM will continue to provide command and technical support for Search and Rescue.
- ✓ EM will continue to respond to all Hazardous Materials Incidents in the County, as well as all major fires (2nd alarm).
- ✓ EM will continue to meet the requirements of the State and Federal Grants, which have been contracted.

REVENUE/EXPENDITURE COMMENT:

Chelan County Emergency Management derives its funding through a per capita assessment of each jurisdiction, federal and state programs and grants.

911



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	10,670	10,680	417	6,125
Personnel Benefits	1,171	934	175	1,525
Supplies	9,651	9,188	1,549	3,500
Other Services & Charges	375,245	295,473	273,098	225,746
Intergovernmental	100,000	75,000	75,000	-
Capital Outlay	114,742	33,357	-	-
Total Expenditures	611,479	424,632	350,239	236,896
Ending Fund Balance	313,227	121,756	37,567	11,954
Total Budget	924,706	546,388	387,806	248,850

PROGRAM DESCRIPTION:

The 911 Communications fund was established to implement and maintain an Enhanced 911 communications system in Chelan County. The money to fund this program comes from a voter-approved \$.50 telephone charge.

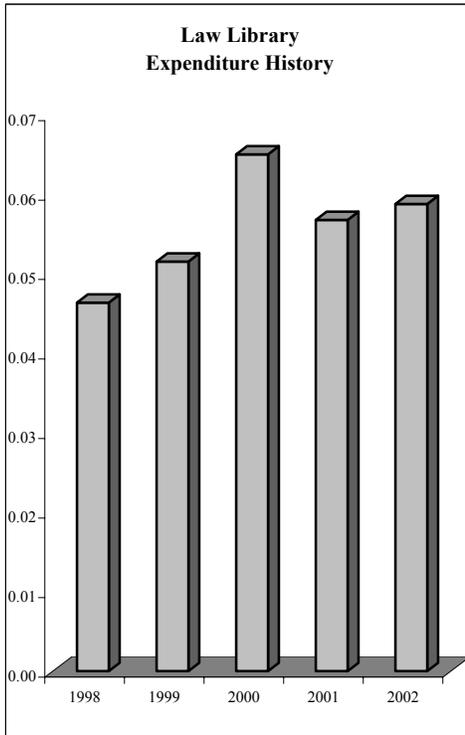
MAJOR OBJECTIVES:

To provide and maintain an emergency telephone system for the citizens of Chelan County.

REVENUE/EXPENDITURE COMMENT:

Revenues for 911 Communications come from telephone taxes, a \$.50 tax on wire line telephones, and a \$.20 tax on wireless. At this time, this is the maximum tax that can be collected as a 911 telephone tax. We are also eligible for grants from the state if we meet certain requirements. In the 2000-2001 budget we received salary assistance for three communications deputies, but we did not qualify for any additional grant money. In the 2001-2002 state budget we should also qualify for salary assistance, but it is unknown if we will meet the qualifications for the state grant.

Law Library



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	39,368	49,065	40,908	41,748
Other Services & Charges	1,625	148	73	100
Intergovernmental	10,501	15,752	15,752	16,883
Capital Outlay	-	-	-	-
Total Expenditures	51,494	64,965	56,733	58,731
Ending Fund Balance	49,661	25,077	21,395	14,585
Total Budget	101,155	90,042	78,128	73,316

PROGRAM DESCRIPTION:

The Chelan County Law Library is located on the 5th floor of the courthouse. The County is required by law to maintain the law library for the public. With the number of persons representing themselves increasing substantially over the past few years, the importance of the law library has increased. Our library currently shelves reference materials including, but not limited to, materials for Washington law, Bankruptcy law, and Federal law. There is a public access terminal to LoisLaw and KeyCite as well as an online domestic violence protection order forms program. The superior court employs a law clerk who also serves as the county librarian. The law clerk/librarian is available to assist with reference questions, but cannot conduct research for litigants/members of the public.

The Chelan-Douglas Counties Bar Association maintains a copy machine in the law library. Copies are available to the public at the cost of \$.15 each.

MAJOR OBJECTIVES:

The law library is designed to provide legal reference materials to attorneys and members of the public. The objectives are to maintain the materials in a manner that is readily accessible to the public and to ensure that all the materials are current.

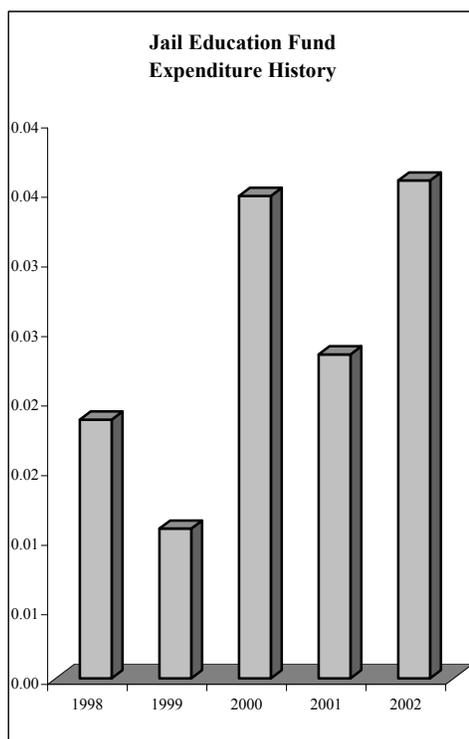
REVENUE/EXPENDITURE COMMENT:

Revenue for the law library consists of portions of district and superior court filing fees and certain county taxes. These funds are dedicated to the law library and are not available to the county for any purpose other than those outlined in RCW 27.24.

The bulk of the expenditures in the law library consist of updating reference materials and maintaining subscriptions to on-line research databases.

The law library also reimburses the superior court for a portion of the law librarian's salary.

Jail Education



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	5,992	17,311	18,634	29,767
Other Services & Charges	4,758	17,342	4,637	6,000
Capital Outlay	-	-	-	-
Total Expenditures	10,750	34,653	23,271	35,767
Ending Fund Balance	24,352	12,138	12,214	11,224
Total Budget	35,102	46,791	35,485	46,991

PROGRAM DESCRIPTION:

The Chelan County Regional Justice Center Transition Education Program provides academics, cognitive restructuring, and workforce development to offenders.

The academic curriculum includes Adult Basic Education (ABE), English as a Second Language (ESL), High School Completion, and Computer Literacy that are developmentally appropriate, self selected, and interdependent.

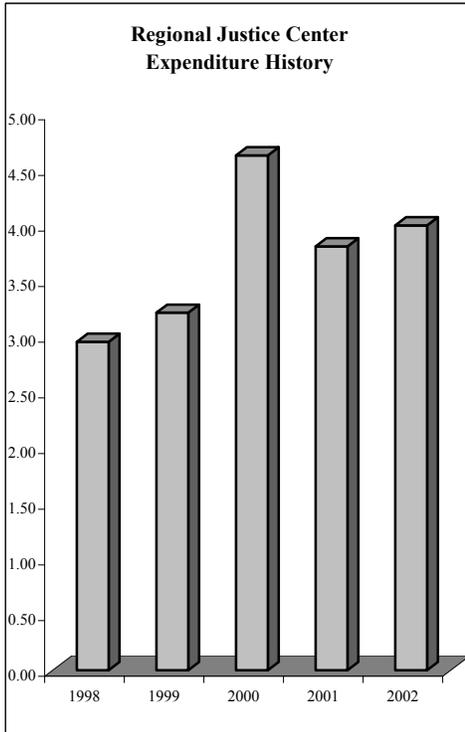
The cognitive restructuring classes are Relapse Prevention, Moral Reconation Therapy (MRT), MRT Domestic Violence, Life Skills, and Family Strengthening. The Workforce Development component develops work maturity and technical/vocational skills, employment planning and job seeking instruction, employer network and job retention strategies as support to the Jail Industries Inmate Worker and Work Release Programs.

In addition, assessments are administered that include GED testing, the Washington State Basic Skills Competencies or RUBRICS, Substance Abuse Subtle Screening Inventory (SASSI), and Cognitive Distortion Scale. Finally, participants can obtain Food Handler's Permit, First Aid/CPR, Back Injury Prevention, and Preventing Disease Transmission certifications.

REVENUE/EXPENDITURE COMMENT:

Revenue will be received from the Wenatchee School District, Wenatchee Valley College, and grant funds from the Carl Perkins Corrections Alliance to support the Transition Education Program.

Regional Justice Center



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	1,889,120	2,261,210	2,259,858	2,451,270
Personnel Benefits	511,629	697,195	734,097	877,509
Supplies	176,941	200,565	172,109	168,888
Other Services & Charges	574,358	728,865	484,448	428,275
Capital Outlay	58,181	735,943	154,869	70,000
Total Expenditures	3,210,229	4,623,778	3,805,381	3,995,942
Ending Fund Balance	895,937	123,258	290,115	72,877
Total Budget	4,106,166	4,747,036	4,095,496	4,068,819
Staffing / FTE	49.00	61.00	51.00	55.00

PROGRAM DESCRIPTION:

The Chelan County Regional Justice Center (CCRJC) Fund supports a 305-bed facility. The facility houses pre-trial, and sentenced misdemeanors and felons. The main source of revenue is from the regional partnership including Chelan County, Douglas County and the City of Wenatchee. Other intergovernmental revenue includes the cities of Cashmere, Leavenworth, Entiat, and East Wenatchee. In addition, the CCRJC contracts with other agencies throughout Washington, as needed, for \$48.00 per day per bed. It is estimated that a minimum of \$438,000.00 in 2002 will offset the cost of the operation to the partnership. Other resources are obtained from the inmate phone system, medical service fees and Federal Agencies such as United States Border Patrol. Inmates are assessed fees to participate in the Work Release and Electronic Home Monitoring Programs.

The budget as projected will have a net cost to the regional jail partners of just under \$34.00 per bed day.

MAJOR OBJECTIVES:

- ✓ Continue to stabilize the work force
- ✓ Partnership with other corrections facilities to share resources
- ✓ Minimize overtime by utilizing staff resources in a more effective and efficient manner.
- ✓ Regain credibility with other agency's and the community.
- ✓ Continue to plan for future facility expansion.
- ✓ Increase bed sale revenue.
- ✓ Develop strategies for a 5 year plan for growth and operation

REVENUE/EXPENDITURE COMMENT:

The major revenue source is the charges for services to Chelan County, Douglas County, and Wenatchee. Another significant source of revenue is bed rentals to outside agencies.

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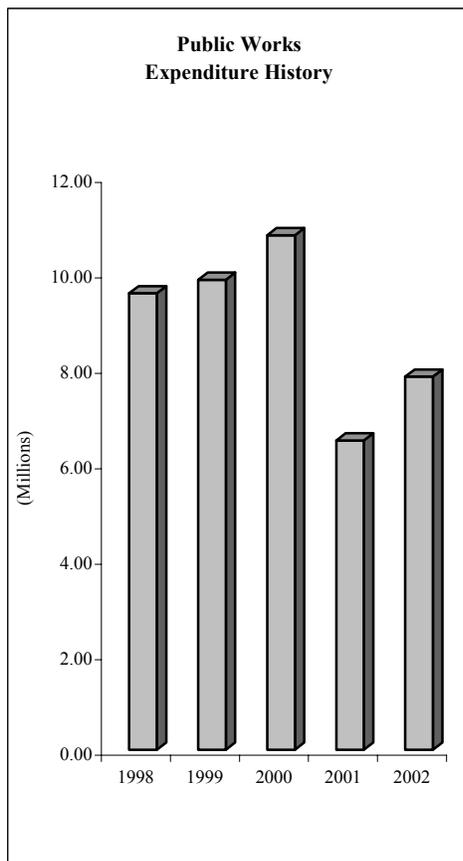
Public Works

Summary

Public Works

	Budget	FTE's
County Roads	6,678,998	64.00
Paths & Trails	5,000	0.00
Solid Waste	904,080	1.25
SW Planning & Programs	233,554	1.25
Total	7,821,632	66.50

In terms of total spending, Public Works is the third largest functional category in the County's budget. At \$7.82 million, these four Public Works divisions budgets exceed all but two functions: Law and Justice, and Internal Support. However, Public Works has 73% less staff than both of those functions in total. This difference reflects the fact that a large portion of the Public Works budget represents capital projects: road construction, overlays, and similar projects.



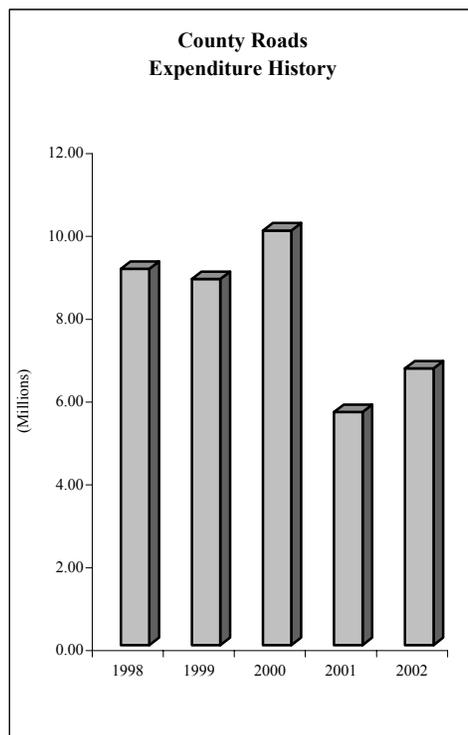
Public Works, unlike General Government or Law and Justice, is organized as a single "super-department," with a director appointed by the County Commissioners. The "divisions" described on the following pages are included within this program.

The table at the left summarizes the 2002 budget for Public works. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending and staffing for this function.

Current Issues

- ✓ As the community grows, the challenge facing Public Works is to provide and maintain adequate infrastructure, particularly roads. As our county relies heavily on our agricultural based economy, maintaining and improving road conditions is a very high priority.

County Road



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	2,209,090	2,326,929	2,365,589	2,619,541
Personnel Benefits	588,028	534,294	559,397	692,337
Supplies	1,070,880	1,841,785	1,349,884	1,286,758
Other Services & Charges	2,700,895	2,964,596	1,289,507	1,890,882
Intergovernmental	-	87,010	-	-
Capital Outlay	2,271,140	2,256,267	60,339	154,480
Debt Service	-	-	-	35,000
Total Expenditures	8,840,033	10,010,881	5,624,716	6,678,998
Ending Fund Balance	3,708,711	2,614,756	3,386,640	2,522,234
Total Budget	12,548,744	12,625,637	9,011,356	9,201,232
Staffing / FTE	64.00	65.00	65.00	64.00

PROGRAM DESCRIPTION:

The County Road Division of the Public Works Department provides for the planning, engineering and construction of improvements to and the maintenance of 722.62 miles of road infrastructure. The County Roads Division is also responsible for administration, accounting and right-of-way management to support these primary activities.

MAJOR OBJECTIVES:

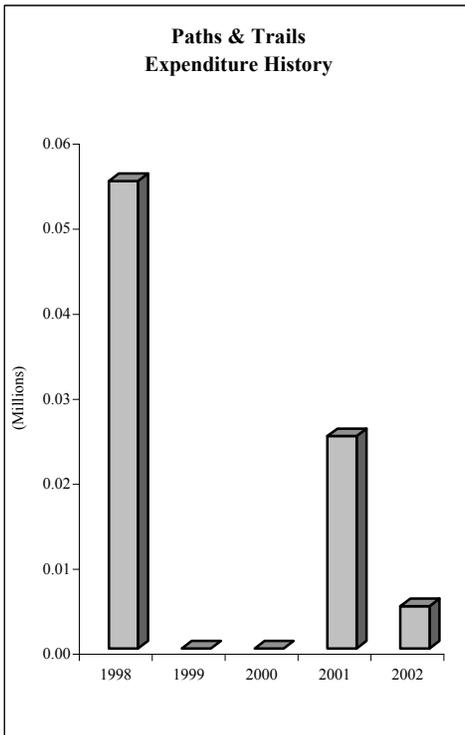
The primary focus of this department continues to be County road system maintenance and construction. Our year 2002 budget has been prepared with the goal of efficiently providing these services and programs, consistent with local needs, priorities, and available funding.

REVENUE/EXPENDITURE COMMENT:

The road maintenance level of service budgeted for the year 2002 is consistent with that provided in 2001 and in previous years. Maintenance functions will continue to include snowplowing and sanding, sweeping, ditch and culvert cleaning, patching, sealing, roadside vegetation control, and day labor construction. This year's budget also proposes to reinstate the county's dust abatement program. This program was discontinued due to budget constraints in 2000. The 2002 budget continues to reflect a higher emphasis on ESA and fish passage issues consistent with the statewide effort to facilitate the recovery of salmon and steelhead species.

Road and bridge projects scheduled for design and construction in the year 2002 have been programmed based on prioritized needs and available funding. Within our available fiscal limits, it will be critical for Chelan County to consistently pursue an aggressive road and bridge construction program in order to maintain our current system level of service.

Paths & Trails



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	-	-	25,000	5,000
Total Expenditures	-	-	25,000	5,000
Ending Fund Balance	62,092	75,719	64,101	69,450
Total Budget	62,092	75,719	89,101	74,450

PROGRAM DESCRIPTION:

A portion of the motor vehicle fuel tax distributed by the State is set aside for the specific purpose of paths and trails. These funds are to be used for pedestrian, equestrian, and bicycle facility maintenance or construction on a public way. Further definition of the fund is provided in RCW 47.30.005.

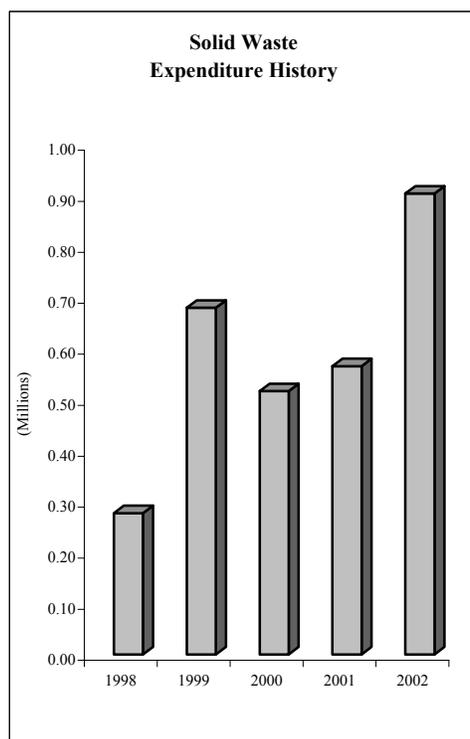
MAJOR OBJECTIVES:

The Paths and Trails fund has recently been used to complete a portion of the Apple Capital Recreation Trail and fund a portion of the Pedestrian Overpass in Wenatchee. These projects have decreased the amount of available funds for any significant new projects.

REVENUE/EXPENDITURE COMMENT:

The 2002 budget includes \$5,000 for a series of miscellaneous projects. These projects are not defined at this time.

Solid Waste



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	54,813	54,087	51,093	92,890
Personnel Benefits	7,029	8,879	9,130	27,867
Supplies	21,539	11,033	15,773	15,700
Other Services & Charges	542,966	430,775	448,589	509,723
Intergovernmental	13,884	11,736	14,308	15,900
Capital Outlay	39,724	-	26,742	242,000
Total Expenditures	679,955	516,510	565,635	904,080
Ending Fund Balance	164,445	271,354	493,046	150,307
Total Budget	844,400	787,864	1,058,681	1,054,387

Staffing / FTE	1.00	1.00	1.25	1.25
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PROGRAM DESCRIPTION:

The Chelan County Solid Waste office continues to provide Solid Waste management information for residents, litter and illegal dump clean ups, landfill closures and well monitoring, as well as managing two Transfer Stations, of which one is fully operated by the County.

MAJOR OBJECTIVES:

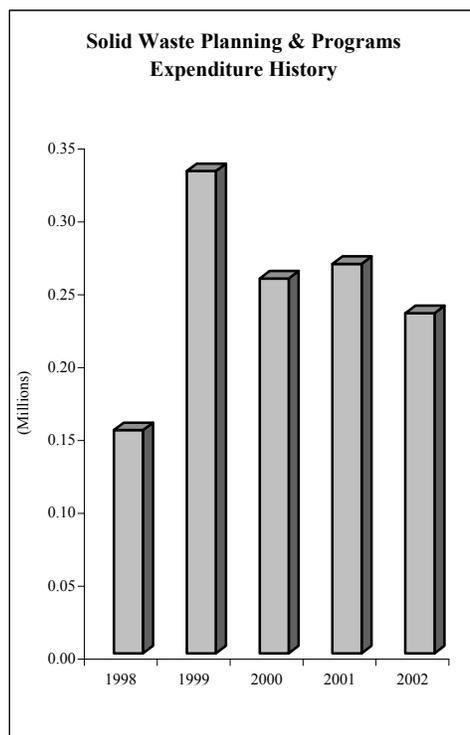
- ✓ Continue to provide options for residents to dispose or recycle materials in a safe and economical manner for the environment and the residents.
- ✓ Manage the Community Litter Cleanup Program in partnership with the Chelan County Jail Inmate program.
- ✓ Continue the operations and maintenance of the Dryden Transfer Station, as well as manage and review the hauling contract.
- ✓ Continue the management of the operations contract for the Chelan Transfer Station, as well as maintain the facilities.
- ✓ Close and maintain closure of two landfills, Dryden and Manson.
- ✓ Continue to implement the Chelan County Comprehensive Solid Waste Management Plan.

REVENUE/EXPENDITURE COMMENT:

The majority of revenue generated for all the Solid Waste programs is from two Transfer Stations. A \$2.00 surcharge is received for each cubic yard of refuse disposed of at the facilities. These funds have accumulated over \$250,000 and during the year 2002, will be spent to properly cap and close the Dryden Landfill according to WAC 173-304.

The Dryden Transfer Station generates the revenues necessary for operation, hauling services, and facilities maintenance. These funds also support the County's portion of payment to Solid Waste Planning Fund Programs. A state grant from the Department of Ecology funds \$30,000 for the Litter cleanup program.

Solid Waste Planning & Programs



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	29,632	34,125	39,940	40,200
Personnel Benefits	7,188	8,198	7,604	12,060
Supplies	1,185	881	20,411	700
Other Services & Charges	113,929	85,491	77,911	162,320
Intergovernmental	-	109	4,391	1,274
Capital Outlay	179,090	128,537	117,127	17,000
Total Expenditures	331,024	257,341	267,384	233,554
Ending Fund Balance	139,120	115,011	229,310	148,445
Total Budget	470,144	372,352	496,694	381,999

Staffing / FTE	1.00	1.00	1.25	1.25
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PROGRAM DESCRIPTION:

Chelan County Solid Waste program provides opportunities for recycling and hazardous waste disposal for residents.

MAJOR OBJECTIVES:

- ✓ Continue to provide the annual Household Hazardous Waste collection events and the Small Quantity Generators events. Continue to provide affordable opportunities for the disposal and recycling of refrigeration units.
- ✓ Continue to provide and encourage recycle programs, such as educational publications and information, Christmas tree and wood waste diversion, metal collection and recycling, and drop off recycling sites in each city.
- ✓ Review all programs quarterly with the Solid Waste Advisory Committee and review policies and budget with the Solid Waste Council.
- ✓ Develop plans to construct a Moderate Risk Facility that will be conveniently available for all residents of Chelan County.
- ✓ Update the Chelan County Solid Waste Comprehensive Management Plan of 1994.

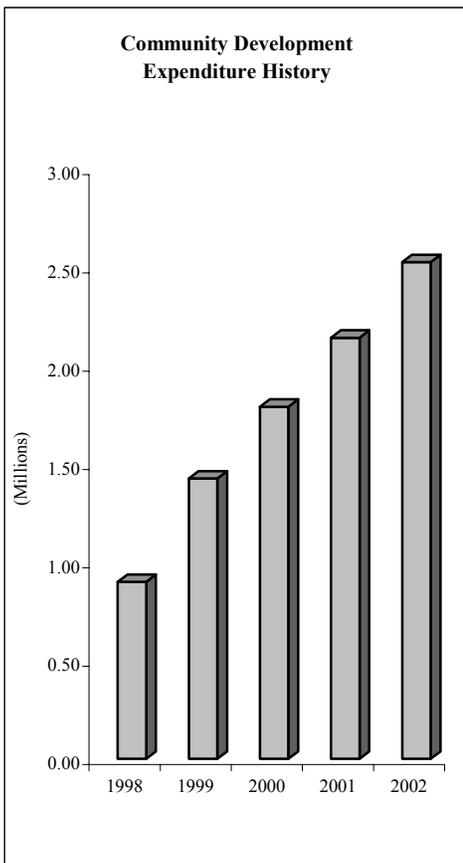
REVENUE/EXPENDITURE COMMENT:

Funds generated for these programs are derived through an Interlocal agreement and State grants. Within the Interlocal Agreement, the County and incorporated cities pay proportionate to their population for a total of \$100,000. The County's portion, \$44,000 is derived from the Solid Waste Fund. The Interlocal funds are used to match the State grant of \$207,000 at 75% grant to 25% match. The remaining Interlocal money is used for administration and programs not eligible for grants.

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Community Development

	Budget	FTE's
Planning & Building	1,103,378	19.00
Cashmere/Dryden Airport	24,993	0.00
Community Visioning	13,169	0.00
GIS & Mapping	18,208	0.00
Distressed Counties Tax	1,366,976	0.00
Total	2,526,724	19.00



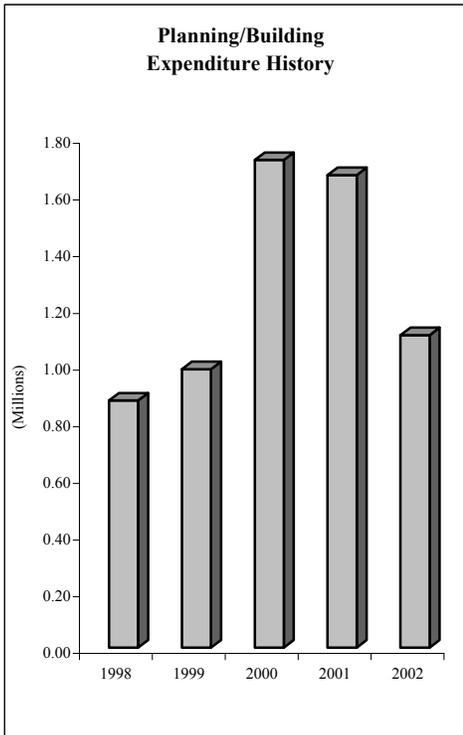
Community Development

Summary

Community Development includes the County's programs for planning and regulating development, including enforcement of building, plumbing, mechanical, and fire codes. Also included are budget items for Community Visioning, Cashmere-Dryden Airport, GIS & Mapping, and Distressed Counties Tax Fund.

The table at the left summarizes the 2002 budget for Community Development. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending and staffing for this function.

Planning & Building



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	635,004	745,372	766,348	771,902
Personnel Benefits	159,982	170,568	178,141	192,574
Supplies	34,116	24,139	32,615	22,000
Other Services & Charges	153,669	724,127	690,828	116,902
Capital Outlay	-	57,435	-	-
Total	982,771	1,721,641	1,667,932	1,103,378
Staffing / FTE	17.00	22.00	23.00	19.00

PROGRAM DESCRIPTION:

Planning

The main emphasis of the Planning Department is in the area of land development and environmental services. Planners help the public with questions about land development, subdivision, land use and environmental applications; and provide technical support to the Planning Commission, Hearing Examiner, the Board of County Commissioners and other agencies on a wide array of community development issues. The Planning Department is also the County's lead agency responsible for doing long range planning. Following the adoption of a new Comprehensive Plan 2000, Zoning, Development Standards and the Subdivision Codes were revised. These codes are intended to guide unincorporated urban, rural and resource (farm, forest, and mining) development and to fulfill regulatory reforms mandated by the state legislature in the Growth Management Act.

Building & Fire Safety

This division is responsible for the administration and enforcement of the uniform building, mechanical, plumbing, flood determination, energy and fire codes. Activities include permit application intakes, plan reviews, permit issuance, and field inspections during construction. The Chelan County Fire Marshall is attached to this division and administers the Uniform Fire Code.

MAJOR OBJECTIVES:

Planning

Customer Service:

- ✓ Provide quality public assistance in keeping with the direction of the Board of Chelan County Commissioners.
- ✓ Complete implementation of the Planning, Building, Fire Safety Permit services.
- ✓ Continually analyze the department's level of service and alter operations as needed to improve turn around times on all types of permits.
- ✓ Provide professional services and technical assistance to boards and commissions, the hearing examiner, and other county and municipal agencies and the general public.
- ✓ Conduct annual maintenance on the comprehensive plan and development regulations.

Planning & Building (continued)

Planning Goals:

- ✓ Administer Community Development Block Grants that the county sponsors.
- ✓ Coordinate GMA planning activities with the cities in areas of mutual concern.
- ✓ Provide the lead on population projection distributions among the Urban Growth Areas in the county.
- ✓ Monitor analysis city/county zoning consistency analysis.
- ✓ Implement Capital Facilities Planning and Capital Budgeting in 2002 for year 2003.
- ✓ Continue entering zoning map revisions into the GIS system.
- ✓ Implement state archival requirements for the preservation of planning records.
- ✓ Continue code enforcement and compliance activities throughout the county.
- ✓ Continue to work through the queue of current development applications.
- ✓ Expansion and reconstruction of Cashmere/Dryden Airport runways and taxiways.
- ✓ Remediation of contaminated soils at Cashmere/Dryden Airport.
- ✓ Implementation of GIS & Mapping.
- ✓ Promotion of Agriculture Tourism.

Building & Fire Safety

The main objective for 2002 is to maintain the twenty-four hour inspection schedule and to timely process the almost one-thousand permit applications that are received annually. Periodic changes in the uniform codes must also be monitored and appropriate amendments to county resolutions prepared for consideration by the Board of Chelan County Commissioners. The uniform codes and their application are based on protecting public life and safety.

REVENUE/EXPENDITURE COMMENT:

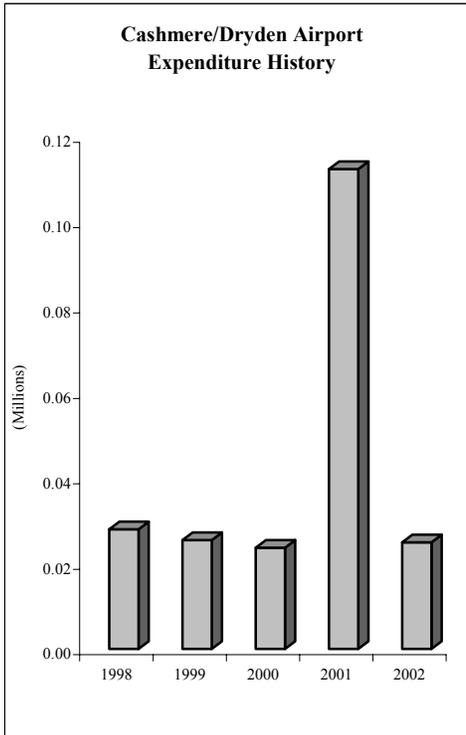
Planning

The Planning Department receives most of its revenue from fees for processing subdivision, zoning, and environmental applications. These fees do not recover the full cost of processing. State grants to carry out growth management responsibilities has declined steadily since 1992. During the same period, legislative mandates required consistently higher expenditures. The largest unfunded mandate looming in the future is the required rewrite of the Shoreline Master Program required by the Shoreline Management Act. Overall, department expenditures remain at maintenance levels with the exception of fluctuations in grant receipts which vary widely and often come in during the budget year and are largely unanticipated.

Building & Fire Safety

This program is self-supporting by permit fees most years. The revenue and expenditure projections for the 2002 budget year anticipates that this division will be entirely supported through fee collections and will not require any obligation of current expense funds in excess of its ability to generate revenues.

Cashmere-Dryden Airport



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	4,080	4,080	3,740	6,000
Personnel Benefits	312	312	311	450
Supplies	3,905	5,353	188	775
Other Services & Charges	16,875	13,741	23,943	13,318
Intergovernmental	330	214	238	450
Capital Outlay	-	-	83,989	4,000
Total Expenditures	25,502	23,700	112,409	24,993
Ending Fund Balance	180	-	6,363	2,161
Total Budget	25,682	23,700	118,772	27,154

PROGRAM DESCRIPTION:

Cashmere-Dryden Airport is a county-owned airport facility which compliments the overall transportation infrastructure of Chelan County. Airport sponsorship and operations are underwritten jointly by Washington State Department of Transportation/Aviation Section and by Chelan County.

Cashmere-Dryden Airport, part of the Washington State Small Airport Network, serves as a base of operation for general aviation aircraft, as a back-up or reliever airport, and as an emergency airport facility as well. The airport also supports activities such as helicopter-based fire fighting and helicopter construction operations.

Airport operations are monitored by the Airport Manager's office to assure consistency with Washington State Small Airport Network guidelines and conformity with applicable Federal Aviation Administration (FAA) guidelines for small airports.

MAJOR OBJECTIVES:

- ✓ To best utilize airport features and potential, Cashmere-Dryden Airport maintains a six-year plan. Established and updated through a joint effort of the Airport Manager's office and the Airport Advisory Board, the six-year plan provides guidance for airport operations, airport safety, airport improvements and land use.
- ✓ The airport is currently undergoing a runway re-build project which will increase airport utility and help in meeting airport operational and air safety standards over the next ten years and beyond.
- ✓ Planned airport improvements for 2002 include an airport lighting system upgrade which will reduce energy consumption and improve safety. The Airport is also planning improved areas for guest and transient aircraft parking to better welcome arriving area visitors.

Cashmere-Dryden Airport (continued)

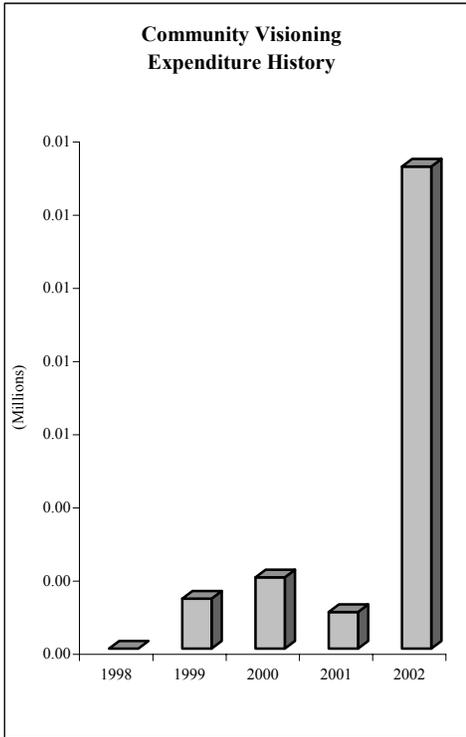
REVENUE/EXPENDITURE COMMENT:

Cashmere-Dryden Airport operates fiscally as a department within Chelan County. Department revenues for airport maintenance and operation are generated through land lease and user assessments and are supplemented by County contributions.

Capital improvements for airports included in the Washington State Small Airport Network are funded by a tax collected on fuel used by general aviation aircraft such as aircraft using Cashmere-Dryden Airport.

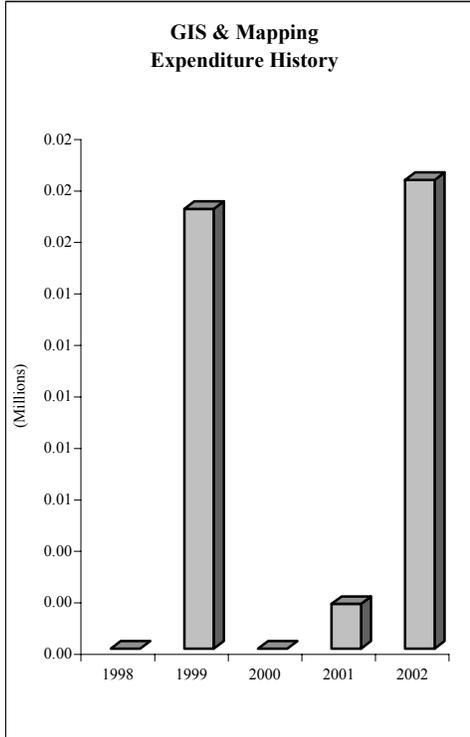
Revenue for capital improvements is made available through a grant application process from Washington State Department of Transportation/Aviation Division.

Community Visioning



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	1,367	1,951	1,000	13,169
Total Expenditures	1,367	1,951	1,000	13,169
Ending Fund Balance	16,133	14,183	13,183	1
Total Budget	17,500	16,134	14,183	13,170

GIS & Mapping

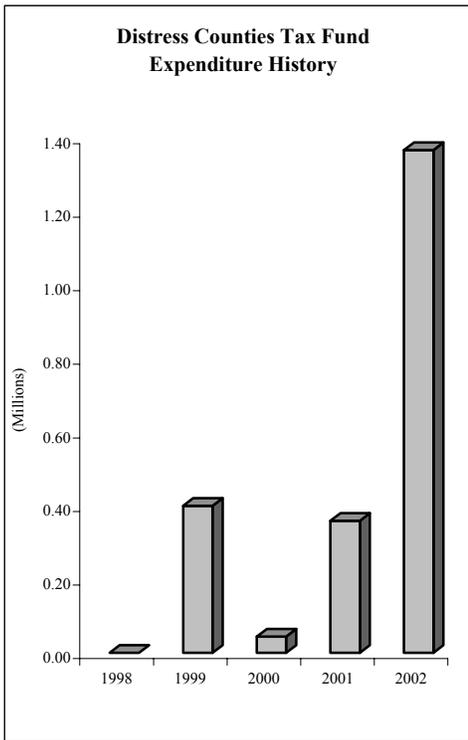


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	17,087	-	1,738	18,208
Total Expenditures	17,087	-	1,738	18,208
Ending Fund Balance	16,994	18,286	18,346	1,820
Total Budget	34,081	18,286	20,084	20,028

PROGRAM DESCRIPTION:

The GIS Fund has been carefully saved, and used only when something big really needs to be done and there is no other way to get the money. It has mainly been treated as a backup reserve, lately, whereas in the early days of GIS it was used to pass money from the PUD to us to hire people to create maps. The current GIS system is funded through the Assessor's office, and all related problems can be found in the Assessor's narrative.

Distressed Counties Tax Fund



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	400,000	44,133	300	1,131,976
Debt Service Principal	-	-	90,000	110,000
Debt Service Interest	-	-	269,194	125,000
Total Expenditures	<u>400,000</u>	<u>44,133</u>	<u>359,494</u>	<u>1,366,976</u>
Ending Fund Balance	344,666	601,486	1,109,140	530,301
Total Budget	<u>744,666</u>	<u>645,619</u>	<u>1,468,634</u>	<u>1,897,277</u>

Community Services

Summary

Community Services

	Budget	FTE's
Horticulture	73,536	1.00
Non-Departmental (CS)	205,225	0.00
Pest Control Internship	5,766	0.00
Noxious Weeds	212,538	2.00
Veteran's Relief	75,000	0.00
Tourist & Convention	194,000	0.00
Watershed Planning	2,307,772	3.00
Total	3,073,837	6.00

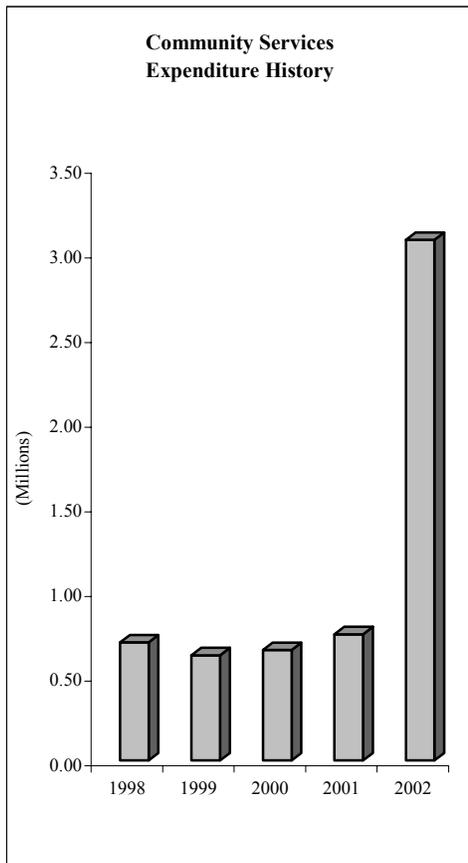
Community Services encompasses Chelan County's service programs. Many of the services in this category are delivered through contracts with community-based agencies, although several services are provided on an "in house" basis.

The Community Services program directors are appointed by the County Commissioners.

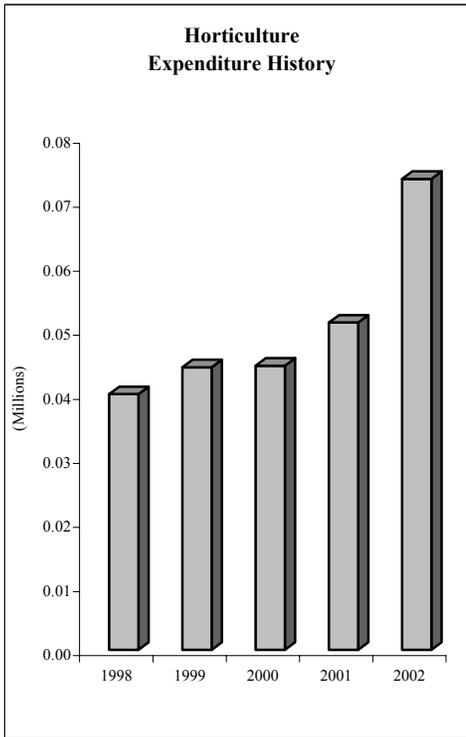
The table at the left summarizes the 2002 budget for Community Services. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending and staffing for this function.

Current Issues

- ✓ Because the Watershed Planning department is completely grant funded, it was removed from the General Fund and became a special fund in 2001. This sent three positions and approximately \$3.1 million in expenditures out of the General Fund.



Horticulture



PROGRAM DESCRIPTION:

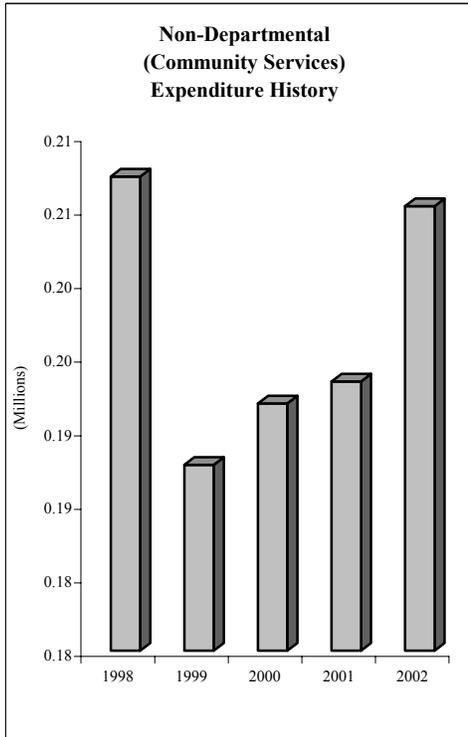
Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	30,865	33,056	35,744	36,821
Personnel Benefits	8,178	7,708	8,230	9,515
Supplies	3,611	1,645	1,881	2,200
Other Services & Charges	1,456	1,969	5,249	25,000
Total	44,110	44,378	51,104	73,536
Staffing / FTE	1.00	1.00	1.00	1.00

The Chelan-Douglas Horticulture Pest and Disease Board enables the counties to more efficiently control and prevent the spread of horticultural pests and diseases.

MAJOR OBJECTIVES:

- ✓ To control and prevent the spread of horticultural pests and diseases within Chelan and Douglas Counties as provided by RCW 15.09.080.
- ✓ To charge the owner for the expense for the work in accordance with RCW 15.09.080.

Non-Departmental (Community Services)

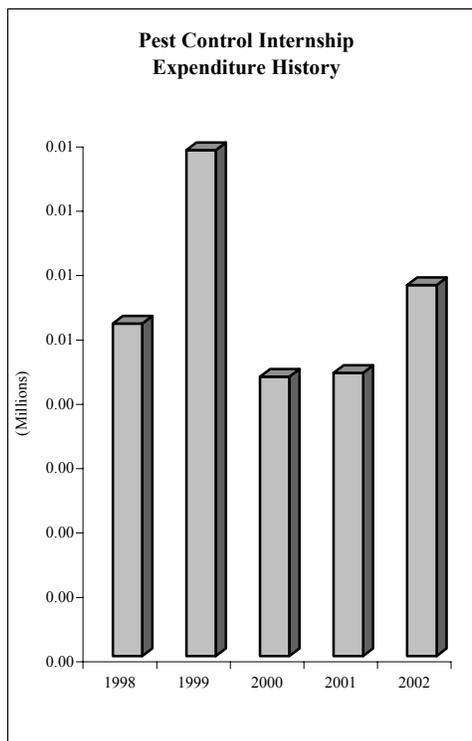


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Soil Conservation	10,000	10,000	10,000	10,000
Nuisance Control	9,772	10,263	8,309	14,800
Animal Control	167,854	171,547	175,000	180,425
Total	187,626	191,810	193,309	205,225

PROGRAM DESCRIPTION:

The Community Services portion of Non-Departmental consists of Soil Conservation, Nuisance Control, and Animal Control.

Pest Control Internship



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	4,061	3,571	3,995	4,624
Personnel Benefits	311	273	405	452
Other Services & Charges	3,489	495	-	690
Total Expenditures	7,861	4,339	4,400	5,766
Ending Fund Balance	2,704	2,625	1,763	1,664
Total Budget	10,565	6,964	6,163	7,430

PROGRAM DESCRIPTION:

This fund enables the Chelan-Douglas Horticultural Pest and Disease Board to hire a summer intern.

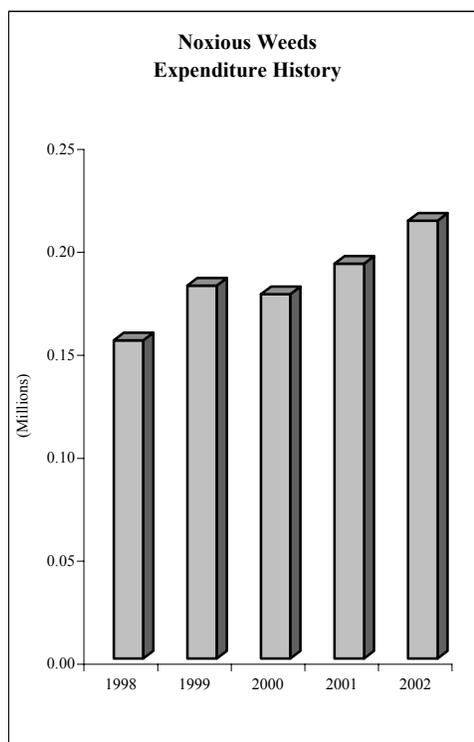
MAJOR OBJECTIVES:

To control and prevent the spread of cherry fruit fly infestations with Chelan and Douglas Counties by continuing the cherry fruit fly trapping program.

REVENUE/EXPENDITURE COMMENT:

This program is funded by the local cherry warehouses in Chelan and Douglas Counties.

Noxious Weed Control



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	68,872	69,096	70,885	77,614
Personnel Benefits	16,791	15,575	15,306	19,307
Supplies	83,539	84,829	98,814	103,417
Other Services & Charges	9,903	7,448	6,675	12,200
Capital Outlay	2,000	-	-	-
Total Expenditures	181,105	176,948	191,680	212,538
Ending Fund Balance	13,577	22,320	63,460	19,709
Total Budget	194,682	199,268	255,140	232,247
Staffing / FTE	2.00	2.00	2.00	2.00

PROGRAM DESCRIPTION:

The Chelan County Noxious Weed board is a department of Chelan County. The day to day operation is directed by a board of directors appointed by the County Commissioners. The Weed Board is granted its authority within Washington State Laws R.C.W. 17.10 and the County's Noxious Weed List and Control Policy which is approved each year during the annual hearing. The Weed Board shall direct landowners to control noxious weeds on their property and encourage the control of other problem weeds, as so directed.

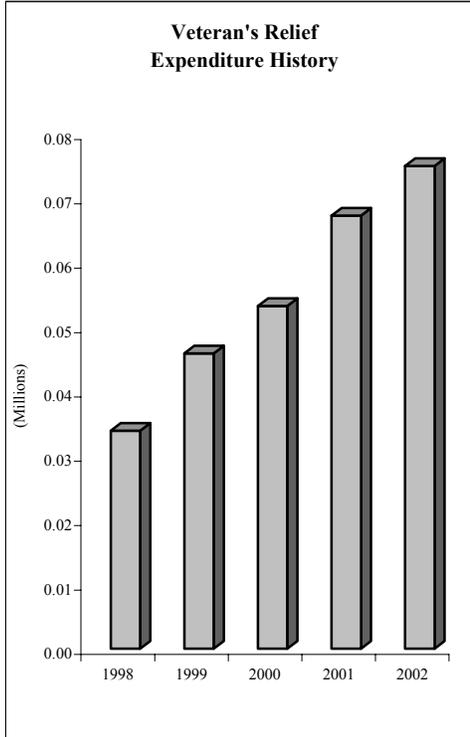
MAJOR OBJECTIVES:

- ✓ Cause the control or eradication of all weeds that are classified as A & B designated or as so outlined within RCW 17.10 and the County Noxious Weed Policy.
- ✓ Work with State, County, and Local agencies to promote an acceptable weed control program that will benefit the general public.
- ✓ Generate an annual budget and submit it to the Board of County Commissioners for their approval.

REVENUE/EXPENDITURE COMMENT:

The funds used for the Weed Board's budget are generated through the general fund.

Veteran's Relief



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	45,891	53,236	67,280	75,000
Total Expenditures	45,891	53,236	67,280	75,000
Ending Fund Balance	137,400	139,103	126,195	104,239
Total Budget	183,291	192,339	193,475	179,239

PROGRAM DESCRIPTION:

This program helps destitute veterans who have exhausted all other sources of help. Veterans' organizations process all applications for assistance. To qualify, veterans must be Washington State residents for one year, have received an honorable discharge, and be classified as indigent (income level).

This money can only be used for items of necessity, i.e. food, rent, utilities, emergency transportation, gasoline, minor emergency expenses, property taxes and burial benefits.

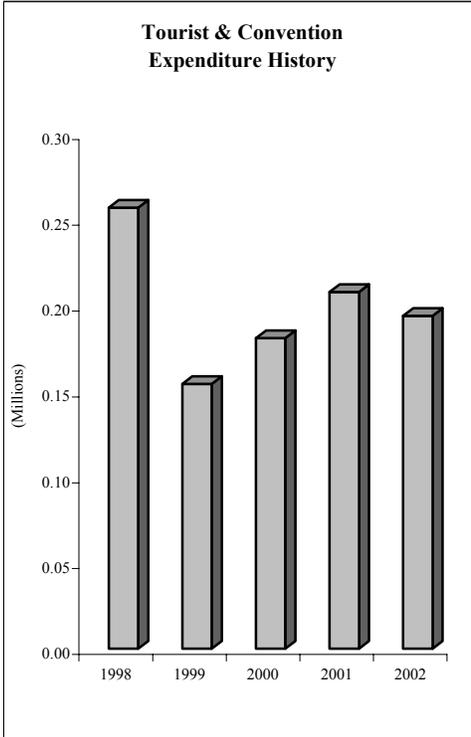
MAJOR OBJECTIVES:

To provide relief to indigent veterans in Chelan County.

REVENUE/EXPENDITURE COMMENT:

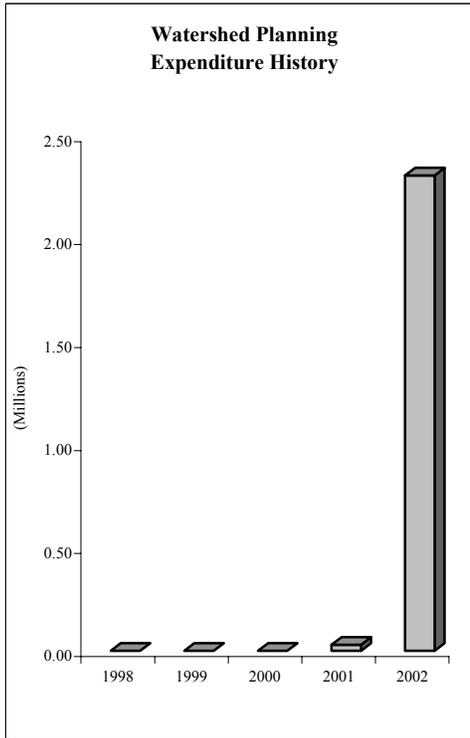
RCW 73.08.080 authorizes the County to collect taxes for the purpose of aiding honorably discharged veterans.

Tourist and Convention



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	147,286	178,016	195,921	180,000
Intergovernmental	7,000	3,000	12,000	14,000
Total Expenditures	154,286	181,016	207,921	194,000
Ending Fund Balance	127,469	142,769	67,766	5,554
Total Budget	281,755	323,785	275,687	199,554

Watershed Planning



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	-	-	19,538	119,948
Personnel Benefits	-	-	3,574	29,349
Supplies	-	-	1,793	11,500
Other Services & Charges	-	-	4,210	2,146,975
Total Expenditures	-	-	29,115	2,307,772
Ending Fund Balance	-	-	-	1,690,047
Total Budget	-	-	29,115	3,997,819
Staffing / FTE	-	-	-	3.00

PROGRAM DESCRIPTION:

The Program identifies, designs, and implements water, watershed planning, salmon recovery, community building, and other plans, projects, and studies under the general policy direction of the Board of County Commissioners. A central focus of the Program is obtaining regulatory compliance with the Federal Endangered Species Act and Clean Water Act for the County, its citizens, and other jurisdictions within the County. The Program administers a number of grants relating to its activities.

MAJOR OBJECTIVES:

The Program will continue its various activities through FY 2002 and respond to new and changing regulatory and policy directives consistent with County policy.

REVENUE/EXPENDITURE COMMENT:

The Program is completely funded by State and Federal grants, and staffing levels and work products will be determined by the availability of these grants.

Culture & Recreation

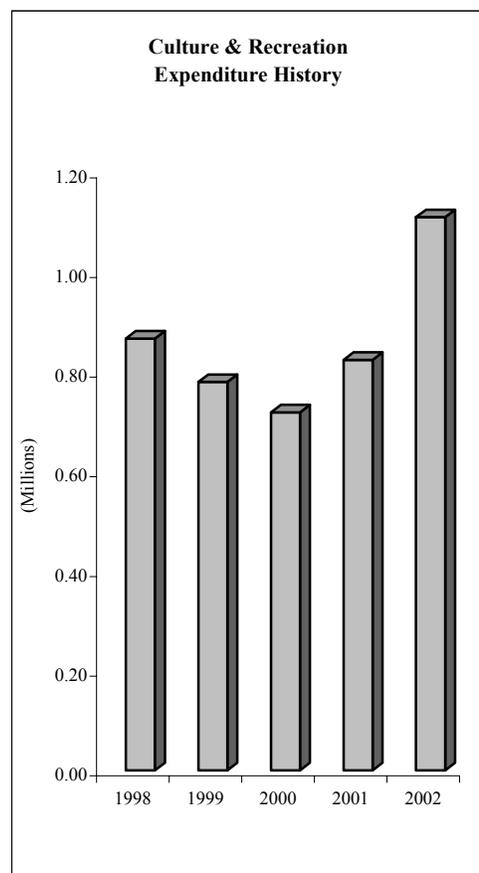
Summary

Culture & Recreation

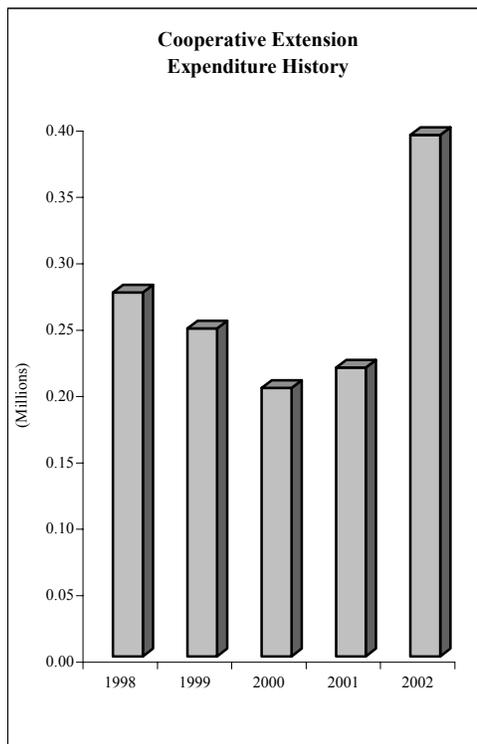
Culture and Recreation mainly encompass Chelan County activities such as educational programs, community events, and parks.

	Budget	FTE's
Cooperative Extension	392,677	4.50
Non-Departmental	8,025	0.00
Monitor Park	120,657	0.00
Ohme Gardens	168,412	1.50
Parent Education	19,645	0.00
County Fair	380,440	1.00
Public Education	20,005	0.00
Total	1,109,861	7.00

The table at the left summarizes the 2002 budget for Culture & Recreation. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending and staffing for this function.



Cooperative Extension



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	147,450	124,721	139,010	242,806
Personnel Benefits	40,325	30,892	31,933	59,119
Supplies	6,222	5,239	4,899	12,200
Other Services & Charges	52,877	41,265	41,717	78,552
Capital Outlay	-	-	-	-
Total	246,874	202,117	217,559	392,677
Staffing / FTE	4.50	3.50	3.50	4.50

PROGRAM DESCRIPTION:

Cooperative Extension is an educational arm of Washington State University supported in partnership with Chelan County and USDA to provide information, credit and non-credit educational programs and professional development training for citizens of Chelan County. Cooperative Extension's mission is to assist the people of Chelan County through education to: 1) improve agricultural and natural resource management; 2) improve the capabilities of individuals and families; 3) provide developmental opportunities for youth; 4) aid communities or agencies in developing and adapting to changing conditions; and 5) obtain WSU academic degrees locally.

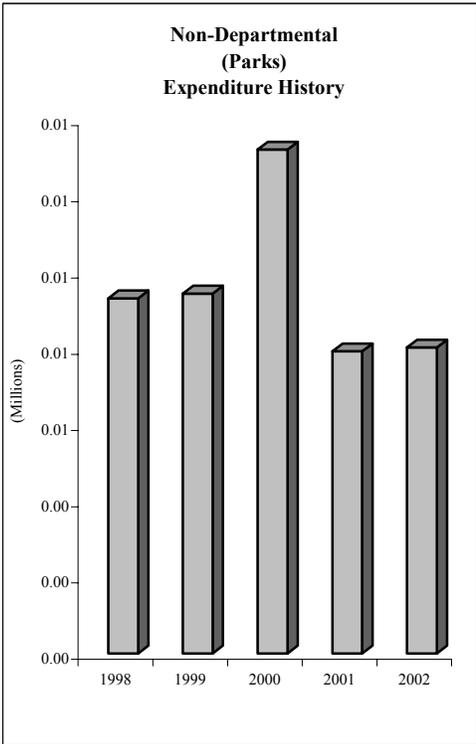
MAJOR OBJECTIVES:

- ✓ Continued educational opportunities for agricultural producers on integrated pest management (IPM) practices, irrigation management and orchard financial management.
- ✓ Assist and educate urban residents regarding community and home horticultural and pest management practices.
- ✓ Provide information and education for food preservers, food handlers, low income and Hispanic families on topics such as food safety and nutrition, family economics, basic life skills, parenting and strengthening family relationships.
- ✓ Provide opportunities for youth in personal growth and leadership development; special emphasis in 2002 on facilitation skills development among migrant students in the Wenatchee School District using 4-H Challenge.
- ✓ Deliver risk management education for farm families in NCW.
- ✓ 10% increase of local enrollment in WSU's undergraduate and graduate academic programs through distance learning technologies.

REVENUE/EXPENDITURE COMMENT:

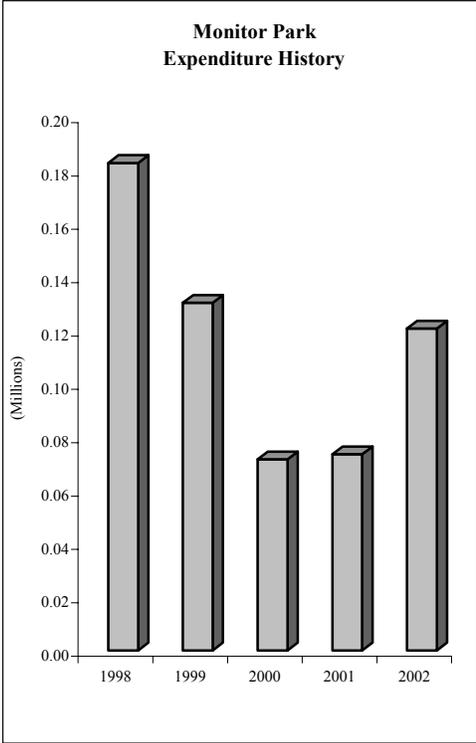
Chelan County Cooperative Extension has been supported locally since 1918 as a three-way partnership with Chelan County, USDA-Federal Extension and Washington State University. The 2002 Budget Request from Chelan County represents approximately 23 percent of the total cost of WSU Cooperative Extension work committed to Chelan County: the balance comes from WSU, fees, gifts and grants. Program fees, gifts, grants and other locally generated revenue have permitted Cooperative Extension to become more self-supporting in the purchase of digital cameras and projectors, computers, printers and software that otherwise would come from the county's general fund.

Non-Departmental (Community Services)



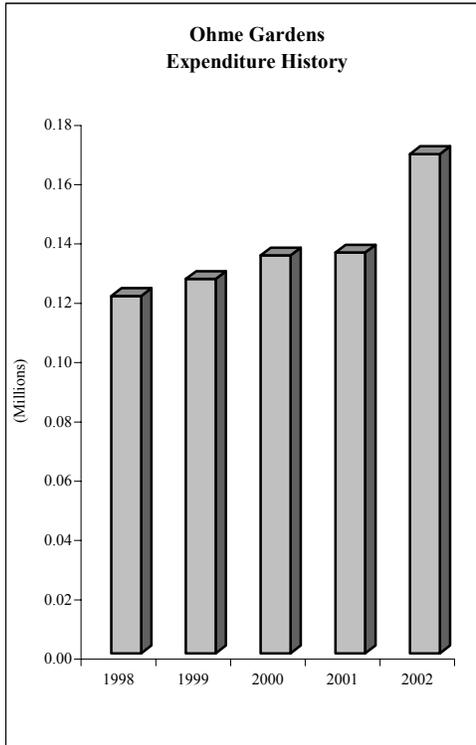
Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Parks	9,441	13,220	7,925	8,025
Total	9,441	13,220	7,925	8,025

Monitor Park



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	74,033	-	23,562	31,200
Personnel Benefits	20,020	-	2,783	21,057
Supplies	9,302	30,082	8,730	7,200
Other Services & Charges	26,083	41,539	38,125	60,900
Intergovernmental	893	-	287	300
Total	130,331	71,621	73,487	120,657

Ohme Gardens



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	69,745	74,978	74,274	90,103
Personnel Benefits	17,836	18,688	18,342	20,729
Supplies	16,362	23,665	21,930	28,000
Other Services & Charges	20,875	16,880	20,633	29,580
Capital Outlay	1,448	-	-	-
Total Expenditures	126,266	134,211	135,179	168,412
Ending Fund Balance	113,764	117,363	115,641	94,979
Total Budget	240,030	251,574	250,820	263,391
Staffing / FTE	1.50	1.50	1.50	1.50

PROGRAM DESCRIPTION:

This department is responsible for the management, operations, and maintenance of the gardens.

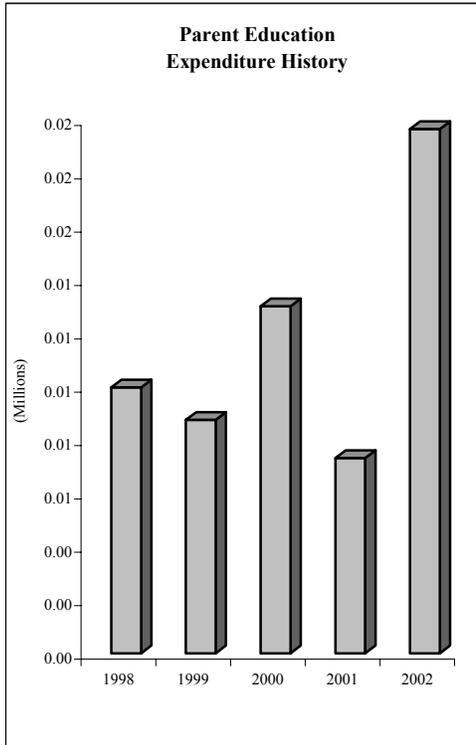
MAJOR OBJECTIVES:

- ✓ Complete new waterfall feature with completion scheduled for March 2002.
- ✓ Complete the repaving of the parking lot in the spring of 2002.
- ✓ Develop a design plan for a new irrigation system and summer/fall plant color scheme.
- ✓ Start the planning for future park enhancements.

REVENUE/EXPENDITURE COMMENT:

Ohme Gardens County Park is self-supporting premiere tourist attraction. The primary revenue source is the collection of admission fees. The garden also generates revenue from plant/gift shop sales, wedding/event fees, seasons pass sales, investment interest, and bus/group tours. Increased costs are a result of a new Cost Allocation Plan to those departments outside of current expense, resale items, and park enhancements.

Parent Education



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	2,760	6,030	5,490	7,400
Personnel Benefits	211	461	463	660
Supplies	392	1,745	593	4,025
Other Services & Charges	5,381	4,766	772	7,560
Capital Outlay	-	-	-	-
Total Expenditures	8,744	13,002	7,318	19,645
Ending Fund Balance	10,452	7,837	10,921	439
Total Budget	19,196	20,839	18,239	20,084

PROGRAM DESCRIPTION:

The Cooperative Extension/parent education fund is used for conducting a parent education program to help children cope with divorce.

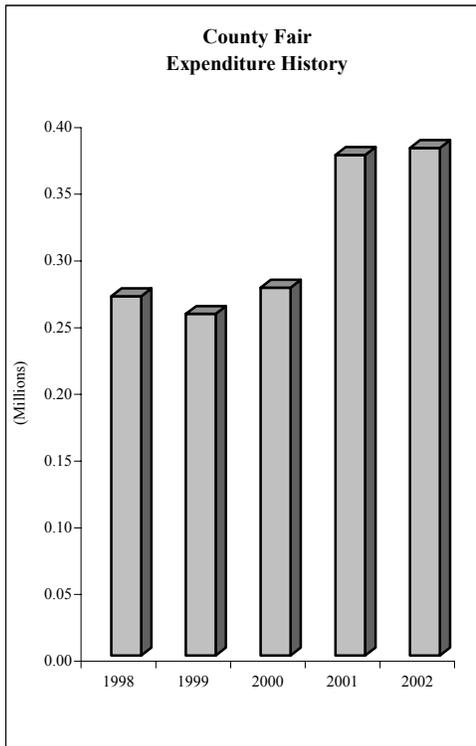
MAJOR OBJECTIVES:

The main objectives for 2002 are to continue providing a parent education program in both English and Spanish for parents court-mandated to attend by Superior Courts for Chelan and Douglas Counties and pursue the development of educational programs for children of divorce and strengthening marriages to reduce the chances of divorce.

REVENUE/EXPENDITURE COMMENT:

This 2002 budget reflects a continuation of the basic parent education program at about the same level as 2001. The 2002 County Budget Request represents the costs and revenues needed to conduct this program on an on-going, self-supporting basis.

Fair



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Salaries & Wages	103,950	107,955	134,487	150,304
Personnel Benefits	16,104	20,395	27,240	35,636
Supplies	27,201	29,573	34,618	33,250
Other Services & Charges	105,751	114,923	135,284	138,250
Intergovernmental	2,968	2,913	2,902	3,000
Capital Outlay	-	-	20,670	20,000
Debt Service Principal	-	-	20,000	-
Total Expenditures	255,974	275,759	375,201	380,440
Ending Fund Balance	-	14,430	68,619	5,205
Total Budget	255,974	290,189	443,820	385,645
Staffing / FTE	1.00	1.00	1.00	1.00

PROGRAM DESCRIPTION:

This department/fund is responsible for producing the annual Chelan County Fair. The Chelan County Fair exists to provide a family event reflecting the past, showcasing current accomplishments and looking to the future of the county's best resources – its youth, agriculture and communities.

MAJOR OBJECTIVES:

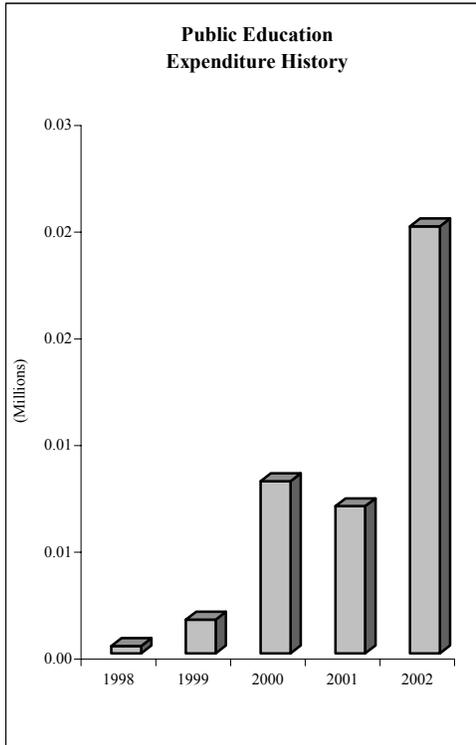
The main objective for 2002 is producing the annual Chelan County Fair and to assure the owners – the citizens of Chelan County – that the Fair is successfully accomplishing its Aims and Purposes. The Aims and Purposes are as follows:

- ✓ To provide a truly family event which reflects Chelan County's best resources.
- ✓ To provide recognition and inspiration for all exhibitors in a setting which will showcase their accomplishments.
- ✓ Provide an educational opportunity for all of those visiting the fair through demonstrations, displays, contests and the judging of exhibits.
- ✓ To provide a well-balanced array of exhibits from our youth, adults and commercial enterprises.
- ✓ To encourage all area citizens to attend the annual celebration each fall to enjoy the exhibits, entertainment and camaraderie.
- ✓ To contribute to the economic development of Chelan County through education and promotion of the agricultural and industrial products of our area.
- ✓ To enhance its performance as a public resource for the annual fair which is of social and economic benefit to the region.

REVENUE/EXPENDITURE COMMENT:

At the current time, the revenue from the annual Chelan County Fair provides more than half of the total revenue to the Fair Fund. Cash rewards, known as premium money, are awarded to all exhibitors at the Chelan County Fair. Some funding for the premium money is awarded to the Chelan County Fair from the Washington State Department of Agriculture. This funding is awarded to the fair based upon an evaluation of the annual fair and a statistical report sent annually to the Department of Agriculture.

Public Education



Expenditures

	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Supplies	1,582	8,065	6,898	20,005
Total Expenditures	1,582	8,065	6,898	20,005
Ending Fund Balance	2,315	5,067	8,191	4,617
Total Budget	3,897	13,132	15,089	24,622

PROGRAM DESCRIPTION:

This fund is used to purchase publications from WSU at 80% of retail for resale locally. This does not include publications given to low income families at no charge, which are supplied by WSU at no charge to the local office. WSU also pays shipping costs to deliver the publications to Wenatchee. This fund also receives unrestricted gifts to the Chelan County Cooperative Extension office that are intended for the general support of office operations.

MAJOR OBJECTIVES:

We hope to increase the participation of area commercial tree fruit businesses in purchasing their WSU-printed publications directly from the Chelan County Cooperative Extension office, thus allowing us to receive the 20% (less sales tax) "profits" for purchase of equipment and supplies for the local office.

REVENUE/EXPENDITURE COMMENT:

Money generated in this fund offset expenses from the general fund of the county. Since the start of the fund, more than \$3,000 has been accumulated that has helped buy computers, software and the like which otherwise would have come from the county's general fund.

Mental & Physical Health

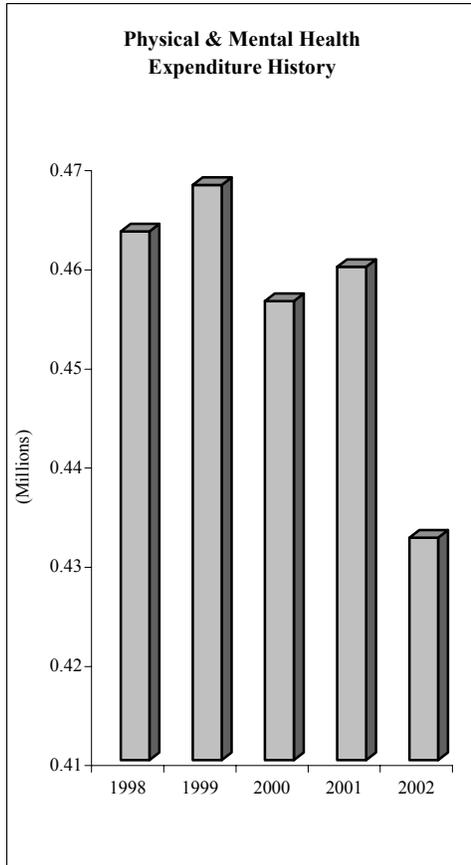
Mental & Physical Health

	Budget	FTE's
Non-Departmental	342,183	0.00
Mental Health	90,250	0.00
Total	432,433	0.00

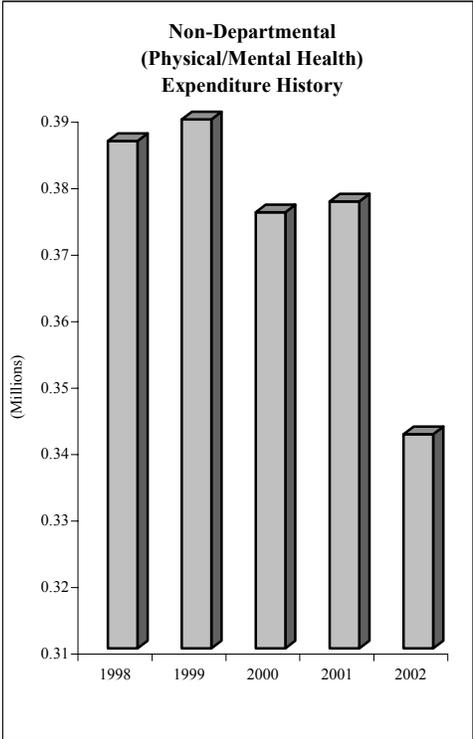
Summary

Mental & Physical Health mainly encompasses Chelan County activities that relate to the mental and physical health. This is the smallest function and is .007% of the County budget.

The table at the left summarizes the 2002 budget for Mental & Physical Health. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending for this function.



Non-Departmental (Physical/Mental Health)

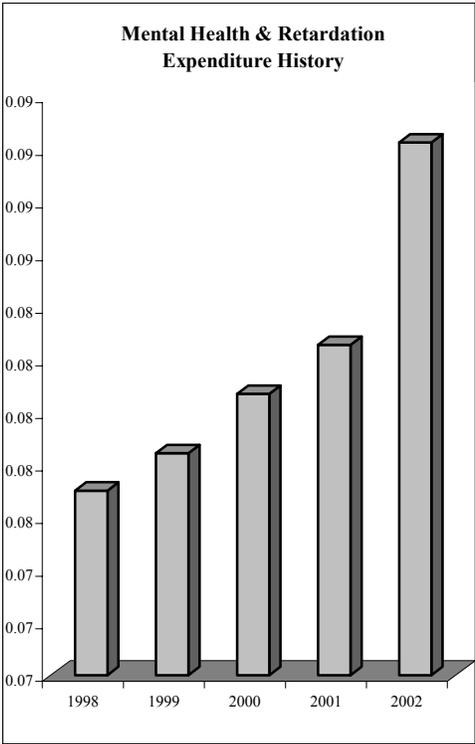


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Public Health	389,568	375,603	377,196	342,183
Total	389,568	375,603	377,196	342,183

PROGRAM DESCRIPTION:

This portion of the Non-Departmental Department is a payment made from the General Fund to the Chelan-Douglas Health District.

Mental Health & Retardation Fund



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Intergovernmental	78,437	80,700	82,556	90,250
Total Expenditures	78,437	80,700	82,556	90,250
Ending Fund Balance	825	160	711	681
Total Budget	79,262	80,860	83,267	90,931

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Internal Support

Internal Support

	Budget	FTE's
ER&R	3,179,041	11.00
Industrial Insurance	350,000	0.00
Health Insurance	3,780,054	0.00
Unemployment Comp	100,000	0.00
Tort Claims & Insurance	675,000	0.00
Total	8,084,095	11.00

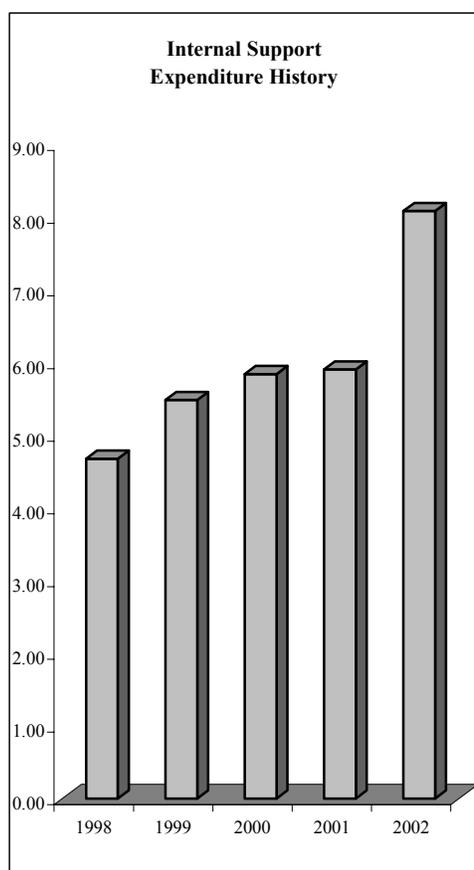
Summary

The Internal Support category includes departments which perform major support functions for other County departments, and which do not fall into other categories. (For example, both the Treasurer's and Auditor's offices perform certain internal support functions; however, both are shown in the General Government category.)

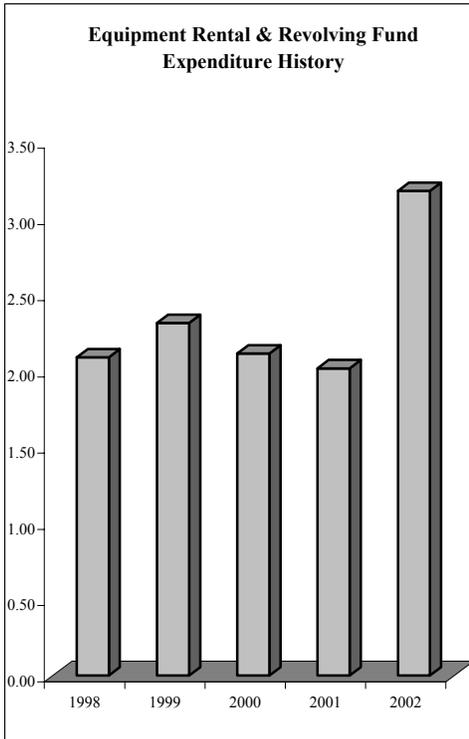
The table at the left summarizes the 2001 budget for Internal Support. Departments are shown in detail in the following pages. The graph shows the five-year trend in total spending for this function.

Current Issues

- ✓ The Chelan County Motor Pool was merged with the County Equipment Rental & Revolving Fund in 2002. It is now operated and maintain by Public Works.
- ✓ Health insurance premiums increased 30% in 2002, which accounts for the dramatic increase in that fund.



Equipment Rental & Revolving Fund



Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Equipment Rental	1,174,953	1,483,844	1,484,914	1,738,288
Central Stores	1,101,757	596,173	497,433	763,876
Fabrication Shop	37,659	32,660	33,742	63,965
Motor Pool	-	-	-	612,912
Total Expenditures	2,314,369	2,112,677	2,016,089	3,179,041
Ending Fund Balance	2,968,013	4,265,593	5,549,919	5,280,526
Total Budget	5,282,382	6,378,270	7,566,008	8,459,567

Staffing / FTE	9.00	8.00	9.00	11.00
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PROGRAM DESCRIPTION:

The Equipment Rental and Revolving Fund was established to manage the purchase, maintenance, and repair of equipment used in fulfilling the objectives of the Public Works Department. This fund also manages material inventory used in the construction and maintenance of county roads.

Major Objectives:

The budget approach used for the Equipment Rental and Revolving Fund was to maintain or improve our current fleet and level of service, with adjustments for known or normally anticipated cost increases. More detailed information on new and replacement equipment requested for 2002 purchase is as follows:

Equipment:

Type	Number	Estimated
Dump Trucks	4	440,000.00
Loader	1	150,000.00
Used Trucks	2	70,000.00
Mobile Broom	1	160,000.00
Broce Broom	1	35,000.00
Tilt Trailer	1	30,000.00
Detachable Forks	5	30,000.00
PTO's for used Trucks	2	10,000.00
Track Pads Blaw Knox	1	24,000.00
Sign Shop Crew	1	31,350.00
Inventory and Fleet	1	27,000.00
Total		\$1,007,350.00

Dump Trucks: Replace four tandem axle trucks (E-055, E-056, E-064, E-065). These trucks were purchased in 1983-1985 and have the older two-cycle Detroit series engines in them. All of these engines are in need of a rebuild. Two of them E-055 and E-056 are leaking engine oil through the engine internally so bad we cannot let them go across the scales without being fined for an environmental offense. The price of an engine rebuild would far

ER&R (continued)

exceed the value of the truck. These trucks can be sold as a working unit for more than can be invested by Chelan County.

Loader: We have one loader (L-102), which is a 1979 model. The transmission, brakes, and steering repairs would cost more than what the loaders value would be. At this time the loader is not safe to be used on the road.

Used Trucks: Purchase two used later model cab and chassis trucks. At this time we have two water trucks (E-043 and E-044). These trucks are retired plow trucks that also have the 2-Cycle Detroit engines in them. These engines have the same environmental problems that the four dump trucks have. In January 2001 we converted an existing water truck, E-042, taking the tank and pump and placing it on one of our newer trucks with a Cummins engine. This has made a very good truck and investment for Chelan County.

Mobile Broom: Purchase one high dump mobile broom. We have three mobile brooms. One is a 1978 model (E-171) this broom is wore out and constantly being repaired. With the higher demands to be environmentally safe. The County is using a high dump broom with a dump truck chaser to carry winter sand back to the sand pile to recycle sand when possible. The county currently has one of these high dump brooms, which does all of the districts. To keep up with the higher demands for sweeping one more mobile broom would help.

Broce Broom: Purchase one Broce broom for the Cashmere District this would give the crew two brooms which helps speed up the spring-clean up and serves as a spare. As the excising Broce broom is older and has several breakdowns. This would save a lot of time for the District.

Tilt Trailer: Purchase one tilt trailer. The county currently has four one for Wenatchee, Leavenworth, Cashmere, and Chelan districts. Entiat doesn't have one. One more trailer would help Entiat when equipment needs to go to the shop for repair or move up or down the Entiat Valley. As of now Entiat has to travel to another district to borrow a trailer then come back to Entiat before any work can take place.

Detachable Forks For Front End Loaders: Purchase five sets of forks. One for each District. These forks would mainly be used for the loading and unloading of sanders in each District. The way that Public Works employees perform this activity currently is rather unsafe. The forks can also be used for other jobs (construction, unloading large and bulky materials.)

PTO's For Used Trucks: Purchase two PTO's. These would be used in driving the water pumps for the two existing water tanks that will come off the water trucks that are currently in use at this time.

Track Pads For Blaw Knox Paver: Purchase one complete set of track pads for E-180 paver. This piece of equipment was purchased in spring of 1988 at which time new tracks where installed. In thirteen years of use the tracks are

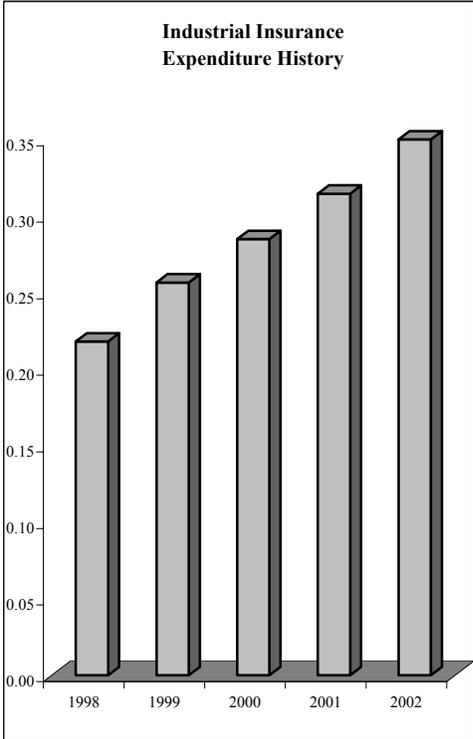
ER&R (continued)

completely wore out. This equipment is very important for all of the county's paving needs and is unfortunately expensive to maintain

Sign Shop Crew Pickup: One new pickup for the sign crew is proposed for this year's budget. This vehicle will be bought off of the Washington State purchasing list.

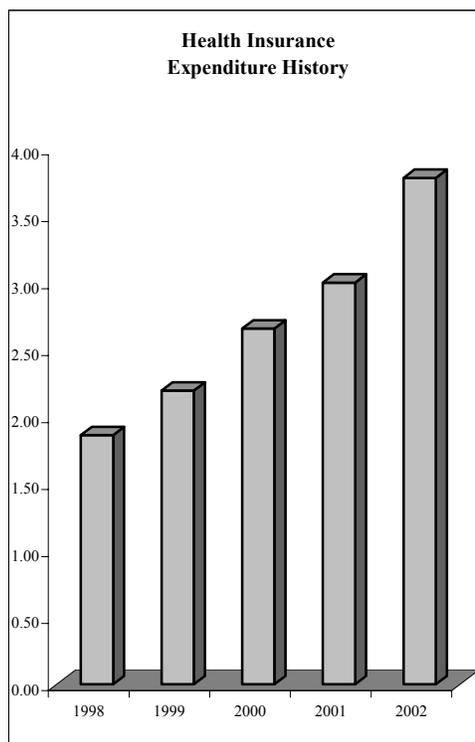
Fleet Management Software: Software is proposed to better manage the ER&R fleet. This software will support accounts payable and receivable, as well as other important accounting and tracking functions.

Industrial Insurance



Expenditures	Actual	Actual	Actual	Budget
Other Services & Charges	256,555	284,899	314,539	350,000
Total Expenditures	256,555	284,899	314,539	350,000
Ending Fund Balance	188,395	115,656	46,894	65,560
Total Budget	444,950	400,555	361,433	415,560

Health Insurance

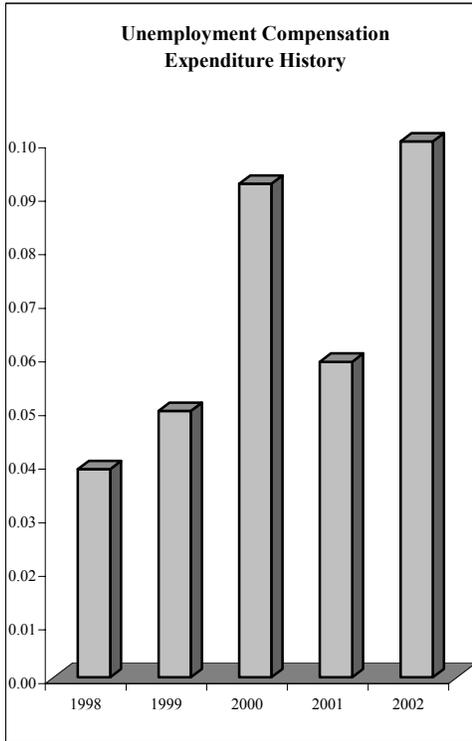


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	2,193,074	2,655,672	2,998,885	3,780,054
Total Expenditures	2,193,074	2,655,672	2,998,885	3,780,054
Ending Fund Balance	533,024	421,978	448,743	119,659
Total Budget	2,726,098	3,077,650	3,447,628	3,899,713

PROGRAM DESCRIPTION:

The Chelan County Employee Benefit fund is a reserve fund to pay medical, dental, vision and life insurance premiums for Chelan County employees and provide wellness programs. Bergandonion serves as the County's Broker for County medical benefits plan.

Unemployment Compensation

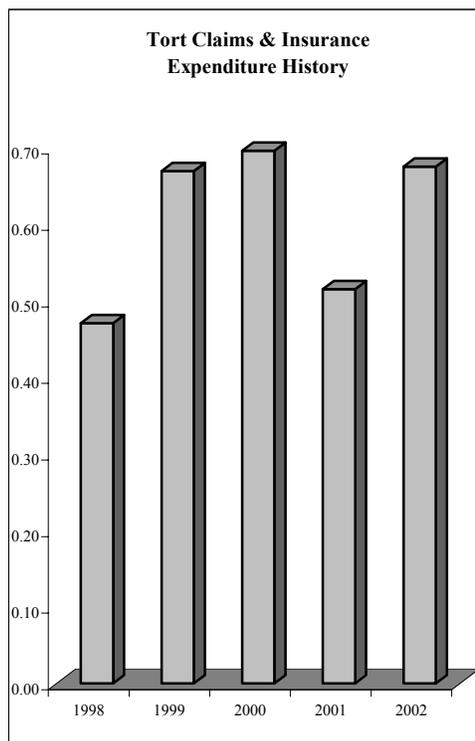


Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Other Services & Charges	49,709	92,109	58,882	100,000
Total Expenditures	49,709	92,109	58,882	100,000
Ending Fund Balance	221,418	238,358	235,122	251,006
Total Budget	271,127	330,467	294,004	351,006

PROGRAM DESCRIPTION:

Chelan County is self-insured for unemployment compensations. The purpose of this fund is to pay unemployment claims and to minimize the total cost of unemployment premiums.

Tort Claims & Insurance



Expenditures	1999	2000	2001	2002
Other Services & Charges	669,130	695,837	514,893	675,000
Total Expenditures	669,130	695,837	514,893	675,000
Ending Fund Balance	42,902	19,788	129,254	188,143
Total Budget	712,032	715,625	644,147	863,143

PROGRAM DESCRIPTION:

The Tort Claims Insurance Fund is a reserve fund for liability and property insurance. The fund pays liability insurance premiums, property insurance premiums, employee fidelity bond premiums, and claims and judgments against the county.

MAJOR OBJECTIVES:

Provide a reserve for payment of the above expenses avoiding unfunded expenses that vary significantly from month to month and year to year.
Provide evaluation and defense of claims and suits against the County.

Capital & Debt

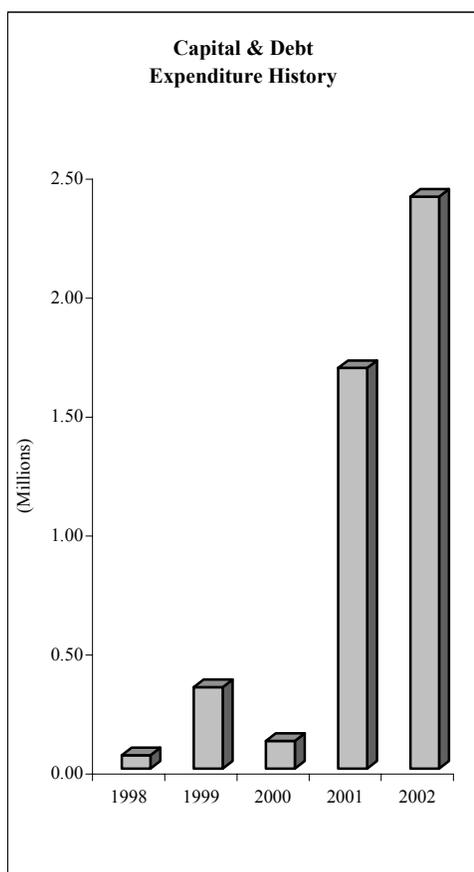
Capital & Debt

	Budget	FTE's
Capital Project Funds	2,196,783	N/A
Debt Service Funds	3,307,619	N/A
Total	5,504,402	N/A

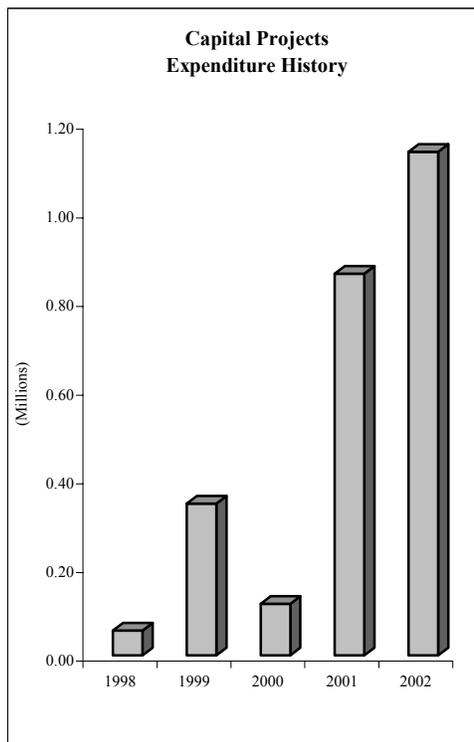
Summary

The capital project fund accounts for capital purchases and projects except road construction (which is accounted for in the County Road fund). The debt service funds account for payments on the County's general obligation bonds. Debt service is administrated by the staff in the Treasurer's office.

The table at the left summarizes the 2002 budget for Capital Project and Debt Service funds. Departments are shown in detail in the following pages. The graph shows the five year trend in total spending for this function.



Capital Projects



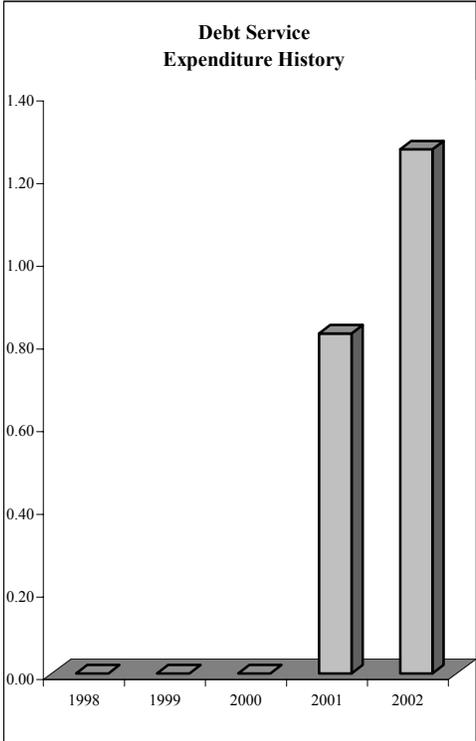
Expenditures	1999 Actual	2000 Actual	2001 Actual	2002 Budget
Reet 1 Projects	342,581	116,328	860,888	347,655
Reet 2 Projects	0	0	0	788,101
Total Expenditures	342,581	116,328	860,888	1,135,756
Ending Fund Balance	556,599	1,192,298	1,455,692	1,061,027
Total Budget	899,180	1,308,626	2,316,580	2,196,783

PROGRAM DESCRIPTION:

Real Estate Excise Tax (REET) 1 Projects – Projects for any capital purpose identified in a capital improvements plan and local capital improvements.

Real Estate Excise Tax (REET) 2 Projects – Public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets; roads; highways; sidewalks; street and road lighting systems; traffic signals; bridges; domestic water systems; storm and sanitary sewer systems; parks; recreational facilities; law enforcement facilities; fire protection facilities; trails; libraries; and administrative and/or judicial facilities.

Debt Service Funds



Expenditures	1999	2000	2001	2002
	Actual	Actual	Actual	Budget
Juvenile Bond	-	-	822,675	1,268,200
Total Expenditures	-	-	822,675	1,268,200
Ending Fund Balance	1,703,618	1,991,663	2,239,619	2,039,419
Total Budget	1,703,618	1,991,663	3,062,294	3,307,619

PROGRAM DESCRIPTION:

Juvenile Justice Bond Redemption - A fund to account for redemption of bonds to be used for the construction of Juvenile Justice Facility.

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Capital Financing Plan

The Chelan six-year capital financing plan (CFP) is a multi-year financial plan for the acquisition, expansion, and rehabilitation of infrastructure and major capital assets, to maintain and enhance the productive capacity of County services.

The purpose of the CFP is to collectively forecast and plan for the funding of the County's long-term capital improvement needs to maximize the delivery of services to our citizens. It establishes a framework for overall County capital planning, identification of funding sources, and an analysis of the impact of long-term capital improvements on future operating revenue and expenses.

This plan represents a further evolution of the County's capital facility planning effort under the Growth Management Act. One of the statutory requirements for the GMA comprehensive plan is to contain a capital facilities element, which serves as a major implementing mechanism for the plan. Chelan County's GMA Comprehensive Plan, calls for updating the capital facilities element annually to reflect revisions to the capital financing plan. This document serves to be a six-year financing plan as stipulated in RCW 36.70A.070.

Capital Expenditures versus Operating Expenses

To efficiently maximize the services delivered to the public, the County spends money on such costs as salaries, benefits, supplies and services, collectively referred to as "operating expenses", and equipment, public facilities and building improvements, collectively referred to as "capital expenditures". Operating expenses are the use of funds to support the ongoing, day-to-day business and operation of the County. Operating expenses items are generally used up within one year. Examples of operating expenses items include office supplies, vehicle fuel, payroll, utilities, paint, etc. Capital expenditures, however, occur periodically and are used up over multiple years. The County defines a capital expenditure for the Capital Financing Plan, as the outlay of funds greater than \$20,000 per item with an anticipated useful life of at least ten years. Examples of capital expenditures include structures, improvements, equipment, and other major assets including land.

Capital Financing Plan (continued)

Impact of Capital Expenditures on the Operating Budget

Although capital expenditures are not directly related to day-to-day operations, over time they can have a significant impact on operating revenue and expenses. For planning purposes, on a project by project basis, it is important to understand the relationship between current capital expenditures and long-term operating revenues and expenditures. A project to build a new road, for example, will require not only an initial one-time capital outlay for construction but will require ongoing operating and maintenance costs to maintain the road's serviceability. Savings associated with lower maintenance and operational costs may offset the initial cost to replace an older piece of equipment. Construction of new office space, while requiring a significant amount of up-front capital outlay, may reduce the annual office space lease payment paid for office space not owned by the County.

A major benefit of long-term capital planning and decision making is understanding the operational impact of one-time capital outlays.

Chelan County Capital Financing Plan 2002-2007

YEAR	2002	2003	2004	2005	2006	2007
PUBLIC WORKS DEPARTMENT						
<u>Construction Projects</u>						
Wapato Lake Road	455,000					
Colockum Bridge	160,000					
Chumstick Phase II	110,000	1,450,000				
Manson Boulevard	35,000	155,000	1,715,000			
Western Avenue (City)	117,000					
Orchard Street	10,000					
Stormy Cr. Culvert	121,000					
25 Mile Creek Culvert	25,000					
Chumstick Creek Culvert	25,000					
Beaver Valley Drain.	10,000					
Manson Drain.	24,000					
Lemon's Drain.	20,000					
Wenatchee Hts. Drain	10,000					
Peshastin Mill Rd. Int.	75,000					
Co. Overlay Pgm.	270,000	235,000	270,000	270,000	270,000	270,000
Sleepy Hollow Bank	38,000					
Squilchuck Culv.	49,000					
Maple Street City	52,000	173,000	1,103,000			
Co. Wide Guardrail	75,000	70,000	75,000	75,000	75,000	75,000
Small Works Projects				50,000	50,000	50,000
Intersections	35,000	35,000	35,000	35,000	35,000	35,000
Traffic Safety	35,000	35,000	35,000	35,000	35,000	35,000
Day Labor	45,000	50,000	50,000	50,000	50,000	50,000
9th and Western Signal	15,000					
City/Co. Overlay	30,000					
Chiwawa Loop 2		10,000	50,000	118,000	2,376,000	
Eagle Cr. Rd. Ph. I		20,000	130,000	850,000		
North Rd. Ph. I			10,000	54,000	672,000	
Mission Ridge Rd.						3,999,000
Peshastin Main Street 2					50,000	550,000
West Monitor Br.		228,000	3,580,000			
Hawley St.. Bike Path	215,000					
W. Cashmere Br.			160,000	140,000	2,800,000	
Chumstick Ph. 3		100,000	120,000	1,430,000		
Chiwawa Loop 3					935,000	
Chiwawa Loop 4						1,315,000
Total Uses of Funds	2,056,000	2,561,000	7,333,000	3,107,000	7,348,000	6,379,000
Sources of Funds						
Local, State and Federal Funds (See Six Year Trans. Program)	2,056,000	2,561,000	7,333,000	3,107,000	7,348,000	6,379,000
Total Sources of Funds	2,056,000	2,561,000	7,333,000	3,107,000	7,348,000	6,379,000
Variance	0	0	0	0	0	0

Public Works Dept. (Cont.)**County Road Fund Facilities****Wenatchee District**

Renovate Shop Lavatory				20,000		
Extend Truck Shed	24,000					
Shed Renovation		20,000				
Shop Doors						30,000

Leavenworth District

Extend Truck Shed					25,000	
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Entiat District

Shop Renovation	22,200					
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Chelan District

Storage Shed Construction

New Water Line		25,000				
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Total Uses of Funds	46,200	25,000	20,000	20,000	25,000	30,000
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Sources of Funds

County Road Fund	46,200	25,000	20,000	20,000	25,000	30,000
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Total Sources of Funds	46,200	25,000	20,000	20,000	25,000	30,000
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Variance	0	0	0	0	0	0
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WATERSHED PLANNING

Uses of Funds

Watershed Easement Acquisition	1,500,000					
Peshastin Irrig. Dist. Fish Ladder	100,000					
Peshastin Cr. Habitat Dev.	70,000					
Entiat Rock Weirs	37,000					
Total Uses of Funds	1,707,000	0	0	0	0	0

Sources of Funds

Chelan Douglas Land Trust Grant	1,500,000					
Federal Salmon Recovery Funds	170,000					
WA State Salmon Rec. Funds	37,000					
Total Sources of Funds	1,707,000					
Variance	0	0	0	0	0	0

COMMISSIONER'S OFFICE

Uses of Funds

Buildings

Juvenile Building Debt Service	822,441	821,047	823,127	823,653	822,577	823,443
MSC Building Debt Service	29,266	29,266	29,266	29,266	29,266	29,266
Total Uses of Funds	851,707	850,313	852,393	852,919	851,843	852,709

Sources of Funds

Dedicated Sales Tax Revenues	822,441	821,047	823,127	823,653	822,577	823,443
Capital Improvement Fund	29,266	29,266	29,266	29,266	29,266	29,266

Chelan County Fairgrounds

Uses of Funds						
Fairgrounds Redevelopment	214,115	214,915	215,515	210,915	211,315	211,515
Land Acquisition	150,000					

YEAR	2002	2003	2004	2005	2006	2007
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Chelan Co. Fairgrounds (Cont.)

Uses of Funds						
Carnival Lot Upgrade	25,000			25,000		
Misc. Improvements	20,000					
Replace Booths and Fence		40,000				
Electrical upgrade			20,000			
Auditorium Renovation			100,000			
Horse Show Arena				50,000		
Total Use of Funds	409,115	254,915	335,515	385,915	211,315	211,515

Sources of Funds						
Rural Distressed County Funds	214,115	214,915	215,515	210,915	211,315	211,515
Grants, Loans, Donations	195,000	40,000	120,000	75,000		
Variance	0	0	0	0	0	0

Cashmere-Dryden Airport

Uses of Funds						
Runway Rebuild and Extension	52,000					
Electrical, Lighting, Comm.	32,750					
Taxi-Way, Signing, Lighting, Reseal		74,586				
Land Acquisition, Security Fencing			62,500	64,000		
Visitor's Center, Restrooms				24,500		
Hanger Addition					75,000	72,500
Total Uses of Funds	84,750	74,586	62,500	88,500	75,000	72,500

Sources of Funds						
WSDOT	72,037	67,127	53,125	75,225		
Total Sources of Funds	84,750	74,586	62,500	88,500	75,000	72,500
Variance	0	0	0	0	0	0

Monitor Park

Uses of Funds						
Misc. Park Improvements	2,115,900					
Total Uses of Funds	2,115,900	0	0	0	0	0

Sources of Funds						
Grants/Capital Improv. Fund	2,115,900					
Total Sources of Funds	2,115,900	0	0	0	0	0
Variance	0	0	0	0	0	0

Local Option Tax Fund

Uses of funds						
County Wide Public Projects	357,214	195,741	201,096	211,737	217,466	223,483
Total Uses of Funds	357,214	195,741	201,096	211,737	217,466	223,483
Sources of funds						
Local Option Tax	357,214	195,741	201,096	211,737	217,466	223,483
Total Sources of Funds	357,214	195,741	201,096	211,737	217,466	223,483
Variance	0	0	0	0	0	0

YEAR	2002	2003	2004	2005	2006	2007
AUDITOR'S OFFICE						
Financial System/Phone System	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37
Total Uses of Funds	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37
Sources of Funds						
Bond Payments	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37
Total Sources of Funds	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37	50,431.37
Variance	0	0	0	0	0	0

**MAINTENANCE
DEPARTMENT**

Uses of Funds						
<u>Courthouse</u>						
Roof Replacement			200,000			
Elevator Controls	55,000					
HVAC Upgrades	175,000	175,000				
Boiler Replacement			300,000			300,000
Exterior Cleaning and Repair		75,000				
<u>West Annex</u>						
Jail Expansion	1,200,000					
<u>Law and Justice Bldg.</u>						
Security Elec.	25,000					
Boiler Replacement				100,000	100,000	
<u>Juvenile Detention Bldg.</u>						
Chiller Replacement						200,000
<u>Juvenile Administration Bldg.</u>						
Remodel	900,000	2,100,000				
<u>CASA</u>						
HVAC Upgrade		500,000				
Total Uses of Funds	2,355,000	2,850,000	500,000	100,000	300,000	300,000
Sources of Funds						
Capital Improvement Fund	2,355,000	2,850,000	500,000	100,000	300,000	300,000
Total Sources of Funds	2,355,000	2,850,000	500,000	100,000	300,000	300,000
Variance	0	0	0	0	0	0

MANSON PARK AND REC. DIST.**Uses of Funds**

Wapato L.k. Cmpgrd. Electric						25,000
Park Office	200,000					
Old Mill Park Campground			205,000	1,345,000	100,000	
Land Purchase				300,000		
Manson Bay Park Improvements	450,000		120,000			130,000
Willow Point Park Restrooms					30,000	
Total Uses of Funds	450,000	200,000	325,000	1,645,000	130,000	155,000

Sources of Funds**Wapato Lk. Cmpgrd. Electric**

Grants, Levy						25,000
<u>Park Office</u>						
Donations, Grants	200,000					
<u>Old Mill Park Campground</u>						
PUD, Grants			180,000	1,300,000	100,000	
Donations			25,000	45,000		

YEAR	2002	2003	2004	2005	2006	2007
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Manson Park & Rec. Dist (Cont.)**Land Purchase****PUD, Grants, Bond****Manson Bay Park Improvements**

PUD, IAC, Grants, Bonds	424,000		120,000			
Park District, County	26,000					
Grants, Parks						130,000
<u>Willow Point Park Restrooms</u>						
Levy, Bonds, Donations					30,000	

Total Sources of Funds	450,000	200,000	325,000	1,645,000	130,000	155,000
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Variance	0	0	0	0	0	0
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PORT OF CHELAN COUNTY**Uses of Funds**

Peshastin Industrial Park Land	2,010,000	60,000	60,000	800,000		
Malaga Wastewater Treat. Plant	200,000					
Ped. Route-Olds Station/Confl. Pk.		85,000				
Lk. Chelan Airport Land Acquisition	100,000	100,000				
Incubator Building				1,300,000		
Olds Station Parking Area		304,000				
Total Uses of Funds	2,310,000	549,000	1,360,000	800,000		

Sources of Funds

WSDOT/Com. Economic Revit. Bd.	1,000,000					
Port of Chelan County Funds	1,010,000	60,000	60,000	800,000		
<u>Malaga Wastewater Treat. Plant</u>						
Community Economic Revit. Board	140,000					
Port of Chelan County Funds	60,000					
<u>Ped. Rt.-Olds Station/Confl. Pk.</u>						
Interagency Com. for Outdoor Rec.		40,000				
Port of Chelan County Funds		45,000				
<u>Lk. Chelan Airport Land Acquis.</u>						
WSDOT Aviation Division	50,000	50,000				
Port of Chelan County Funds	50,000	50,000				

Incubator Building

Community Economic Revit. Board			1,000,000			
Port of Chelan County Funds			300,000			
<u>Olds Station Parking Area</u>						
Port of Chelan County Funds			304,000			
Total Sources of Funds	2,310,000	549,000	1,360,000	800,000		0
Variance	0	0	0	0	0	0

Local Option Tax Fund

	Uses of funds					
County Wide Public Projects	1,527,505	97,576	103,706	110,207	112,086	119,581
ESD Technical Center	2,257,535					
Wenatchee Community Center	50,000					
Peshastin Water Dist. Project	50,242					
Total Uses of Funds	3,885,282	97,576	103,706	110,207	112,086	119,581

YEAR	2002	2003	2004	2005	2006	2007
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Local Option Tax Fund (Cont.)

	Sources of funds					
Local Option Tax	3,885,282	97,576	103,706	110,207	112,086	119,581
Total Sources of Funds	3,885,282	97,576	103,706	110,207	112,086	119,581
Variance	0	0	0	0	0	0

CHELAN COUNTY
ELECTIVE POSITION PAY PLAN
EFFECTIVE JANUARY 1, 2002

POSITION	MONTHLY SALARY
Assessor	\$4,982.74
Auditor	\$4,982.74
Clerk	\$4,982.74
Commissioners (District 1 and 3)	\$4,789.17
Commissioners (District 2)	\$4,427.92
Coroner ^	\$2,871.76
District Court Judges	\$9,842.53
Prosecuting Attorney *	\$7,532.15
Sheriff	\$5,659.00
Superior Court Judges *	\$9,935.83
Treasurer	\$4,982.74

*Half of salary paid by Chelan County, half by State of Washington

^The Coroner also receives approximately \$27,204 for professional services in 2002.

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